



SELECTION
OF

**PROJECT MANAGEMENT
CONSULTANT (PMC)**

for managing
Project Management Unit (PMU)
of

**National Data and Analytics
Platform (NDAP)**

REQUEST FOR PROPOSALS

Government of India
February 2022

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Disclaimer

The information contained in this Request for Proposals document (“**RFP**”) or subsequently provided to Applicants, whether verbally or in documentary or any other form by or on behalf of the Authority or any of its employees or advisers, is provided to Applicants on the terms and conditions set out in this RFP and such other terms and conditions subject to which such information is provided.

This RFP is not an agreement and is neither an offer nor invitation by the Authority to the prospective Applicants or any other person. The purpose of this RFP is to provide interested parties with information that may be useful to them in the formulation of their Proposals pursuant to this RFP. This RFP includes statements, which reflect various assumptions and assessments arrived at by the Authority in relation to the Consultancy. Such assumptions, assessments and statements do not purport to contain all the information that each Applicant may require. This RFP may not be appropriate for all persons, and it is not possible for the Authority, its employees or advisers to consider the objectives, technical expertise and particular needs of each party who reads or uses this RFP. The assumptions, assessments, statements and information contained in this RFP, may not be complete, accurate, adequate or correct. Each Applicant should, therefore, conduct its own investigations and analysis and should check the accuracy, adequacy, correctness, reliability and completeness of the assumptions, assessments and information contained in this RFP and obtain independent advice from appropriate sources.

Information provided in this RFP to the Applicants is on a wide range of matters, some of which depends upon interpretation of law. The information given is not an exhaustive account of statutory requirements and should not be regarded as a complete or authoritative statement of law. The Authority accepts no responsibility for the accuracy or otherwise for any interpretation or opinion on the law expressed herein.

The Authority, its employees and advisers make no representation or warranty and shall have no liability to any person including any Applicant under any law, statute, rules or regulations or tort, principles of restitution or unjust enrichment or otherwise for any loss, damages, cost or expense which may arise from or be incurred or suffered on account of anything contained in this RFP or otherwise, including the accuracy, adequacy, correctness, reliability or completeness of the RFP and any assessment, assumption, statement or information contained therein or deemed to form part of this RFP or arising in any way in this Selection Process.

The Authority also accepts no liability of any nature whether resulting from negligence or otherwise, howsoever caused, arising from reliance of any Applicant upon the statements contained in this RFP.

The Authority may in its absolute discretion, but without being under any obligation to do so, update, amend or supplement the information, assessment or assumption contained in this RFP.

The issue of this RFP does not imply that the Authority is bound to select an Applicant or to appoint the Selected Applicant, as the case may be, for the Consultancy and the Authority reserves the right to reject all or any of the Proposals without assigning any reasons whatsoever.

The Applicant shall bear all its costs associated with or relating to the preparation and submission of its Proposal including but not limited to preparation, copying, postage, delivery fees, expenses associated with any demonstrations or presentations which may be required by the Authority or any other costs incurred in connection with or relating to its Proposal. All such costs and expenses will remain with the Applicant and the Authority shall not be liable in any manner whatsoever for the same or for any other costs or other expenses incurred by an Applicant in preparation or submission of the Proposal, regardless of the conduct or outcome of the Selection Process.

Glossary

Additional Costs	As in Item H of Form-2 of Appendix-II
Agreement	As defined in Schedule-2
Agreement Value	As defined in Clause 6.1.2 of Schedule-2
Applicable Laws	As defined in Schedule-2
Applicant	As defined in Clause 2.1.1
Associate	As defined in Clause 2.3.3
Authorised Representative	As defined in Clause 2.13.3
Authority	As defined in Clause 1.1.1
Bid Security Declaration	As defined in Clause 2.20.1
Conditions of Eligibility	As defined in Clause 2.2.1
Conflict of Interest	As defined in Clause 2.3.1
Consultancy	As defined in Clause 1.2
Contract	As defined in Clause 1.1.2
Consultancy Team	As defined in Paragraph 7 of Schedule-1
Consultant	As defined in Clause 1.1.2
CV	Curriculum Vitae
Deliverables Schedule-1	As defined in Paragraphs 4.1 and Paragraph 5.1 of
Documents	As defined in Clause 2.12
Effective Date	As defined in Clause 2.1 of Schedule-2
Eligible Assignments	As defined in Clause 3.1.6
Expatriate Personnel	As defined in Clause 1.1.1(i) of Schedule-2
Financial Proposal	As defined in Clause 2.15.1
Form of Agreement	Form of Agreement as in Schedule-2
GIGW	Guidelines for Indian Government Websites
Go-Live	Day of public launch of NDAP
INR, Re, Rs.	Indian Rupee(s)
Key Date or KD	As defined in Paragraph 5.1 of Schedule-1
Key Personnel	As defined in Clause 2.1.4
Lead Member	As defined in Clause 2.1.1
LOA	Letter of Award
Member	As defined in Clause 2.3.3 (a)
NDAP	As defined in Clause 1.1.1
NDAP Project	As defined in Clause 1.1.1

Official Website	As defined in Clause 1.11.2
PMC	As defined in Clause 1.2
PMU	As defined in Clause 1.1.2
PPP	Public Private Partnership
Personnel	As defined in Clause 1.1.1(n) of Schedule-2
Professional Personnel	As defined in Clause 2.14.6
Prohibited Practices	As defined in Clause 4.1
Project	As defined in Clause 1.1.1
Project Director & Team Leader	As defined in Clause 2.1.4
Proposal	As defined in Clause 1.2
Proposal Due Date or PDD	As defined in Clauses 1.5 and 1.8
Quarterly Work Plan	As defined in Clause 5.3 of Schedule-1
Resident Personnel	As defined in Clause 1.1.1(o) of Schedule-2
RFP	As defined in Disclaimer
Selected Applicant	As defined in Clause 1.6
Selection Process	As defined in Clause 1.6
Services	As defined in Clause 1.1.1(q) of Schedule-2
Sole Firm	As defined in Clause 2.1.1
Statement of Expenses	As defined in Note 13, Form-2 of Appendix-II
Statutory Auditor	An Auditor appointed under Applicable Laws
Sub-Consultant	As defined in Clause 1.1.1(r) of Schedule-2
Support Personnel	As defined in Clause 2.14.6
Technical Proposal	As defined in Clause 2.14.1
TOR	As defined in Clause 1.1.2
US\$	United States Dollar

The words and expressions beginning with capital letters and defined in this document shall, unless repugnant to the context, have the meaning ascribed thereto herein.

Invitation for Proposals

1. INTRODUCTION[§]

1.1 Background

- 1.1.1 The President of India acting through the NITI Aayog and represented by the Chief Executive Officer, NITI Aayog (the “**Authority**”) is engaged in the development, operation and maintenance of the National Data and Analytics Platform (the “**NDAP**”).
- 1.1.2 The Authority had selected M/s Object Technology Solutions India Pvt. Ltd. (the “**Consultant**”) through a competitive bidding process as the technology consultant for developing and maintaining the NDAP (the “**NDAP Project**”). A copy of the agreement entered between the Authority and the Consultant dated 20th April 2020 along with the first amendment agreement dated 31st August 2021 is annexed herein at Appendix-IV (the “**Contract**”). The Authority has also established a Project Management Unit (the “**PMU**”) to enable the implementation of the NDAP Project. The PMU is responsible for the overall coordination, monitoring and enabling compliance of the key deliverables of the NDAP Project. The Authority has now decided to invite proposals from eligible entities through a competitive bidding process for the role of a ‘Project Management Consultant’ to manage the PMU (“**Project**”). The Project would be implemented in accordance with the terms and conditions stated in the Terms of Reference specified at Schedule-1 (the “**TOR**”). The Project Management Consultant shall enter into an agreement with the Authority as specified at Schedule-2.

1.2 Request for Proposals

The Authority invites proposals (the “**Proposals**”) for selection of a Project Management Consultant (the “**PMC**”) for undertaking the Project in conformity with the TOR (collectively the “**Consultancy**”). The total tenure of the Consultancy shall be 5 (five) years, extendable by 2 (two) years based on mutual agreement.

The Authority intends to select the PMC through an open competitive bidding process in accordance with the procedure set out herein.

1.3 Due diligence by Applicants

Applicants are encouraged to inform themselves fully about the assignment and the local conditions before submitting the Proposal by paying a visit to the Authority, sending written queries to the Authority, and attending a Pre-Proposal Conference on the date and time specified in Clause 1.10.

[§] Instructions for Applicants

Note 1: Blank spaces contain formats that are to be used by the Applicant after the RFP is issued. (See Appendix-III)

Note 2: Footnotes marked “\$” in the relevant Clauses of the RFP and Schedules are for guidance of the Applicants. In case of Appendices, the footnotes marked “\$” or in other non-numerical characters shall be omitted by the Applicants while submitting their respective Proposals. (See Appendix-III)

1.4 Sale of RFP Document

RFP document can be obtained from the Official Website <http://niti.gov.in/tenders> & www.eprocure.gov.in of the Authority.

1.5 Validity of the Proposal

The Proposal shall be valid for a period of not less than 90 days from the Proposal Due Date (the “PDD”).

1.6 Brief description of the Selection Process

The Authority has adopted a two stage selection process (collectively the “**Selection Process**”) for evaluating the Proposals comprising technical and financial bids to be submitted in two separate sealed envelopes. In the first stage, a technical evaluation will be carried out as specified in Clause 3.1. Based on this technical evaluation, a list of short-listed applicants shall be finalised as specified in Clause 3.2. In the second stage, a financial evaluation will be carried out as specified in Clause 3.3. Proposals will finally be ranked according to their combined technical and financial scores as specified in Clause 3.4. The first ranked Applicant shall be selected for negotiation (the “**Selected Applicant**”) while the second ranked Applicant will be kept in reserve.

1.7 Currency conversion rate and payment

- 1.7.1 For the purposes of technical evaluation of Applicants, Rs. 70 (Rupees seventy) per US\$ shall be considered as the applicable currency conversion rate. In case of any other currency, the same shall first be converted to US\$ as on the date 60 (sixty) days prior to the Proposal Due Date, and the amount so derived in US\$ shall be converted into INR at the aforesaid rate. The conversion rate of such currencies shall be the daily representative exchange rates published by the International Monetary Fund for the relevant date.
- 1.7.2 All payments to the PMC shall be made in INR in accordance with the provisions of this RFP. In case the PMC is a foreign entity, then such payments shall be made in accordance with the currency conversion rates as set out in Clause 1.7.1 above, and the exchange risk(s), if any, shall be borne by such PMC.

1.8 Schedule of Selection Process

The Authority would endeavour to adhere to the following schedule:

Event Description	Date
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1.	Last date for receiving queries/ clarifications	March 04, 2022
2.	Pre-Proposal Conference	March 11, 2022
3.	Authority response to queries	March 14, 2022
4.	Proposal Due Date or PDD	At or before 11.00 AM on March 29, 2022
5.	Opening of Proposals	March 31, 2022 at 12.30 PM
6.	Presentations for Technical Evaluation	Within 15 days of PDD
7.	Opening of Financial Proposals	Within 30 days of PDD
8.	Letter of Award (LOA)	Within 45 days of PDD
9.	Signing of Agreement	Within 10 days of LOA
10.	Validity of Applications	90 days of Proposal Due Date

1.9 Pre-Proposal visit to the Site and inspection of data

Prospective Applicants may visit the office of the Nodal Officer and review the available data at any time prior to PDD. For this purpose, they will provide at least two days' notice to the nodal officer specified below:

Ms. Anna Roy, Senior Adviser (DM&A),
NITI Aayog
Sansad Marg, New Delhi-110001
Phone: 011 23096786
Email: annaroy@nic.in

1.10 Pre-Proposal Conference

The date, time and venue of Pre-Proposal Conference shall be:

Date: March 11, 2022

Time: 1100 hrs

Venue: Room 259, NITI Aayog, Sansad Marg,
New Delhi 110001

1.11 Communications

1.11.1 All communications including the submission of Proposal should be addressed to:

Ms. Anna Roy, Senior Adviser (DM&A), NITI Aayog

Sansad Marg, New Delhi-110001

Phone: 011-23096786

Email: annaroy@nic.in

1.11.2 The **Official Website** of the Authority is:

<http://niti.gov.in> & www.eprocure.gov.in

Note: Please open the page ‘Tenders’ to access all the posted and uploaded documents related to this RFP. Bidders are advised to visit these websites regularly to keep them updated, for any changes/ modifications in the RFP. The documents to be submitted in their bid may be scanned with 100 dpi with black and white option which helps in fast uploading.

The EMD shall be deposited through Bank Guarantee/Demand Draft/FDR drawn in favour of the PAO, NITI Aayog, New Delhi. The original Earnest Money must be delivered to “Pay & Accounts Officer (PAO), NITI Aayog, New Delhi-110001” till bid opening date and time as mentioned above failing which the bid shall be summarily rejected.

1.11.3 All communications, including the envelopes, should contain the following information, to be marked at the top in bold letters:

RFP Notice No. Project Management Consultant for NDAP

2. INSTRUCTIONS TO APPLICANTS

A. GENERAL

2.1 Scope of Proposal

- 2.1.1 Detailed description of the objectives, scope of services, Deliverables and other requirements relating to this Consultancy are specified in this RFP. In case an applicant firm possesses the requisite experience and capabilities required for undertaking the Consultancy, it may participate in the Selection Process either individually (the “**Sole Firm**”) or as lead member of a consortium of firms (the “**Lead Member**”) in response to this invitation. The term applicant (the “**Applicant**”) means the Sole Firm or the Lead Member, as the case may be. The manner in which the Proposal is required to be submitted, evaluated and accepted is explained in this RFP.
- 2.1.2 Applicants are advised that the selection of PMC shall be on the basis of an evaluation by the Authority through the Selection Process specified in this RFP. Applicants shall be deemed to have understood and agreed that no explanation or justification for any aspect of the Selection Process will be given and that the Authority’s decisions are without any right of appeal whatsoever.
- 2.1.3 The Applicant shall submit its Proposal in the form and manner specified in this Part-2 of the RFP. The Technical proposal shall be submitted in the form at Appendix-I and the Financial Proposal shall be submitted in the form at Appendix-II. Upon selection, the Applicant shall be required to enter into an agreement with the Authority in the form specified at Schedule-2.
- 2.1.4 **Key Personnel**

The Consultancy Team shall consist of the following key personnel (the “**Key Personnel**”) who shall discharge their respective responsibilities as specified below:

Key Personnel	Responsibilities
Project Director & Team Leader (the “ Team Leader ”)	<ul style="list-style-type: none"> - He/ She will be the nodal person responsible for dealing with the Authority, M/s OTSI and any other entity relating to the Project that the Authority so designate. - He/She will lead, coordinate and supervise the Project and ensuring that the Project objectives are met. - He/ She will coordinate closely with the Data Oversight & Quality Team Lead, Usability Lead and the Technical Tools’ Lead

	<ul style="list-style-type: none"> - He/ She will manage the Project Management Team, Grievance Redressal Consultant and supervise the strategy for User Engagement. - He/ She will spend at least 15 (fifteen) mandays per month until KD11 (as defined in this RFP)
Data Oversight and Quality: Lead	<ul style="list-style-type: none"> - He/ She will supervise, manage and facilitate the strategy for Data Sourcing & Structuring and Data Standardization and Quality - He/ She will supervise & manage the Research Associates and manage the data strategy - He/ She will spend at least 15 (fifteen) mandays per month until KD11
Project Management: Lead	<ul style="list-style-type: none"> - He/ She will support Project & financial management including the development of project strategy for various activities involved and create implementation roadmap to ensure the platform achieves its mission. - He/ She will ensure adherence to milestones, Service level agreement and other provisions in the platform by the technology consultant. - He/ She will update the Authority on the project status periodically. - He/ She will coordinate with the Focus User Group, Technology Advisory Group for feedback and support. - He/ She will coordinate reporting and documentation to facilitate payments - He/ She will maintain and update trackers, dashboards, and processes to monitor and track progress across workstreams - He/ She will facilitate testing the platform with various stakeholders, monitor and prioritise feedback - He/ She will prepare detailed process documentation of decisions & processes and create content for meetings, launches, releases, webinars and other events. - He/ She will be available full time until KD11

User Engagement Team: Lead	<ul style="list-style-type: none"> - He/ She will supervise the User Engagement Strategy for NDAP and manage the 2 consultants. - He/ She will coordinate closely with the Grievance Consultant and the Usability Lead. - He/ She will be available full time until KD11
Usability Lead	<ul style="list-style-type: none"> - Manage the platform's usability strategy in accordance with the global best practices - Review & test implementation and ensure usability - Track and manage user feedback, monitor feedback resolution - He/ She will be available full time until KD11
Technology lead	<ul style="list-style-type: none"> - Review all technology tools & functionalities, including natural language processing, visualisation and coordinate with NITI Aayog and technical vendor for BCP, security audits - He/ She will be available for 5 (five) mandays per month until KD11

In addition to the above 6 (six) Key Personnel who would be evaluated, the '**Professional Personnel**' of the team should also comprise of at least the following who have experience with government datasets (such as reports included in Indicative list at Attachment-1). For the avoidance of doubt, while the below Key Personnel shall form an essential part of the Professional Personnel, however, such Key Personnel shall not be evaluated for the purposes of this RFP.

Key Personnel	Responsibilities
Project Management: Consultant I	<ul style="list-style-type: none"> - He/ She will support Project & financial management including the development of project strategy for various activities involved and create implementation roadmap to ensure the platform achieves its mission. - He/ She will ensure adherence to milestones, service level agreement and other provisions in the platform by the technology consultant. - He/ She will update the Authority on the Project status periodically. - He/ She will coordinate with the Focus User Group, Technology Advisory Group for

	<p>feedback and support.</p> <ul style="list-style-type: none"> - He/ She will coordinate reporting and documentation to facilitate payments - He/ She will maintain and update trackers, dashboards, and processes to monitor and track progress across workstreams - He/ She will facilitate testing the platform with various stakeholders, monitor and prioritise feedback - He/ She will prepare detailed process documentation of decisions & processes and create content for meetings, launches, releases, webinars and other events. - He/ She will be available full time until KD11
Data Oversight and Quality: Research Associate I	<ul style="list-style-type: none"> - He/ She will support Data Sourcing & Structuring and prioritize datasets for the platform - He/ She will set and update dataset definitions, review and support technology consultant in data structuring. - He/ She will coordinate with outreach/helpdesk team to get access to new datasets, updated datasets from ministry. - He/ She will be available full time until KD11
Data Oversight and Quality: Research Associate II	<ul style="list-style-type: none"> - He/ She will support data standardization and data Quality and support M/s OTSI with LGD Mapping, & weighting methodology. - He/ She will provide inputs to improve and advance the methodologies based on latest research. - He/ She will support creation, management, and monitoring of data quality and ensure all datasets meet the required quality standards - He/ She will be available full time until KD11
User Engagement Team: Consultant I & II	<ul style="list-style-type: none"> - He/ She will create social media strategy for NDAP and maintain NDAP's Social Media handles. - He/ She will create stakeholder outreach strategy for NDAP to engage the Focus User Group including creation and maintenance of discussion forum and monitor various research and discussions directly or indirectly enabled by the platform and provide inputs to

	<p>improving the platform.</p> <ul style="list-style-type: none"> - Capacity building: conduct workshops, user trainings and any other activities to improve awareness on data driven decision making to relevant stakeholders - Collecting use-cases; Establish partnerships with state departments, central ministries and relevant users of the platform. - Supporting data sourcing team: Coordinate with nodal officers to get access to updated data and new data. - He/ She will be available full time until KD11
Grievance Redressal Consultant	<ul style="list-style-type: none"> - He/ She will manage the various queries from platform users, - He/ She will document and flag relevant feedback and issues - He/ She will work with the end users and user groups to understand issues and concerns. - He/ She will be available full time until KD11

2.2 Conditions of Eligibility of Applicants

2.2.1 Applicants must read carefully the minimum conditions of eligibility (the “**Conditions of Eligibility**”) provided herein. Proposals of only those Applicants who satisfy the Conditions of Eligibility will be considered for evaluation.

2.2.2 To be eligible for evaluation of its Proposal, the Applicant shall fulfil the following:

(A) **Technical Capacity:** The Applicant shall have, over the past 5 (five) years preceding the PDD, undertaken a minimum of 3 (three) Eligible Assignments as specified in Clause 3.1.6.

(B) **Financial Capacity:** The Applicant shall have received a minimum income of Rs. 3,00,00,000 (Indian Rupees three crores) only or the equivalent amount in United States Dollar in accordance with Paragraph 1.7 above per annum from professional fees during each of the 3 (three) financial years preceding the Proposal Due Date. For the purpose of evaluation, Applicants having comparatively larger revenues from professional fees shall be given added weightage. For the avoidance of doubt, professional fees hereunder refers to fees received by the Applicant for providing advisory or consultancy services, including software development services to its clients.

- (C) **Availability of Key Personnel:** The Applicant shall offer and make available all Key Personnel meeting the requirements specified in Sub-clause (D) below.
- (D) **Conditions of Eligibility for Key Personnel:** Each of the Key Personnel must fulfil the Conditions of Eligibility specified below:

Key Personnel	Educational Qualification	Length of Professional Experience	Experience on Eligible Assignments and required skills
Project Director & Team Leader	MBA/ Advanced degree in public policy/ economics or equivalent experience	A minimum of total 15 years of experience with atleast 5 years of experience leading project management units in Centre/State/Public Sector Units or in International organisations like World Bank, ADB, and United Nations.	He/she should have led such teams for 2 (two) Eligible Assignments. Excellent interpersonal and communication skills; good quantitative and critical thinking skills is desired
Data Oversight and Quality: Lead	Advanced degree (Masters or higher) in economics / statistics / data or computer science;	A minimum of 10 years of experience with atleast 5 years' experience with administrative data (preferably in India), structured databases, and standardized data models preferred	He/she should have worked as a Data Lead for 2 (two) Eligible Assignments.
Data Oversight and Quality: Research Associate I	Advanced degree (Masters or higher) in economics / statistics / data or computer science;	A minimum of total 5 years of experience with atleast 2 years' experience with administrative data (preferably in India), structured databases, and standardized data models preferred	He/she should have worked as a research associate on 2 (two) Eligible Assignments. He/ She should have strong communication skills
Data Oversight and Quality: Research Associate II	Advanced degree (Masters or higher) in economics / statistics / data or computer science;	A minimum total 5 years of experience with atleast 2 years' experience with administrative data (preferably in	He/she should have worked as a research associate for 2 (two) Eligible Assignments. He/ she should have experience to engage with academic researchers on statistical estimation techniques

		India), structured databases, and standardized data models preferred	and possess excellent quantitative and writing skills
Project Management Team: Consultants I & II	MBA/ BTech/ BE or equivalent experience	Min 5 years.	He/she should have worked as project management consultant or equivalent for 2 (two) Eligible Assignments.
User Engagement Team Lead	Bachelor's degree or equivalent experience	Min 5 years	He/ she should have worked on 2 (two) eligible assignments. Should have demonstrated experience in managing teams, handling social media strategy, conducting training & workshops, leading helpdesk teams, developing and fostering strategic working partnerships in the eligible assignments.
User Engagement Team: Consultant I & II	Bachelor's degree or equivalent experience	Min 2 years	He/ she should have worked on 2 (two) eligible assignments. Should have demonstrated past work handling social media accounts for organisations and conducting training, workshops and possess good communication and interpersonal skills
Grievance Redressal Consultant	Bachelor's degree or equivalent experience	Min 2 years	He/ she should have worked on 2 (two) eligible assignments. Should have demonstrated Past work in customer service and helpdesk roles and have good interpersonal skills
Usability Lead	Bachelor's degree or equivalent experience	Min 7 years	He/ she should have worked on 2 (two) eligible assignments. Should have demonstrated past work setting UX strategy, leading design thinking sessions and managing usability metrics
Technology Lead	Advanced degree (Masters or higher) in computer science or equivalent	Min 7 years	He/ she should have worked on 2 (two) eligible assignments. Should have demonstrated production ready platforms leveraging natural language processing, data processing, analytics, visualization

- 2.2.3 The Applicant shall enclose with its Proposal, certificate(s) from its Statutory Auditors^s stating its total revenues from professional fees during each of the 3 (three) financial years preceding the PDD and the fee received in respect of each of the Eligible Assignments specified in the Proposal. In the event that the Applicant does not have a statutory auditor, it shall provide the requisite certificate(s) from the firm of Chartered Accountants that ordinarily audits the annual accounts of the Applicant.
- 2.2.4 The Applicant should submit a Power of Attorney as per the format at Form-4 of Appendix-I; provided, however, that such Power of Attorney would not be required if the Application is signed by a partner of the Applicant, in case the Applicant is a partnership firm or limited liability partnership.
- 2.2.5 Any entity which has been barred by the Central Government, any State Government, a statutory authority or a public sector undertaking, as the case may be, from participating in any project, and the bar subsists as on the date of Proposal, would not be eligible to submit a Proposal either by itself or through its Associate .
- 2.2.6 An Applicant or its Associate should have, during the last three years, neither failed to perform on any agreement with a public authority, as evidenced by imposition of a penalty by an arbitral or judicial authority or a judicial pronouncement or arbitration award against the Applicant or its Associate, nor been expelled from any project by a public authority or agreement nor have had any such agreement terminated for breach by such Applicant or its Associate.
- 2.2.7 While submitting a Proposal, the Applicant should attach clearly marked and referenced continuation sheets in the event that the space provided in the specified forms in the Appendices is insufficient. Alternatively, Applicants may format the specified forms making due provision for incorporation of the requested information.

2.3 Conflict of Interest

- 2.3.1 An Applicant shall not have a conflict of interest that may affect the Selection Process or the Consultancy (the “**Conflict of Interest**”). Any Applicant found to have a Conflict of Interest shall be disqualified.
- 2.3.2 The Authority requires that the PMC provides professional, objective, and impartial advice and at all times hold the Authority’s interests paramount, avoid conflicts with other assignments or its own interests, and act without any consideration for future work. The PMC shall not accept or engage in any assignment that would be in conflict with its prior or current obligations to other clients, or that may place it in a position of not being able to carry out the assignment in the best interests of the Authority.
- 2.3.3 Some guiding principles for identifying and addressing Conflicts of Interest have been illustrated in the Guidance Note at Schedule-3. Without limiting the

^s No separate annual financial statements should be submitted.

generality of the above, an Applicant shall be deemed to have a Conflict of Interest affecting the Selection Process, if:

- (a) the Applicant, its consortium member (the “**Member**”) or Associate (or any constituent thereof) and any other Applicant, its consortium member or Associate (or any constituent thereof) have common controlling shareholders or other ownership interest; provided that this disqualification shall not apply in cases where the direct or indirect shareholding or ownership interest of an Applicant, its Member or Associate (or any shareholder thereof having a shareholding of more than 15% (fifteen per cent) of the paid up and subscribed share capital of such Applicant, Member or Associate, as the case may be) in the other Applicant, its consortium member or Associate is less than 15 (fifteen) per cent of the subscribed and paid up equity share capital thereof; provided further that this disqualification shall not apply to any ownership by a bank, insurance company, pension fund or a public financial institution referred to in sub-section (72) of section 2 of the Companies Act, 2013. For the purposes of this Clause 2.3.3(a), indirect shareholding held through one or more intermediate persons shall be computed as follows: (aa) where any intermediary is controlled by a person through management control or otherwise, the entire shareholding held by such controlled intermediary in any other person (the “**Subject Person**”) shall be taken into account for computing the shareholding of such controlling person in the Subject Person; and (bb) subject always to sub-clause (aa) above, where a person does not exercise control over an intermediary, which has shareholding in the Subject Person, the computation of indirect shareholding of such person in the Subject Person shall be undertaken on a proportionate basis; provided, however, that no such shareholding shall be reckoned under this sub-clause (bb) if the shareholding of such person in the intermediary is less than 26% (twenty six per cent) of the subscribed and paid up equity shareholding of such intermediary; or
- (b) a constituent of such Applicant is also a constituent of another Applicant; or
- (c) such Applicant or its Associate receives or has received any direct or indirect subsidy or grant from any other Applicant or its Associate; or
- (d) such Applicant has the same legal representative for purposes of this Application as any other Applicant; or
- (e) such Applicant has a relationship with another Applicant, directly or through common third parties, that puts them in a position to have access to each other’s information about, or to influence the Application of either or each of the other Applicant; or
- (f) there is a conflict among this and other consulting assignments of the Applicant (including its personnel and Sub-consultant) and any subsidiaries or entities controlled by such Applicant or having common

controlling shareholders. The duties of the PMC will depend on the circumstances of each case. While providing consultancy services to the Authority for this particular assignment, the PMC shall not take up any assignment that by its nature will result in conflict with the present assignment; or

- (g) a firm which has been engaged by the Authority to provide goods or works or services for a project, and its Associates, will be disqualified from providing consulting services for the same project save and except as provided in Clause 2.3.4; conversely, a firm hired to provide consulting services for the preparation or implementation of a project, and its Members or Associates, will be disqualified from subsequently providing goods or works or services related to the same project; or
- (h) the Applicant, its Member or Associate (or any constituent thereof), and the bidder, PMC or Concessionaire, if any, for the Project, its contractor(s) or sub-contractor(s) (or any constituent thereof) have common controlling shareholders or other ownership interest; provided that this disqualification shall not apply in cases where the direct or indirect shareholding or ownership interest of an Applicant, its Member or Associate (or any shareholder thereof having a shareholding of more than 5% (five per cent) of the paid up and subscribed share capital of such Applicant, Member or Associate, as the case may be,) in the bidder, PMC or Concessionaire, if any, or its contractor(s) or sub-contractor(s) is less than 15% (fifteen per cent) of the paid up and subscribed share capital of such Concessionaire or its contractor(s) or sub-contractor(s); provided further that this disqualification shall not apply to ownership by a bank, insurance company, pension fund or a Public Financial Institution referred to in sub-section (72) of section 2 of the Companies Act, 2013. For the purposes of this sub-clause (h), indirect shareholding shall be computed in accordance with the provisions of sub-clause (a) above.

For purposes of this RFP, Associate means, in relation to the Applicant, a person who controls, is controlled by, or is under the common control with such Applicant (the “**Associate**”). As used in this definition, the expression “control” means, with respect to a person which is a company or corporation, the ownership, directly or indirectly, of more than 50% (fifty per cent) of the voting shares of such person, and with respect to a person which is not a company or corporation, the power to direct the management and policies of such person by operation of law or by contract.

- 2.3.4 An Applicant eventually appointed to provide Consultancy for this Project, and its Associates, shall be disqualified from subsequently providing goods, works or services related to the development and operation of the same Project and any breach of this obligation shall be construed as Conflict of Interest; provided that the restriction herein shall not apply after a period of 5 (five) years from the completion of this assignment or to consulting assignments granted by banks/ lenders at any time; provided further that this restriction shall not apply to consultancy/ advisory services performed for the Authority in continuation of this

Consultancy or to any subsequent consultancy/ advisory services performed for the Authority in accordance with the rules of the Authority. For the avoidance of doubt, an entity affiliated with the PMC shall include a partner in the PMC's firm or a person who holds more than 15% (fifteen per cent) of the subscribed and paid up share capital of the PMC, as the case may be, and any Associate thereof.

2.4 Number of Proposals

No Applicant shall submit more than one Application for the Consultancy. An Applicant shall not be entitled to submit another application either individually or as a member of any consortium, as the case may be.

2.5 Cost of Proposal

The Applicants shall be responsible for all of the costs associated with the preparation of their Proposals and their participation in the Selection Process including subsequent negotiation and visits to the Authority. The Authority will not be responsible or in any way liable for such costs, regardless of the conduct or outcome of the Selection Process.

2.6 Verification of information

Applicants are encouraged to submit their respective Proposals after attending the pre-proposal meeting and evaluating the sample data and use-cases or any other matter considered relevant by them. Pre-Proposal Conference shall be organised for the benefit of prospective Applicants on the date, time and venue as specified in Clause 1.10.

2.7 Acknowledgement by Applicant

2.7.1 It shall be deemed that by submitting the Proposal, the Applicant has:

- (a) made a complete and careful examination of the RFP;
- (b) received all relevant information requested from the Authority;
- (c) acknowledged and accepted the risk of inadequacy, error or mistake in the information provided in the RFP or furnished by or on behalf of the Authority or relating to any of the matters referred to in Clause 2.6 above;
- (d) satisfied itself about all matters, things and information, including matters referred to in Clause 2.6 herein above, necessary and required for submitting an informed Application and performance of all of its obligations thereunder;
- (e) acknowledged that it does not have a Conflict of Interest; and
- (f) agreed to be bound by the undertaking provided by it under and in terms hereof.

2.7.2 The Authority shall not be liable for any omission, mistake or error on the part of the Applicant in respect of any of the above or on account of any matter or thing

arising out of or concerning or relating to RFP or the Selection Process, including any error or mistake therein or in any information or data given by the Authority.

2.8 Right to reject any or all Proposals

2.8.1 Notwithstanding anything contained in this RFP, the Authority reserves the right to accept or reject any Proposal and to annul the Selection Process and reject all Proposals, at any time without any liability or any obligation for such acceptance, rejection or annulment, and without assigning any reasons thereof.

2.8.2 Without prejudice to the generality of Clause 2.8.1, the Authority reserves the right to reject any Proposal if:

- (a) at any time, a material misrepresentation is made or discovered, or
- (b) the Applicant does not provide, within the time specified by the Authority, the supplemental information sought by the Authority for evaluation of the Proposal.

Misrepresentation/ improper response by the Applicant may lead to the disqualification of the Applicant. If the Applicant is the Lead Member of a consortium, then the entire consortium may be disqualified / rejected. If such disqualification / rejection occurs after the Proposals have been opened and the highest ranking Applicant gets disqualified / rejected, then the Authority reserves the right to consider the next best Applicant, or take any other measure as may be deemed fit in the sole discretion of the Authority, including annulment of the Selection Process.

B. DOCUMENTS

2.9 Contents of the RFP

This RFP comprises the Disclaimer set forth hereinabove, the contents as listed below and will additionally include any Addendum / Amendment issued in accordance with Clause 2.11:

Request for Proposal

- 1 Introduction
- 2 Instructions to Applicants
- 3 Criteria for Evaluation
- 4 Fraud and corrupt practices
- 5 Pre-Proposal Conference
- 6 Miscellaneous

Schedules

- 1 **Terms of Reference**

- 2 Form of Agreement
 - Annex-1: Terms of Reference
 - Annex-2: Deployment of Personnel
 - Annex-3: Estimate of Personnel Costs
 - Annex-4: Approved Sub-Consultant(s)
 - Annex-5: Cost of Services
 - Annex-6: Payment Schedule
 - Annex-7: Bank Guarantee for Performance Security
 - Annex-8: Service Level Agreement

3 **Guidance Note on Conflict of Interest**

Appendices

Appendix-I: Technical Proposal

- Form-1: Letter of Proposal
- Form-2: Particulars of the Applicant
- Form-3: Statement of Legal Capacity
- Form-4: Power of Attorney
- Form-5: Financial Capacity of Applicant
- Form-6: Particulars of Key Personnel
- Form-7: Proposed Methodology and Work Plan
- Form-8: Abstract of Eligible Assignments of Applicant
- Form-9: Abstract of Eligible Assignments of Key Personnel
- Form-10: Eligible Assignments of Applicant
- Form-11: Eligible Assignments of Key Personnel
- Form-12: Curriculum Vitae (CV) of Key Personnel
- Form-13: Deployment of Personnel
- Form-14: Proposal for Sub-Consultant(s)
- Form-15: Bid Security Declaration

Appendix-II: Financial Proposal

- Form-1: Covering Letter
- Form-2: Financial Proposal
- Form-3: Estimate of Personnel Costs

Appendix-III: List of Bid-specific provisions

Appendix-IV: Agreement for Development & Operations of NDAP

2.10 Clarifications

2.10.1 Applicants requiring any clarification on the RFP may send their queries to the Authority by e-mail so as to reach before the date mentioned in the Schedule of Selection Process at Clause 1.8. The envelopes shall clearly bear the following identification:

"Queries concerning RFP for Project Management Consultant for NDAP"

The Authority shall endeavour to respond to the queries within the period specified therein but not later than 7 (seven) days prior to the Proposal Due Date. The responses will be sent by e-mail. The Authority will post the reply to all such queries on the Official Website and copies thereof will also be circulated to all Applicants who have purchased the RFP document without identifying the source of queries.

2.10.2 The Authority reserves the right not to respond to any questions or provide any clarifications, in its sole discretion, and nothing in this Clause 2.10 shall be construed as obliging the Authority to respond to any question or to provide any clarification.

2.11 Amendment of RFP

2.11.1 At any time prior to the deadline for submission of Proposal, the Authority may, for any reason, whether at its own initiative or in response to clarifications requested by an Applicant, modify the RFP document by the issuance of Addendum/ Amendment and posting it on the Official Website and by conveying the same to the prospective Applicants (who have purchased the RFP document) by e-mail.

2.11.2 All such amendments will be notified through e-mail to all Applicants who have purchased the RFP document. The amendments will also be posted on the Official Website along with the revised RFP containing the amendments and will be binding on all Applicants.

2.11.3 In order to afford the Applicants a reasonable time for taking an amendment into account, or for any other reason, the Authority may, in its sole discretion, extend the Proposal Due Date[§].

C. PREPARATION AND SUBMISSION OF PROPOSAL

2.12 Language

[§] While extending the Proposal Due Date on account of an addendum, the Authority shall have due regard for the time required by Applicants to address the amendments specified therein. In the case of significant amendments, at least 15 (fifteen) days shall be provided between the date of amendment and the Proposal Due Date, and in the case of minor amendments, at least 7 (seven) days shall be provided.

The Proposal with all accompanying documents (the “**Documents**”) and all communications in relation to or concerning the Selection Process shall be in English language and strictly on the forms provided in this RFP. No supporting document or printed literature shall be submitted with the Proposal unless specifically asked for and in case any of these Documents is in another language, it must be accompanied by an accurate translation of the relevant passages in English, in which case, for all purposes of interpretation of the Proposal, the translation in English shall prevail.

2.13 Format and signing of Proposal

2.13.1 The Applicant shall provide all the information sought under this RFP. The Authority would evaluate only those Proposals that are received in the specified forms and complete in all respects.

2.13.2 The Proposal, and its copy, shall be typed or written in indelible ink and signed by the authorised signatory of the Applicant who shall initial each page, in blue ink. In case of printed and published Documents, only the cover shall be initialled. All the alterations, omissions, additions, or any other amendments made to the Proposal shall be initialled by the person(s) signing the Proposal.

2.13.3 The Proposals must be properly signed by the authorised representative (the “**Authorised Representative**”) as detailed below:

- (a) by the proprietor, in case of a proprietary firm; or
- (b) by a partner, in case of a partnership firm and/or a limited liability partnership; or
- (c) by a duly authorised person holding the Power of Attorney, in case of a Limited Company or a corporation; or
- (d) by the Authorised Representative of the Lead Member, in case of consortium.

A copy of the Power of Attorney certified under the hands of a partner or director of the Applicant and notarised by a notary public in the form specified in Appendix-I (Form-4) shall accompany the Proposal.

2.13.4 Applicants should note the Proposal Due Date, as specified in Clause 1.8, for submission of Proposals. Except as specifically provided in this RFP, no supplementary material will be entertained by the Authority, and that evaluation will be carried out only on the basis of Documents received by the closing time of Proposal Due Date as specified in Clause 2.17.1. Applicants will ordinarily not be asked to provide additional material information or documents subsequent to the date of submission, and unsolicited material if submitted will be summarily rejected. For the avoidance of doubt, the Authority reserves the right to seek clarifications under and in accordance with the provisions of Clause 2.24.

2.14 Technical Proposal

2.14.1 Applicants shall submit the technical proposal in the formats at Appendix-I (the “**Technical Proposal**”).

2.14.2 While submitting the Technical Proposal, the Applicant shall, in particular, ensure that:

- (a) The Bid Security Declaration is provided;
- (b) all forms are submitted in the prescribed formats and signed by the prescribed signatories;
- (c) Power of Attorney, if applicable, is executed as per Applicable Laws;
- (d) CVs of all Professional Personnel have been included;
- (e) Key Personnel have been proposed only if they meet the Conditions of Eligibility laid down at Clause 2.2.2 (D) of the RFP;
- (f) no alternative proposal for any Key Personnel is being made and only one CV for each position has been furnished;
- (g) the CVs have been recently signed and dated in blue ink by the respective Personnel and countersigned by the Applicant. Photocopy or unsigned / countersigned CVs shall be rejected;
- (h) the CVs shall contain an undertaking from the respective Key Personnel about his/her availability for the duration specified in the RFP;
- (i) Professional Personnel proposed have good working knowledge of English language;
- (j) Key Personnel would be available for the period indicated in the TOR;
- (k) no Key Personnel should have attained the age of 75 (seventy five) years at the time of submitting the proposal; and
- (l) the proposal is responsive in terms of Clause 2.22.3.

2.14.3 Failure to comply with the requirements spelt out in this Clause 2.14 shall make the Proposal liable to be rejected.

2.14.4 If an individual Key Personnel makes a false averment regarding his qualification, experience or other particulars, or his commitment regarding availability for the Project is not fulfilled at any stage after signing of the Agreement, he shall be liable to be debarred for any future assignment of the Authority for a period of 5 (five) years. The award of this Consultancy to the Applicant may also be liable to cancellation in such an event.

- 2.14.5 The Technical Proposal shall not include any financial information relating to the Financial Proposal.
- 2.14.6 The proposed team shall be composed of experts and specialists (the “**Professional Personnel**”) in their respective areas of expertise and managerial/support staff (the “**Support Personnel**”) such that the PMC should be able to complete the Consultancy within the specified time schedule. The Key Personnel specified in Clause 2.1.4 shall be included in the proposed team of Professional Personnel. Other competent and experienced Professional Personnel in the relevant areas of expertise must be added as required for successful completion of this Consultancy. The CV of each such Professional Personnel, if any, should also be submitted in the format at Form-12 of Appendix-I.
- 2.14.7 An Applicant may, if it considers necessary, propose suitable Sub-Consultants in specific areas of expertise. Credentials of such Sub-Consultants should be submitted in Form-14 of Appendix-I. A Sub-Consultant, however, shall not be a substitute for any Key Personnel.
- 2.14.8 The Authority reserves the right to verify all statements, information and documents, submitted by the Applicant in response to the RFP. Any such verification or the lack of such verification by the Authority to undertake such verification shall not relieve the Applicant of its obligations or liabilities hereunder nor will it affect any rights of the Authority thereunder.
- 2.14.9 In case it is found during the evaluation or at any time before signing of the Agreement or after its execution and during the period of subsistence thereof, that one or more of the eligibility conditions have not been met by the Applicant or the Applicant has made material misrepresentation or has given any materially incorrect or false information, the Applicant shall be disqualified forthwith if not yet appointed as the PMC either by issue of the LOA or entering into of the Agreement, and if the Selected Applicant has already been issued the LOA or has entered into the Agreement, as the case may be, the same shall, notwithstanding anything to the contrary contained therein or in this RFP, be liable to be terminated, by a communication in writing by the Authority without the Authority being liable in any manner whatsoever to the Applicant or PMC, as the case may be.

2.15 Financial Proposal

- 2.15.1 Applicants shall submit the financial proposal in the formats at Appendix-II (the “**Financial Proposal**”) clearly indicating the total cost of the Consultancy (Item G of Form-2 of Appendix-II) in both figures and words, in Indian Rupees, and signed by the Applicant’s Authorised Representative. In the event of any difference between figures and words, the amount indicated in words shall prevail. In the event of a difference between the arithmetic total and the total shown in the Financial Proposal, the lower of the two shall prevail.
- 2.15.2 While submitting the Financial Proposal, the Applicant shall ensure the following:

- (i) All the costs associated with the assignment shall be included in the Financial Proposal. These shall normally cover remuneration for all the

Personnel (Expatriate and Resident, in the field, office etc.), accommodation, air fare, equipment, printing of documents etc. The total amount indicated in the Financial Proposal shall be without any condition attached or subject to any assumption, and shall be final and binding. In case any assumption or condition is indicated in the Financial Proposal, it shall be considered non-responsive and liable to be rejected.

- (ii) The Financial Proposal shall take into account all expenses and tax liabilities. For the avoidance of doubt, it is clarified that all taxes shall be deemed to be included in the costs shown under different items of the Financial Proposal. Further, all payments shall be subject to deduction of taxes at source as per Applicable Laws.
- (iii) Costs (including break down of costs) shall be expressed in INR.

2.16 Submission of Proposal

2.16.1 The Applicants shall submit the Proposal in (the Technical Proposal and the Financial Proposal), on the e-procurement platform of the Authority at the www.eprocure.gov.in website, duly signed in digital form by the authorised signatory of the Applicant, no later than the date and time specified as the Proposal Due Date, by uploading the complete and legible scanned/digital copies of Technical and Financial Proposal in pdf/digital format (i.e. scanned copy of original signed documents and the supporting documents).

2.16.2 The documents comprising the Proposal shall include:

- (i) Application in the prescribed format (Form-1 of Appendix-I) along with Forms 2 to 14 of Appendix-I and supporting documents; and
- (ii) Bid Security Declaration as specified in Clause 2.20.1
- (iii) Financial Proposal in the prescribed format (Forms 1, 2 & 3 of Appendix-II).

2.16.3 The completed Proposal must be submitted on or before the specified time on Proposal Due Date. Proposals submitted by fax, telex, telegram or e-mail shall not be entertained.

2.16.4 The Proposal shall be made in the Forms specified in this RFP. Any attachment to such Forms must be provided on separate sheets of paper and only information that is directly relevant should be provided. This may include photocopies of the relevant pages of printed documents. No separate documents like printed annual statements, company brochures, copy of contracts etc. will be entertained.

2.16.5 The rates quoted shall be firm throughout the period of performance of the assignment upto discharge of all obligations of the PMC under the Agreement.

2.17 Proposal Due Date

2.17.1 Proposal should be submitted at or before 1100 hrs on the Proposal Due Date specified in Clause 1.8 at the address provided in Clause 1.11.1 in the manner and form as detailed in this RFP. A receipt thereof should be obtained from the person specified therein.

2.17.2 The Authority may, in its sole discretion, extend the Proposal Due Date by issuing an Addendum in accordance with Clause 2.11 uniformly for all Applicants.

2.18 Late Proposals

Proposals received by the Authority after the specified time on Proposal Due Date shall not be eligible for consideration and shall be summarily rejected.

2.19 Modification/ substitution/ withdrawal of Proposals

2.19.1 The Applicant may modify, substitute, or withdraw its Proposal after submission, provided that written notice of the modification, substitution, or withdrawal is received by the Authority prior to Proposal Due Date. No Proposal shall be modified, substituted, or withdrawn by the Applicant on or after the Proposal Due Date.

2.19.2 Any alteration / modification in the Proposal or additional information or material supplied subsequent to the Proposal Due Date, unless the same has been expressly sought for by the Authority, shall be disregarded.

2.20 Bid Security Declaration

2.20.1 The Applicant shall furnish as part of its Proposal, a bid security declaration stating the Applicant shall be disqualified from bidding for any contract with the Authority for a period of 1 (one) year in the event of breach of any obligations set out in the bid security declaration. The bid security declaration shall be in the form and manner as set out in Form 15 of the Appendix-I (the “**Bid Security Declaration**”).

2.20.2 Any Bid not accompanied by the Bid Security Declaration shall be rejected by the Authority as non-responsive.

2.21 Performance Security

2.21.1 The Applicant, by submitting its Application pursuant to this RFP, shall be deemed to have acknowledged that without prejudice to the Authority’s any other right or remedy hereunder or in law or otherwise, its Performance Security shall be forfeited and appropriated by the Authority as the mutually agreed pre-estimated compensation and damages payable to the Authority for, *inter alia*, the time, cost and effort of the Authority in regard to the RFP, including the consideration and evaluation of the Proposal, under the following conditions:

- (a) If an Applicant engages in any of the Prohibited Practices specified in Clause 4.1 of this RFP;

(b) if the Applicant is found to have a Conflict of Interest as specified in Clause 2.3; and

(c) if the Selected Applicant commits a breach of the Agreement.

2.21.2 An amount equal to 3% (three per cent) of the Agreement Value shall be deemed to be the Performance Security for the purposes of this Clause 2.21, which may be forfeited and appropriated in accordance with the provisions hereof.

D. EVALUATION PROCESS

2.22 Evaluation of Proposals

2.22.1 The Authority shall open the Proposals on the Proposal Due Date specified in Clause 1.8 at the address provided in Clause 1.11.1 and in the presence of the Applicants who choose to attend. The Technical Proposal shall be opened first. The Financial Proposal shall be shall be opened as per clause no. 1.8.

2.22.2 Proposals for which a notice of withdrawal has been submitted in accordance with Clause 2.19 shall not be opened.

2.22.3 Prior to evaluation of Proposals, the Authority will determine whether each Proposal is responsive to the requirements of the RFP. The Authority may, in its sole discretion, reject any Proposal that is not responsive hereunder. A Proposal shall be considered responsive only if:

- (a) the Technical Proposal is received in the form specified at Appendix-I;
- (b) it is received by the Proposal Due Date including any extension thereof pursuant to Clause 2.17;
- (c) it is accompanied by the Bid Security Declaration as specified in Clause 2.20.1.
- (d) it is signed, and marked as stipulated in Clauses 2.13 and 2.16;
- (e) it is accompanied by the Power of Attorney as specified in Clause 2.2.4;
- (f) it contains all the information (complete in all respects) as requested in the RFP;
- (g) it does not contain any condition or qualification; and
- (h) it is not non-responsive in terms hereof.

2.22.4 The Authority reserves the right to reject any Proposal which is non-responsive and no request for alteration, modification, substitution or withdrawal shall be entertained by the Authority in respect of such Proposals.

2.22.5 The Authority shall subsequently examine and evaluate Proposals in accordance with the Selection Process specified at Clause 1.6 and the criteria set out in Section

3 of this RFP. As a part of technical evaluation, the applicants meeting the eligibility criteria shall be invited to make a technical presentation regarding their proposed methodology & work plan on the date and time specified in Clause 1.8 at NITI Aayog, New Delhi.

- 2.22.6 After the technical evaluation, the Authority shall prepare a list of pre-qualified and shortlisted Applicants in terms of Clause 3.2 for opening of their Financial Proposals. A date, time and venue will be notified to all Applicants for announcing the result of evaluation and opening of Financial Proposals. Before opening of the Financial Proposals, the list of pre-qualified and shortlisted Applicants along with their Technical Score will be read out. The opening of Financial Proposals shall be done in presence of respective representatives of Applicants who choose to be present. The Authority will not entertain any query or clarification from Applicants who fail to qualify at any stage of the Selection Process. The financial evaluation and final ranking of the Proposals shall be carried out in terms of Clauses 3.3 and 3.4.
- 2.22.7 Applicants are advised that Selection shall be entirely at the discretion of the Authority. Applicants shall be deemed to have understood and agreed that the Authority shall not be required to provide any explanation or justification in respect of any aspect of the Selection Process or Selection.
- 2.22.8 Any information contained in the Proposal shall not in any way be construed as binding on the Authority, its agents, successors or assigns, but shall be binding against the Applicant if the Consultancy is subsequently awarded to it.

2.23 Confidentiality

Information relating to the examination, clarification, evaluation, and recommendation for the selection of Applicants shall not be disclosed to any person who is not officially concerned with the process or is not a retained professional adviser advising the Authority in relation to matters arising out of, or concerning the Selection Process. The Authority shall treat all information, submitted as part of the Proposal, in confidence and shall require all those who have access to such material to treat the same in confidence. The Authority may not divulge any such information unless it is directed to do so by any statutory entity that has the power under law to require its disclosure or is to enforce or assert any right or privilege of the statutory entity and/or the Authority or as may be required by law or in connection with any legal process.

2.24 Clarifications

- 2.24.1 To facilitate evaluation of Proposals, the Authority may, at its sole discretion, seek clarifications from any Applicant regarding its Proposal. Such clarification(s) shall be provided within the time specified by the Authority for this purpose. Any request for clarification(s) and all clarification(s) in response thereto shall be in writing.
- 2.24.2 If an Applicant does not provide clarifications sought under Clause 2.24.1 above within the specified time, its Proposal shall be liable to be rejected. In case the

Proposal is not rejected, the Authority may proceed to evaluate the Proposal by construing the particulars requiring clarification to the best of its understanding, and the Applicant shall be barred from subsequently questioning such interpretation of the Authority.

E. APPOINTMENT OF Project Management Consultant

2.25 Negotiations

2.25.1 The Selected Applicant as selected in accordance with Clause 3.4.2 may, if necessary, be invited for negotiations. The negotiations shall generally not be for reducing the price of the Proposal but will be for re-confirming the obligations of the PMC under this RFP. Issues such as deployment of Key Personnel, understanding of the RFP, methodology and quality of the work plan shall be discussed during negotiations. A Key Personnel who did not score 60% (sixty per cent) marks as required under Clause 3.1.2 shall be replaced by the Applicant with a better candidate to the satisfaction of the Authority. In case the Selected Applicant fails to reconfirm its commitment, the Authority reserves the right to designate the next ranked Applicant as the Selected Applicant and invite it for negotiations.

2.25.2 The Authority will examine the CVs of all other Professional Personnel and those not found suitable shall be replaced by the Applicant to the satisfaction of the Authority.

2.25.3 The Authority will examine the credentials of all Sub-Consultants proposed for this Consultancy and those not found suitable shall be replaced by the Applicant to the satisfaction of the Authority.

2.26 Substitution of Key Personnel

2.26.1 The Authority will not normally consider any request of the Selected Applicant for substitution of Key Personnel as the ranking of the Applicant is based on the evaluation of Key Personnel and any change therein may upset the ranking. Substitution will, however, be permitted if the Key Personnel is not available for reasons of any incapacity or due to health, subject to equally or better qualified and experienced personnel being provided to the satisfaction of the Authority.

2.26.2 The Authority expects all the Key Personnel to be available during implementation of the Agreement. The Authority will not consider substitution of Key Personnel except for reasons of any incapacity or due to health. Such substitution shall ordinarily be limited to one Key Personnel subject to equally or better qualified and experienced personnel being provided to the satisfaction of the Authority. As a condition to such substitution, a sum equal to 15% (fifteen per cent) of the remuneration specified for the original Key Personnel shall be deducted from the payments due to the PMC. In the case of a second or third substitution hereunder,

such deduction shall be 30% (thirty per cent) of the remuneration specified for the original Key Personnel. Any further substitution may lead to disqualification of the Applicant or termination of the Agreement. Provided, however, that for and in respect of any such substitution during the Operations Phase, the aforesaid deduction shall be reduced to one half thereof.

2.26.3 Substitution of the Project Director and Team Leader will not normally be considered and may lead to disqualification of the Applicant or termination of the Agreement.

2.27 Indemnity

The PMC shall, subject to the provisions of the Agreement, indemnify the Authority for an amount equivalent to the value of the Agreement for any direct loss or damage that is caused due to any deficiency in services.

2.28 Award of Consultancy

After selection, a Letter of Award (the “**LOA**”) shall be issued, in duplicate, by the Authority to the Selected Applicant and the Selected Applicant shall, within 7 (seven) days of the receipt of the LOA, sign and return the duplicate copy of the LOA in acknowledgement thereof. In the event the duplicate copy of the LOA duly signed by the Selected Applicant is not received by the stipulated date, the Authority may, unless it consents to extension of time for submission thereof, consider the next highest ranking Applicant.

2.29 Execution of Agreement

After acknowledgement of the LOA as aforesaid by the Selected Applicant, it shall execute the Agreement within the period prescribed in Clause 1.8. The Selected Applicant shall not be entitled to seek any deviation in the Agreement.

2.30 Commencement of assignment

The PMC shall commence the Services within 7 (seven) days of the date of the Agreement, or such other date as may be mutually agreed. If the PMC fails to either sign the Agreement as specified in Clause 2.29 or commence the assignment as specified herein, the Authority may invite the second ranked Applicant for negotiations.

2.31 Proprietary data

Subject to the provisions of Clause 2.23, all documents and other information provided by the Authority or submitted by an Applicant to the Authority shall remain or become the property of the Authority. Applicants and the PMC, as the case may be, are to treat all information as strictly confidential. The Authority will not return any Proposal or any information related thereto. All information collected, analysed, processed or in whatever manner provided by the PMC to the Authority in relation to the Consultancy shall be the property of the Authority.

3. CRITERIA FOR EVALUATION

3.1 Evaluation of Technical Proposals

3.1.1 In the first stage, the Technical Proposal will be evaluated on the basis of Applicant's experience, its understanding of TOR, proposed methodology and Work Plan, and the experience of Key Personnel. Only those Applicants whose Technical Proposals get a score of 50 (fifty) marks or more out of 100 (one hundred) shall qualify for further consideration and shall be ranked from highest to the lowest on the basis of their technical score (S_T).

3.1.2 Each Key Personnel must score a minimum of 50% (fifty per cent) marks except as provided herein. A Proposal shall be rejected if the Project Director and Team Leader scores less than 50% (fifty per cent) marks or any two of the remaining Key Personnel score less than 50% (fifty per cent) marks. In case the Selected Applicant has one Key Personnel, other than the Project Director and Team Leader, who scores less than 50% (fifty per cent) marks, he would have to be replaced during negotiations, with a better candidate who, in the opinion of the Authority, would score 50% (fifty per cent) or above.

3.1.3 The scoring criteria to be used for evaluation shall be as follows.

Item Code	Parameter	Maximum Marks	Criteria
1.	Relevant Experience of the Applicant	30	30% of the maximum marks shall be awarded for the number of Eligible Assignments undertaken by the Applicant firm. The remaining 70% shall be awarded for: (i) the comparative size, quality and complexity of Eligible Assignments; (ii) other relevant assignments or similar work; and (iii) overall turnover, experience and capacity of the firm.
2.	Proposed Methodology and Work Plan	10	Evaluation will be based on the technical proposal to be made by the Applicants. Appendix-1 Form 7 lists some indicative guidelines on the proposed methodology and work plan that Applicants should address in the proposal.
3.	Relevant Experience of the Key Personnel	60	30% of the maximum marks for each Key Personnel shall be awarded for the number of Eligible Assignments the respective Key Personnel has worked on. The remaining 70% shall be awarded for: (i) the comparative size and quality of

			Eligible Assignments; and (ii) other relevant assignments or similar work in IT sector.
3 (a)	Project Director & Team Leader	20	
3 (b)	Data Oversight and Quality: Lead	10	
3 (c)	Project Management Team: Lead	10	
3 (d)	User Engagement Team: Lead	10	
3 (e)	Usability Lead	5	
3 (f)	Technology Tools Lead	5	
	Grand Total	100	

3.1.4 While awarding marks for the number of Eligible Projects, the Applicant or Key Personnel, as the case may be, that has undertaken the highest number of Eligible Assignments shall be entitled to the maximum score for the respective category and all other competing Applicants or respective Key Personnel, as the case may be, shall be entitled to a proportionate score. No score will be awarded to an Applicant/ Key Personnel for fulfilling the eligibility criteria of a minimum number of Eligible Assignments and only projects exceeding the eligibility criteria shall qualify for scoring. For the avoidance of doubt and by way of illustration, if the minimum number of Eligible Projects for meeting the eligibility criteria is say, 3 (three), then an equivalent number will be ignored for each Applicant/Key Personnel and only the balance remaining will be considered for awarding scores relating to the number of Eligible Assignments on a proportionate basis. However, for assigning scores in respect of the size and quality of Eligible Assignments, all Eligible Assignments of the Applicant/Key Personnel shall be considered.

3.1.5 The Authority would invite each shortlisted Applicant to make a presentation to demonstrate its understanding of the assignment, and its proposed approach, development methodology, architecture, key features and work plan. The presentation should preferably be made by the proposed Key Personnel. The presentation should *inter alia* demonstrate a maximum of 3 similar live projects undertaken by the Applicant in the last 5 years. The number of slides in the power point presentation should not exceed 50 and the presentation should ideally not exceed 60 minutes.

3.1.6 Eligible Assignments

For the purposes of determining Conditions of Eligibility and for evaluating the Proposals under this RFP, advisory/ consultancy/service assignments in respect of the following projects shall be deemed as eligible assignments (the “**Eligible Assignments**”):

- (i) Assignment involving collecting and/or analyzing large scale datasets (1 TB+) for a Central or a State Government ministry/agency or an International organization like World Bank, Asian Development Bank and United Nations.
- (ii) Assignment involving developing a production ready technology platform for over 1 million active users.
- (iii) Assignment involving setting up and managing project management units, managing customer feedback, outreach activities such as training, workshops, seminars, for a technology project, preferably under a Central or a State Government ministry/agency.
- (iv) Assignment involving extraction of unstructured and semi-structured data and its processing into machine readable formats with semantic classification of data points into a common schema

Provided that the Applicant firm claiming credit for an Eligible Assignment shall have, prior to PDD, received professional fees of at least Rs. 2 crore (Rupees two crore) for such assignment, and where credit is being claimed by a Key Personnel, she/he should have completed the relevant assignment prior to PDD.

3.2 Short-listing of Applicants

Of the Applicants ranked as aforesaid, not more than 5 (five) shall be pre-qualified and short-listed for financial evaluation in the second stage. However, if the number of such pre-qualified Applicants is less than two, the Authority may, in its sole discretion, pre-qualify the Applicant(s) whose technical score is less than 60 (sixty) points but more than 50 (fifty) points; provided that in such an event, the total number of pre-qualified and short-listed Applicants shall not exceed two.

3.3 Evaluation of Financial Proposal

3.3.1 In the second stage, the financial evaluation will be carried out as per this Clause 3.3. Each Financial Proposal will be assigned a financial score (S_F).

3.3.2 For financial evaluation, the total cost indicated in the Financial Proposal, excluding Additional Costs, will be considered. Additional Costs shall include items specified as such in Form-2 of Appendix-II.

- 3.3.3 The Authority will determine whether the Financial Proposals are complete, unqualified and unconditional. The cost indicated in the Financial Proposal shall be deemed as final and reflecting the total cost of services. Omissions, if any, in costing any item shall not entitle the firm to be compensated and the liability to fulfil its obligations as per the TOR within the total quoted price shall be that of the PMC. The lowest Financial Proposal (F_M) will be given a financial score (S_F) of 100 points. The financial scores of other Proposals will be computed as follows:

$$S_F = 100 \times F_M/F$$

(F = amount of Financial Proposal)

3.4 Combined and final evaluation

- 3.4.1 Proposals will finally be ranked according to their combined technical (S_T) and financial (S_F) scores as follows:

$$S = S_T \times T_w + S_F \times F_w$$

Where S is the combined score, and T_w and F_w are weights assigned to Technical Proposal and Financial Proposal, which shall be 0.80 and 0.20 respectively.

- 3.4.2 The Selected Applicant shall be the first ranked Applicant (having the highest combined score). The second ranked Applicant shall be kept in reserve and may be invited for negotiations in case the first ranked Applicant withdraws or fails to comply with the requirements specified in Clauses 2.25, 2.29 and 2.30, as the case may be.

4. FRAUD AND CORRUPT PRACTICES

- 4.1 The Applicants and their respective officers, employees, agents and advisers shall observe the highest standard of ethics during the Selection Process. Notwithstanding anything to the contrary contained in this RFP, the Authority shall reject a Proposal without being liable in any manner whatsoever to the Applicant, if it determines that the Applicant has, directly or indirectly or through an agent, engaged in corrupt practice, fraudulent practice, coercive practice, undesirable practice or restrictive practice (collectively the “**Prohibited Practices**”) in the Selection Process.
- 4.2 Without prejudice to the rights of the Authority under Clause 4.1 hereinabove and the rights and remedies which the Authority may have under the LOA or the Agreement, if an Applicant or PMC, as the case may be, is found by the Authority to have directly or indirectly or through an agent, engaged or indulged in any corrupt practice, fraudulent practice, coercive practice, undesirable practice or restrictive practice during the Selection Process, or after the issue of the LOA or the execution of the Agreement, such Applicant or PMC shall not be eligible to participate in any tender or RFP issued by the Authority during a period of 2 (two) years from the date such Applicant or PMC, as the case may be, is found by the Authority to have directly or through an agent, engaged or indulged in any corrupt practice, fraudulent practice, coercive practice, undesirable practice or restrictive practice, as the case may be.
- 4.3 For the purposes of this Section, the following terms shall have the meaning hereinafter respectively assigned to them:
- (a) “**corrupt practice**” means (i) the offering, giving, receiving, or soliciting, directly or indirectly, of anything of value to influence the action of any person connected with the Selection Process (for avoidance of doubt, offering of employment to or employing or engaging in any manner whatsoever, directly or indirectly, any official of the Authority who is or has been associated in any manner, directly or indirectly with the Selection Process or the LOA or has dealt with matters concerning the Agreement or arising therefrom, before or after the execution thereof, at any time prior to the expiry of one year from the date such official resigns or retires from or otherwise ceases to be in the service of the Authority, shall be deemed to constitute influencing the actions of a person connected with the Selection Process); or (ii) save as provided herein, engaging in any manner whatsoever, whether during the Selection Process or after the issue of the LOA or after the execution of the Agreement, as the case may be, any person in respect of any matter relating to the Project or the LOA or the Agreement, who at any time has been or is a legal, financial or technical consultant/ adviser of the Authority in relation to any matter concerning the Project;
 - (b) “**fraudulent practice**” means a misrepresentation or omission of facts or disclosure of incomplete facts, in order to influence the Selection Process;

- (c) “**coercive practice**” means impairing or harming or threatening to impair or harm, directly or indirectly, any persons or property to influence any person’s participation or action in the Selection Process;
- (d) “**undesirable practice**” means (i) establishing contact with any person connected with or employed or engaged by the Authority with the objective of canvassing, lobbying or in any manner influencing or attempting to influence the Selection Process; or (ii) having a Conflict of Interest; and
- (e) “**restrictive practice**” means forming a cartel or arriving at any understanding or arrangement among Applicants with the objective of restricting or manipulating a full and fair competition in the Selection Process.

5. PRE-PROPOSAL CONFERENCE

- 5.1 Pre-Proposal Conference of the Applicants shall be convened at the designated date, time and place. Only those Applicants, who have purchased the RFP document or downloaded the same from the Official Website of the Authority, shall be allowed to participate in the Pre-Proposal Conference. A maximum of two representatives of each Applicant shall be allowed to participate on production of an authority letter from the Applicant.
- 5.2 During the course of Pre-Proposal Conference, the Applicants will be free to seek clarifications and make suggestions for consideration of the Authority. The Authority shall endeavour to provide clarifications and such further information as it may, in its sole discretion, consider appropriate for facilitating a fair, transparent and competitive Selection Process.

6. MISCELLANEOUS

- 6.1 The Selection Process shall be governed by, and construed in accordance with, the laws of India and the Courts in the State in which the Authority has its headquarters shall have exclusive jurisdiction over all disputes arising under, pursuant to and/or in connection with the Selection Process.
- 6.2 The Authority, in its sole discretion and without incurring any obligation or liability, reserves the right, at any time, to:
- (a) suspend and/or cancel the Selection Process and/or amend and/or supplement the Selection Process or modify the dates or other terms and conditions relating thereto;
 - (b) consult with any Applicant in order to receive clarification or further information;
 - (c) retain any information and/or evidence submitted to the Authority by, on behalf of and/or in relation to any Applicant; and/or
 - (d) independently verify, disqualify, reject and/or accept any and all submissions or other information and/or evidence submitted by or on behalf of any Applicant.
- 6.3 It shall be deemed that by submitting the Proposal, the Applicant agrees and releases the Authority, its employees, agents and advisers, irrevocably, unconditionally, fully and finally from any and all liability for claims, losses, damages, costs, expenses or liabilities in any way related to or arising from the exercise of any rights and/or performance of any obligations hereunder, pursuant hereto and/or in connection herewith and waives any and all rights and/or claims it may have in this respect, whether actual or contingent, whether present or future.
- 6.4 All documents and other information supplied by the Authority or submitted by an Applicant shall remain or become, as the case may be, the property of the Authority. The Authority will not return any submissions made hereunder. Applicants are required to treat all such documents and information as strictly confidential.
- 6.5 The Authority reserves the right to make inquiries with any of the clients listed by the Applicants in their previous experience record.

SCHEDULES

SCHEDULE-1
(See Clause 1.1.2)

Consultancy for Project Management of NDAP Project

Terms of Reference (TOR)

for

PROJECT MANAGEMENT CONSULTANT

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Attachment -I: List of Reports

Terms of Reference (TOR)

1. GENERAL

- 1.1 The Authority seeks the services of qualified firms for managing the Project Management Unit (the “PMU”) established with the sole purpose of overseeing the development of National Data Analytics Portal (NDAP). The Terms of Reference (the “TOR”) for the management of PMU are specified below. The assignment will be guided by the provisions of this TOR, Agreement, good industry practice and Applicable Laws.

2. OBJECTIVE AND SCOPE OF SERVICES

- 2.1 The objective of this Consultancy is to undertake the management of the PMU that has been established for overseeing the development, operation and maintenance of a web portal that will serve as a single point for accessing data across all Ministry(ies) of Government of India combined with intuitive visualization and self-service analytics. The portal would provide natural language understanding based advanced search features to find the appropriate data set across a huge variety of data spread across different areas.
- 2.2 The scope of services of the PMC shall comprise of :
- (i) Project management and coordination across various stakeholders of the platform to ensure that NDAP is developed and maintained as a premier open-access public data platform for Indian government datasets;
 - (ii) Facilitate and manage data sourcing, standardization, maintenance, and data quality;
 - (iii) Support platform development and ensure usability for various user groups;
 - (iv) User outreach to drive awareness and adoption among users across government, academia, private firms, civil society, and technology and platform development groups;
 - (v) Feedback monitoring and grievance redressal; and
 - (vi) Monitoring the compliance of the Contract between the Authority and OTSI.

These services are briefly explained hereunder:

Category	Features
Project Management and Coordination	<ul style="list-style-type: none"> ● Periodic updates to the Authority on project progress and development. ● Standard Operating Procedures (SOPs) should be prepared for all processes in consultation with TAG and updated with new information and learnings. In the event of a conflict in any protocols and procedures, the final decision shall rest with the Authority. ● Continued maintenance of the monitoring dashboard to track progress on various aspects of the project. Incorporate additional metrics to the dashboard as required. ● As the secretariat for the TAG, <ul style="list-style-type: none"> ○ Regular sessions to be held with the TAG and other stakeholders for ideating and discussing progress and roadmap. ○ Quarterly platform audits to be conducted by TAG members with feedback collated from the same. ○ Smaller group consultations with TAG members and other stakeholders to be held for matters pertaining to relevant areas of expertise.
Contract Monitoring	<p>Monitor and ensure compliance of the Contract. A detailed format will be developed for monitoring the compliance of the provisions of the Contract. The payment to the Consultant will be examined and submitted to the Authority in a timely manner and all other obligations of the Consultant under the Contract would be monitored.</p>

<p>Data Sourcing, Maintenance and Quality</p>	<p>Dataset Sourcing and Maintenance</p> <ul style="list-style-type: none"> ● Documentation on the state of datasets in India, with insights on dataset accessibility, format, granularity etc. These insights may be periodically compiled and published as a report on existing and emerging open data practices. ● Key datasets across Ministries to be identified, prioritized, and made available on the platform. ● Input from the relevant stakeholders to be routinely monitored and prioritised. ● Direct Data Pipelines to be established with Central and State Ministries. ● Ensure that the datasets on the platform are always updated to the latest version and key datasets across the Ministries are available. <p>Technical Guidance on Data Standardization and Data Quality</p> <ul style="list-style-type: none"> ● All datasets hosted on the platform to achieve a minimum quality standard of 3 stars according to the 5-star data quality framework as per the Contract. ● Coordinate and facilitate partnerships with reputable research institutes across sectors as contributors to the standardization methodology. ● Conduct quarterly workshops on data quality with key stakeholders (including research institutes, universities, think tanks, government bodies etc.) ● Documentation of updated standardization schema and data quality standards. ● In the event of a conflict in any procedures, the final decision shall rest with the Authority.
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<p>Platform Development and Usability</p>	<ul style="list-style-type: none"> ○ Ensure that all features in Clause 3.1.1 of the Contract is implemented and maintained per the service level agreement in the Contract. ○ Coordinate testing of the features and the platform by focus user group and conduct activities such as hackathon and “Bug bounty” to discover any bugs or errors. ○ Manage and support prioritization of feedback from different sources on platform usability and interface. ○ Maintain a log of usability issues, feedback by priority and severity levels and assist the technology consultant in resolving them. ○ Ensure the user experience matches the best international standards through approaches such as design thinking workshops and proactive usage and usability monitoring ○ In the event of a conflict in any procedures, the final decision shall rest with the Authority.
<p>User Outreach</p>	<ul style="list-style-type: none"> ● Generate monthly reports on site analytics, identify avenues to improve customer satisfaction and user engagement. ● Develop and execute physical and digital outreach strategy to engage with research partners, think tanks, Ministries, States, and any other relevant stakeholders. ● Set up and maintain social media accounts on relevant platforms (including Twitter, Facebook, LinkedIn, email newsletters etc.) These platforms will be regularly monitored and updated with content on NDAP features, datasets and outreach events. ● Create content for publication in digital and print media.
<p>Feedback Integration and Redressal</p>	<ul style="list-style-type: none"> ○ Develop and maintain a community forum to facilitate user discussion on the datasets and feedback. ○ Develop a strategy for managing features and user feedback on the platform in consultation with the relevant stakeholders <ul style="list-style-type: none"> ● Monthly report on details and status of all user queries to be shared with the authority.

3. DEVELOPMENT PHASE

3.1 Features and Functionality of NDAP

3.1.1 As per the Contract the NDAP would be developed in accordance with global best practices in line with similar initiatives internationally in order to achieve the above objectives. The following minimum features shall be complied with:

Sr	Category	Features
a	Non Functional Requirements	<ul style="list-style-type: none"> (a) Reliable 24/7 hosting with automated website backup. (b) Cross-browser compatibility. (c) Responsive web design across web interfaces, mobiles, and tablets (e.g. disabled images, various resolutions/font sizes). (d) Fast-loading pages (page load time involving less than 10 indicators should be less than 3 seconds for bandwidth of 512 kbps). (e) Should be compliant with the Guidelines for Indian Government Websites (GIGW) and Interoperability Framework for E-Governance in India issued by Ministry of Electronics and Information Technology (MeitY).
b	User Sensitive Access Requirements	<ul style="list-style-type: none"> (a) Data catalogue for users to browse and access all available datasets. (b) Based on the past history of search by user, display dynamic dashboards at any specified granularity of time and location by collating data in various pre-defined categories. (c) User profiling and personalization based on user's previous visits for registered and logged in users. Some of the features of the portal will only be available to registered users. Display of generic content for anonymous user. (d) Registered users can receive automated reports based on analysis performed directly at their inbox at scheduled intervals – snapshot of the report would be attached with the email and linked to the detailed report on the NDAP portal. For the same, NIC email server can be used. (e) Displays trending/recently viewed/most popular segments and datasets of site. (f) Provision of site map, listing all the contents of the website including static content, training materials, etc. (g) Collects data on user searches, eventual datasets that users view, and user profiles to learn over time to produce more relevant searches.
c	Search Requirements	<ul style="list-style-type: none"> (a) The NDAP shall be designed and operated such that it functions as a search engine for retrieving the data hosted on it. The retrieval and display of data shall be in accordance with good industry practices followed by other eminent websites operating in India and abroad. (b) Allows users to search content across a variety of criteria (sector, indicator, location) from search bar, through map-based search, and from data catalogue.

		<ul style="list-style-type: none"> (c) Provides context and/or query-based suggested/related/recommended links and understanding of synonyms. Multiple options based on the query can be presented to the user if there is no single query interpretation. (d) Approximate string matching while the user types in the query keywords. (e) Employs natural language understanding of search query (not token keyword search) to provide: <ul style="list-style-type: none"> (i) Simple and intuitive Input Interpretations of the textual query; and (ii) Suggested Alternatives for each query subcomponent based on function of user's profile and previous similar searches; (iii) Relevant Representations of results (e.g. time series graphs, comparative graphs/tables) based on query of user.
d	<p>Data Requirements</p>	<p>The data requirements are categorised into:</p> <ul style="list-style-type: none"> (1) Coverage of Data Sources and Formats (2) Data Aggregation (3) Data Analysis (4) Data quality and standardisation (5) Data refresh frequency (6) Log management (7) Data archival and retention features <p>(1) Coverage of Data Sources and Formats</p> <ul style="list-style-type: none"> (a) Integrates Application Programming Interfaces (APIs) provided by the Authority to read data into the platform. (b) Integrates initial corpus of data into website from the following sources: <ul style="list-style-type: none"> (i) Website: data.gov.in; (ii) Websites of 50+ Ministries and Departments of Central Government; (iii) Websites of all departments and Ministries of State Governments not exceeding 250; (iv) Autonomous and affiliated bodies of the following Ministries - Agriculture, Education, Finance, and Health; and (v) Reports for key sectors as shown in the indicative list at Attachment-I. (c) Have an automated system for alerts on addition of new datasets for any of the above sources, necessary for updating of NDAP.

		<ul style="list-style-type: none"> (d) Fetch data in structured and semi-structured format from all the Government websites (both State and Central) and reports (indicative list is at Attachment-I) (e) Regularly visit the websites of the Ministry(ies) and States to identify new data uploads. Fetch any new data that has been uploaded on the websites. (f) The Authority may include more data sources and reports over time. <p>(2) Data Aggregation</p> <ul style="list-style-type: none"> (a) Extraction of accurate data from the various Government websites. (b) Conversion of reports into machine readable format and extraction of the numeric information into machine readable format. (c) All data points ingested into NDAP should have a common schematic theme including location, time, and sector. (d) Automatic Extract, Transform, Load (ETL) process to map incoming data to designed data model. (e) Metadata management tool to track ETLs, transformations and changes made to data. (f) Ability to process data from national to village/town level resolution (based on various codes like LGD codes, PIN codes, Census codes, etc.). (g) Ability to aggregate information from individual data sets to higher aggregation levels based on location (e.g. village/ district/ city/ state) or time (daily/ weekly/ monthly/ quarterly/ yearly). (h) Ability to input structured and semi-structured (e.g. XML, JSON) data formats. (i) Seamlessly integrate an initial data capacity of 1 TB, which should be scalable up to 10 TB upon payment of recurring costs by the Authority for provision and use of data capacity in excess of 1 TB. (j) Ensure quarterly incorporation of all non-API data within one week of publishing on the parent website of the data sources. (k) System should be able to handle 1,000 concurrent users and should be scalable to 2,500 concurrent users upon payment of recurring costs by the Authority for and in respect of concurrent users in excess of 1,000. (l) System should be able to give a response to any search query involving ten or less indicators (including their analysis and visualization) in 3 seconds or less. (m) Portal to be procured and hosted on a Government of India Cloud (MeghRaj) or on a Ministry of Electronics and Information Technology (MeitY) empanelled cloud Consultant. Details about the cloud can be found on
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		<p>http://meity.gov.in/content/gi-cloud-meghraj</p> <p>(n) For the purpose of traceability, all downloaded reports from other Ministries and State Governments websites would be saved in the database along with the date and time of the fetch activity.</p> <p>(3) Data Analysis</p> <p>(a) Inbuilt visualization of data from datasets (e.g. bar chart, pie chart, bubble chart, donut chart, area chart, cartogram, info-graphics, 3D visualizations, radar chart, geo-mapping) with customizable data ranges and properties.</p> <p>(b) Inbuilt analytics (e.g. correlations, multivariable plotting) with drag and drop customization functionality/the ability to choose suitable graphs intelligently.</p> <p>(c) Animated visualizations on variable factors, including dynamic visualization with drill-down and drill-up features at all applicable granularity.</p> <p>(d) Ability to compare, analyse and reason data across datasets using spatial (location), temporal (time period), domain (sector) and measurement indicators.</p> <p>(e) Ability to generate customizable reports by cross-linking datasets.</p> <p>(f) Downloadable/shareable datasets at a customizable resolution, range, time interval, etc. in standard formats (e.g., xml, json, csv, etc.).</p> <p>(g) All visualizations exportable in formats as customized by user (e.g., jpeg, png, pdf, etc.).</p> <p>(h) Ability to share visualizations/data on third party websites while keeping the metadata, including the source attribution, traceable.</p> <p>(i) Provides metadata information (source, year, methodology, etc.) for datasets.</p> <p>(4) Data quality and standardisation</p> <p>(a) SLAs and frameworks need to drive data quality as this will enable accuracy in the final reports.</p> <p>(5) Data refresh frequency</p> <p>(a) Most of the indicative reports are annual, but periodic refresh of the data for any ad-hoc reporting will need to be ensured.</p> <p>(6) Log management</p> <p>Needs to maintain a log feature accounting for all the data access and actions performed by various users-updates, changes, refreshes etc.</p> <p>(7) Data archival and retention features etc</p>
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		<p>This will drive the temporary storage requirements for logs, cache data etc. to ensure faster loading of all the tables.</p>
e	Interactivity and Accessibility	<ul style="list-style-type: none"> (a) Built-in terminals and software for blind/visually impaired users. The navigation and usability aspects of the site should be friendly to blind/visually impaired people. (b) English/Hindi language translations for audio/video tutorials with speech. The tutorials should have content in both English and Hindi, both as speech and written subtitles. (c) Multi-lingual website covering all 22 major Indian languages. Only the static navigation content needs to be made available in the major Indian languages. (d) Context sensitive 'Help' feature. (e) Integrated social media/share content function (email, Facebook, Twitter, etc.) as embedded graphics and embeddable code. (f) Platform tutorial videos and media. (g) Optional user registration for personalized features like "follow" datasets, sector, location and receive automated email/mobile alerts and notifications.
f	Site Analytics & Feedback	<p>Site Analytics</p> <ul style="list-style-type: none"> (a) Tracks site traffic (page views, visits, pages per visit, bounce rate, new visits, and average time on site, most popular datasets, most downloaded datasets, etc.). (b) Tracks user demographics (access browser, operating systems used, languages, state/country of access). (c) Tracks cookies and IP addresses. (d) Tracks which parts of the backend database are accessed and at what frequency to understand dataset relevance. (e) Site statistics are displayed on the website with the user having options to filter the statistics on simple parameters like location, date, sector, data source, etc. <p>Feedback</p> <ul style="list-style-type: none"> (a) Every page of the Portal would have an option for user Feedback as a floating icon on the page. (b) This floating icon for user feedback would be accessible while browsing various pages of the entire Portal. (c) Once clicked, pop-up window opens up. (d) There is a 5-Star rating of the site that the user can provide as feedback. (e) The pop-up window would have drop-down option on the reason for the feedback like: Incorrect search results, Data

		<p>not available, In-appropriate visualization, In-appropriate analysis, data error, Other etc. Other opens up a blank box to enter the reason for the feedback.</p> <p>(f) Feedback details are compulsory to be entered by the user, including the Ministries who might have the missing data.</p> <p>(g) User name, email and mobile number can be collected as optional fields for unregistered users.</p> <p>(h) The captured feedback details along with the automatically generated screenshot (with details of the page, query and response) of the content currently displayed on the Portal is mailed to the admin of both the Vendor and NITI Aayog PMU along with being stored in the database as feedback logs.</p> <p>(i) The list of new data items missing from the site along with number of requests would be made available on the NDAP portal on a monthly basis and also reach out to the Ministries and State Governments requesting that data.</p>
g	Security	<p>Produce an “Application Security Audit Clearance Certificate” for the solution to be deployed and should ensure adherence to approved security guidelines published by the Indian Computer Emergency Response Team (CERT-In), the Standardization, Testing and Quality Certification (STQC) by MeitY, or any other guideline issued by a Government of India agency. The Consultant should ensure the appropriate risk and contingency planning for project. Vendor is responsible for ensuring the timely completion of these activities in co-ordination with the certified vendors. Details of the same can be found on the following website: http://www.cert-in.org.in/.</p>
h	Disaster Recovery and Business Continuity	<p>(a) The Consultant shall ensure that the NDAP system is protected against natural disasters, software failures, human error, and other contingencies that could interrupt services.</p> <p>(b) The Consultant shall establish and maintain a disaster recovery environment suitable to enable business continuity in the event of a disaster that affects the operational environment.</p> <p>(c) The Consultant shall forthwith create a Business Continuity Plan (BCP) that shall include a Disaster Recovery Plan as well as security policies and procedures. The BCP shall contain information regarding how the NDAP systems and data will be protected, what steps would be taken to replicate/restore/recover any lost data and the timeframes involved, frequency of maintenance procedures/hardware and software upgrades and their impact on system performance, capacity and/or uptime.</p> <p>(d) The Consultant shall conduct an exercise to test the BCP</p>

		twice a year and meet recovery criteria of 2 Hours for NDAP applications. Test results shall be compiled by the Consultant in a report to be shared with the Authority. In addition, emergency drills shall be conducted once a year.
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3.1.2 The Authority shall have the right to add or edit the features specified above.

3.1.3 The Authority may, in its discretion, undertake a third party audit of the aforesaid software at its own cost and expense.

3.2 User Acceptance Test

3.2.1 The PMC shall review the user acceptance criteria prepared by the Consultant and suggest changes, if any, to the Authority for approval.

3.2.2 Prior to Go-Live, PMC will ensure that the Consultant is able to demonstrate and ensure that the system meets all functional and technical requirements as specified in this TOR.

3.2.3 The Test Plan should support function/system integration/stress and load/User Acceptance Test (UAT) to ensure that the software is comprehensive, auditable, and complete with test cases.

3.2.4 As part of system integration testing, the PMC will ensure that the Consultant has tested data conversion and migration to the new Data Warehouse ecosystem and ensure transaction data flows accurately.

3.2.5 PMC will ensure that the Consultant has carried out the test procedures to assess the following:

- (a) conformity with the functional requirements and require process operations;
- (b) performance of the system with reference to response time and accuracy;
- (c) integrity of the software after installation;
- (d) user friendliness; and
- (e) other parameters as determined by the Authority.

3.2.6 The PMC will ensure that the Consultant has eliminated any operational bugs that arise from testing and fine tune the software as needed.

3.2.7 PMC will ensure that on the basis of these tests, a report is submitted by the Consultant for review and approval by the Authority. The test results and response times should be demonstrated by the Consultant in an environment and infrastructure as mutually agreed upon by the Authority and the Consultant.

3.3 Testing and Go-Live

3.3.1 The PMC will ensure that the Consultant has prepared a Test Plan after the development and customization/ configuration of the NDAP to demonstrate and ensure that the system meets all functional and technical requirements as brought

out in the Contract and the detailed Work Plan submitted by the Consultant prior to Go-Live.

- 3.3.2 The test plan should support function/system integration/stress and load/User Acceptance Test (UAT) to ensure that the software is comprehensive, auditable, and complete with test cases.
- 3.3.3 As part of system integration testing, the PMC will ensure that the Consultant has enabled test data conversion and migration to the new Data Warehouse ecosystem and ensure transaction data flows accurately.
- 3.3.4 PMC will ensure that the test procedures are carried out by the Consultant to assess the following:
 - (a) conformity with the functional requirements and required process operations;
 - (b) performance of the system with reference to response time and accuracy;
 - (c) integrity of the software after installation;
 - (d) user friendliness; and
 - (e) other parameters as determined by the Authority.
- 3.3.5 The PMC will ensure that the Consultant has eliminated any operational bugs that arise from testing and fine-tune the software as needed.
- 3.3.6 The PMC shall ensure that on the basis of these tests, a report is submitted by the Consultant for review and approval by the Authority. The test results and response times are demonstrated by the Consultant in an environment and infrastructure as mutually agreed upon by the Authority and the Consultant.

3.4 Security Testing and Audit

- 3.4.1 The PMC will ensure that the NDAP is compliant with the guidelines of GIGW and be functional and load tested and consequently certified by the STQC Directorate.
- 3.4.2 The PMC will ensure that NDAP has been security audited by a reputed CERT-In empanelled testing firm (to be nominated by the Authority) prior to deployment into production server or before Go-Live of the Project.
- 3.4.3 The PMC will ensure that Consultant shall bear all expenses relating to security testing and audit. As such, payment to the auditing agency shall be made by the Consultant.
- 3.4.4 The PMC will ensure that NDAP is regularly audited from the CERT-In empanelled agency. The frequency of auditing shall be six-monthly or earlier in case of a major change in any application or module.

3.4.5 The NDAP solution will be considered Go-Live (implemented) when all the above conditions are satisfied.

3.5 Documentation

3.5.1 The PMC will ensure that the following Deliverables of the Consultant are provided as part of the final documentation:

- (a) Training Document;
- (b) Portal documentation;
- (c) Training videos showing step-wise flows;
- (d) System Architecture;
- (e) Database design;
- (f) Source code;
- (g) Taxonomy and meta-data information;
- (h) Analytical models and their documentation (Natural Language, Information Extraction, etc.);
- (i) Related username and passwords to the system; and
- (j) Maintenance Schedule.

3.6 Training of the Authority staff

3.6.1 The PMC will ensure that the Consultant provides trainings and tutorials of the NDAP for the Authority staff, including development, rollout and management of a standard staff training plan, creation of the necessary training material/resource documents.

3.6.2 Training may be offered as online support, phone and email support, on-site training, or any combination thereof as determined by the Authority from time to time. The Consultant shall provide on-site training to up to 10 (ten) officials of the Authority every 6 (six) months.

3.6.3 At a minimum, the training topics shall include:

- (a) Solution architecture and design;
- (b) Technical operations;
- (c) Data migration, including data integration and uploading;
- (d) Analytics, visualization, and reporting tools;
- (e) Terminology services support; and
- (f) Resolving user queries.

3.6.4 The PMC will ensure that the Consultant provides the following documents:

- (a) Hard copy and electronic versions of training materials;

- (b) a training approach that will support initial training requirements;
- (c) a training approach that will support ongoing training requirements;
- (d) proposal that includes web-based training modules;
- (e) proposal for in-person training; and
- (f) staff education to maintain the confidentiality of sensitive information.

3.7 Data Transition

- 3.7.1 The PMC shall ensure that in the event of expiry or termination of the Contract for any reason, the Consultant shall provide the Authority the exclusive access to and control of the NDAP data in a format that is reasonably acceptable and without any additional cost to the Authority.
- 3.7.2 In the event that the Authority transfers the NDAP data to a new or replacement system and/or grants a designated agency access to the NDAP data, the PMC shall ensure that the Consultant facilitates data transition to the Authority.
- 3.7.3 Data transition shall include the migration of user addresses, user credentials, saved messages, all inbound messages, and any other processes necessary to carry out complete knowledge transfer.
- 3.7.4 The PMC shall ensure that the Consultant provides shadow support through the completion of data transition.

4. OPERATIONS PHASE

4.1 Deliverables

- 4.1.1 The PMC shall ensure that the Consultant delivers the following deliverables (the “**Deliverables**”) during the Operations Phase of the Consultancy as detailed in the Contract:
 - (a) Maintenance of NDAP;
 - (b) Monitoring;
 - (c) Software Upgrades;
 - (d) Change Request; and
 - (e) Data Onboarding

- 4.1.2 The aforesaid deliverables of the PMC are briefly described in Paragraphs 4.2 to 4.5 below.
- 4.1.3 In case the Consultant raises any questions on the reporting undertaken by the PMC, i.e., the PMC's deliverables under this Paragraph 4, the decision of the Authority in this regard shall be final.

4.2 MAINTENANCE OF NDAP

- 4.2.1 The PMC shall ensure that the Consultant provides a schedule for regular maintenance of the portal during the Project period. The PMC shall further ensure that there is no fall in service quality during maintenance of NDAP. Routine maintenance by the Consultant shall include server upgrades, software upgrades, solution stability monitoring, annual technical support, troubleshooting and addressing the functionality, availability and performance issues.
- 4.2.2 The PMC shall ensure that the Consultant discharges the following obligations during the operations phase of NDAP:
- (a) Provide online support based on the timelines defined in the SLA;
 - (b) Re-train and update any and all models used in the platform (e.g. natural language processing, user profiling, search suggestion optimization), at least every three months for the duration of the Project;
 - (c) Ensure necessary infrastructure uptime of the NDAP in accordance with the Contract;
 - (d) Ensure that the environment is bug and error free, running smoothly, and simultaneously incorporating necessary configuration changes in the software stack;
 - (e) implement code change requests made by the Authority in deployed custom coding;
 - (f) ensure that all modifications and enhancements suggested by the Authority are duly sized and resolved as per mutually agreed timeframes;
 - (g) provide warranty support and up-to-date annual maintenance of components of the NDAP including software;
 - (h) stay up-to-date with the production environment and new releases and technology advancements through Original Equipment Manufacturer (OEM) patches;
 - (i) track progress and current status as data is added automatically from source Ministry(ies) with live feeds, highlights and updates, along with periodic archiving of old content;
 - (j) provide full support and maintenance related to the software coming from third-party Original Equipment Manufacturer (OEM); and
 - (k) ensure availability of all dependent systems like ticketing, repository and other related services.

4.3 Monitoring

- 4.3.1. The PMC shall ensure that the following obligations of the Consultant under the Contract is adhered by the Consultant:
- (a) The Consultant shall monitor the service levels as set out in Annex-8 of the Contract.
 - (b) The Consultant shall provide monitoring tools to maintain the service levels specified in the Contract for all features mentioned in the 'Features and Functionality' section as set out in Clause 3.1 of the Terms of Reference.
 - (c) The Consultant shall integrate and capture website analytics to track traffic of users based on multiple filters such as demographics, areas accessed, browser types and time spent on the Platform. Reports on these parameters shall be provided to the Authority on monthly basis.
 - (d) The solutions provided by the Consultant shall have an integrated management tool to monitor the hardware, operating system, software, administration and management.
 - (e) The Consultant shall monitor the servers for performance utilization measures, response, memory, disk space, bandwidth and uptime.
 - (f) The Consultant shall document and demonstrate measurement of system performance benchmarks against similar systems.
 - (g) The Consultant shall monitor network connections, devices, activity, database sizing, system response times, availability, utilization, and memory, and defect tracking.
 - (h) The Consultant shall provide documentation describing performance utilization measurement capabilities and monitoring capabilities.

4.4 Software Upgrades

- 4.4.1 The PMC shall ensure that the Consultant provides all software upgrades to NDAP, including identification, timing, testing and implementation of such software upgrades.
- 4.4.2 The PMC shall ensure that new versions of the technology solution components that are issued by the Consultant during the period of the Contract are implemented by the Consultant as part of the NDAP Project within 60 (sixty) days of release of upgrades at no additional cost to the Authority.

4.5 Change Request

- 4.5.1 During the Operations phase, the Authority may specify additional new features to be implemented. The PMC shall ensure that the Consultant provides the man-hour costs for such activity which can be taken up with mutual agreement.

4.6 Data Onboarding

- 4.6.1 Track any new datasets that may be released by the source Ministry(ies) as identified in Attachment-1 of the Contract.

4.6.2 Hold stakeholder consultations 15 (fifteen) days prior to the commencement of each quarter to identify use-cases with domain experts for each sector as identified in attachment-1 of the Contract. Such use-cases shall be used to identify and integrate the priority datasets into the website. The priority as well as the number of additional datasets shall be mutually agreed upon between the Consultant and the Authority within the first 15 (fifteen) days of each quarter.

5. TIME AND PAYMENT SCHEDULE

5.1 The time duration of the Consultancy shall be 5 (five) years, extendable by an additional 2 (two) years on the same terms & conditions based on mutual agreement. Time schedule for important Deliverables applicable to the Consultant for the NDAP Project is given below and the time schedule for important Deliverables (the “Key Dates” or “KD”) applicable to the PMC would also be aligned to this schedule: It may be noted that the Consultant has completed its deliverables till KD05 in under the schedule set out below.

Key Date No.	Description of Deliverables	Week No.
Development Phase		
KD0	Project Kick Off	3
(a)	Delivery of project plan, software requirements specification (SRS), inception reports and Project organization	
(b)	Development strategy document, kick-off presentation document and sign-off document	
KD1	Project Design Phase	6
(a)	Presentation and approval of design mock-ups	
(b)	User interface designs based on approved mock-ups	
(c)	Development and presentation of proof of concept of the entire portal with all functionality with mock data	
KD 2	Data Visualization	12
(a)	Completion of the Data features – Front end (including development and testing of all the required visualization)	
(b)	Demonstration of the data visualization features	
KD 3	Data Requirements	16
(a)	Completion of the features in ‘Data – Aggregation’	
(b)	Demonstration of features in ‘coverage of data sources and features’ related to API integration and fetch from other sources through appropriate data sets and use cases.	
(c)	Demonstration of the ‘data aggregation’ features through appropriate use-cases and examples	
(d)	Incorporation of feedback received in ‘data front-end’ features on previous deliverables	
KD4	Search Requirements (Basic)	20

(a)	Development and presentation of the search feature, including natural language understanding	
(b)	Incorporation of feedback received on any of the previous Deliverables	
KD 5	Search Functionality (Complete)	38
(a)	Development and presentation of all the features mentioned under ‘Search Capability’ functionality – including input interpretation and display of results	
(b)	Incorporation of feedback received on any of the previous Deliverables	
(c)	Onboarding of new data sets to the NDAP platform.	
KD 6	Additional Features	41
(a)	Completion of features in ‘Interactivity and Accessibility’	
(b)	Completion of features in ‘Site Analytics’	
(c)	Completion of features in ‘Security’ & ‘User Feedback’	
(d)	Incorporation of feedback received on any of the previous Deliverables	
(e)	Completion of features in ‘Functionality’	
(f)	Completion of features in ‘Organizational Logic’	
(g)	Provisioning for ‘Disaster Recovery & Business Continuity’	
(h)	Onboarding of new data sets to the NDAP platform.	
KD 7	User Acceptance Test (UAT)	48
(a)	UAT, load testing and profiling of the entire portal with all the features	
(b)	Submission of complete test report along with criteria, issues and logs	
(c)	Incorporation of feedback received on any of the previous milestones	
(d)	Onboarding of new data sets to the NDAP platform.	
KD 8	Further Data Integration	52
(a)	Fine tuning the learning models, taxonomy and natural language understanding based on the updated datasets	
(b)	Incorporation of feedback received on any of the previous Deliverables	
(c)	Onboarding of new data sets to the NDAP platform.	
KD 9	Acceptance Testing and Go-Live	58
(a)	Completion of entire testing and sign-off from the project team on the Go-Live across all features and functionalities	
(b)	Obtaining Acceptance Test clearance and Achieving Go-Live	
(c)	Onboarding of new data sets to the NDAP platform.	
KD 10	Training and Documentation	68
(a)	Submission of all documentation and training material (mentioned below)	

(b)	Resolution of all issues and complaints received within one month of Go-Live	
(c)	Onboarding of new data sets to the NDAP platform.	
Operations Phase		
KD 11	Completion of all Services	
(a)	Onboarding of new datasets to the NDAP platform as provided under Clause 4.6 of the terms of reference of the Contract..	Quarterly
(b)	Completion of all Services as provided under Clause 4 of the Terms of Reference.	260

- 5.2 Basis the Schedule of deliverable provided above for the NDAP Project; the PMC would submit to the Authority the annual work plan at least 60 (sixty) days prior to the commencement of the concerned financial year for the approval of the Authority. In addition, detailed work plan based on the TOR of the Project would be submitted by the PMC to the Authority at least 30 (thirty) days prior to the commencement of each quarter for approval of the Authority (“**Quarterly Work Plan**”). The Quarterly Work Plan shall include a comprehensive list of deliverables and clear milestones. The deliverables may be finalised in consultation with the Authority before each quarter and may include specific outcomes across various workstreams including features, feedback incorporation, datasets, outreach activities, monitoring, quality and usability.
- 5.3 Payment to the PMC shall be released on a quarterly basis for Services rendered based on Quarterly Work Plan during any preceding quarter and shall be equal to 4.5% (four point five per cent) of the Agreement Value for the 20 (twenty) quarters. Notwithstanding anything contained elsewhere, the payment to the Consultant shall at all times be determined on the basis of the deployment of the Professionals based on Quarterly Work Plan and the total payment to Consultant under this Agreement shall in no case exceed the Agreement Value.
- 5.4 The Authority shall have the right to withhold any payment due to the PMC in case of delays or defaults in the work undertaken by the PMC. Such withholding of payment shall not amount to a default on the part of the Authority.
- 5.5 The phase wise payment shall be made upon receipt of confirmation of satisfactory delivery, (re-)installation, live running, and service report of Deliverables.
- 5.6 The Authority shall have the right to add/edit the features listed in Paragraph 2.3 above to be designed and developed by the Consultant.
- 5.7 The Additional Costs specified in Annex-5 of the Agreement shall be due and payable in addition to the payments specified in Paragraph 5.3 hereinabove.

6. MEETINGS

Regular review meetings with the PMC shall be conducted at the Authority office on a fortnightly basis. The expenses towards attending such meetings during the

period of Consultancy shall be borne by the PMC. At least one of the Key Personnel shall participate in every such meeting.

7. CONSULTANCY TEAM

7.1 The PMC shall form a multi-disciplinary team (the “Consultancy Team”) for undertaking this assignment. The following Key Personnel whose experience and responsibilities are briefly described herein would be considered for evaluation of the Technical Proposal. Other expertise required shall be included in the Team either through the Key Personnel specified below or through other Professional Personnel, as necessary.

Personnel	Roles & Responsibilities	Time Investment	Eligibility
Project Director & Team Leader	<ul style="list-style-type: none"> - They will lead, coordinate and supervise the Project. They will also be the nodal person responsible for dealing with the Authority. - Coordinate closely with the Data Oversight & Quality Team Lead, Usability Lead and the Technical Tools’ Lead - Manage the PMC , Grievance Redressal Consultant Supervise strategy for User Engagement Team 	They will work on the Project full time, at least till KD 11 Q4. i.e. spend at least 22 workdays per month	<p>Skills: Advanced degree in public policy/economics/ public administration; demonstrated experience in strategic guidance and leadership of large teams; excellent interpersonal and communication skills with senior officials; good quantitative and critical thinking skills</p> <p>Experience: 15+ years</p>
Project Management: Lead	<p>Project & Financial Management: Set strategy and create implementation plan to ensure NDAP achieves its mission; Ensure adherence to NDAP’s RFP; Update sr. leadership regularly; Coordinate with TAG to get support and inputs; Managing vendor payments; Maintain and update trackers, dashboards, etc. and processes to track</p>	They will work fulltime on the Project until KD11 Q4	<p>Skills: Good analytical/quantitative skills; understanding of the public development/policy sector, past work developing and implementing systems to effectively organize, monitor, and systematize tasks & processes</p> <p>Experience: 2-3 years</p>

	<p>progress across workstreams; Testing the platforms, features, etc.</p> <p>Process Documentation: Prepare detailed process documentation of decisions & processes; Develop content for meetings, launches, releases, etc.</p>		
Data Oversight and Quality: Lead	<p>Set strategy for Data Sourcing & Structuring and Data Standardization and Quality</p> <p>Supervise & manage the Research Associates and monitor the technical vendor's work</p>	They will spend at least 15 workdays per month on the Project until KD11.	<p>Skills: Advanced degree in economics / statistics / data or computer science; extensive experience with administrative data (preferably in India), structured databases, and standardized data models; good communication skills</p> <p>Experience: 10+ years</p>
User Engagement Team: Lead	<p>Supervise the User Engagement Strategy for NDAP and manage the 2 consultants.</p> <p>Coordinate closely with the Grievance Consultant and the Usability Lead.</p>	They will spend at least 50% of their time on the Project until KD 8 and thereafter work full time till KD11 Q4.	<p>Skills: Demonstrated competence in managing teams, handling social media strategy, conducting training & workshops, leading helpdesk teams, developing and fostering strategic working partnerships, experience of working with a government organisation</p> <p>Experience: 4-5 years</p>
Usability Lead	<p>Help develop NDAP's UI/UX in accordance with global best practices while ensuring all RFP requirements are satisfied.</p> <p>Review & test all features and ensure quality</p> <p>Track and manage user feedback, monitor OTSi's feedback</p>	They will work fulltime on the Project until KD11 Q4	<p>Skills: Past work in platform UI/UX development, good interpersonal skills</p> <p>Experience: 3+ years</p>

	<p>resolution</p> <p>Collect issues from help-desk, outreach, etc. and flag issues, coordinate issue resolution.</p>		
Technical Tools' Lead	<p>Natural Language Processing Lead or Search, Merge & Visualization Lead: They will review all technical tools & functionalities and coordinate with NITI Aayog and technical vendor for BCP, security audits, et al</p>	<p>They will work full time on the Project until KD 8/9 and thereafter spend 20% time on the Project till KD 11 Q4</p>	<p>Skills: Past work in platform backend development, good interpersonal skills.</p> <p>Experience: 5+ years</p>

In addition to the above 6 (Six) Key Personnel who would be evaluated, the 'Professional Personnel' of the team should also comprise of the following additional Key Personnel. For the avoidance of doubt, while such personnel as provided in the table below shall not be part of the evaluation they will be subject to all conditions applicable to Key Personnel.

Personnel	Roles & Responsibilities	Time Investment	Eligibility
Project Management: Consultants I	<p>Project & Financial Management: Set strategy and create implementation plan to ensure NDAP achieves its mission; Ensure adherence to NDAP's RFP; Update sr. leadership regularly; Coordinate with TAG to get support and inputs; Managing vendor payments; Maintain and update trackers, dashboards, etc. and processes to track progress across workstreams; Testing the platforms, features, etc.</p> <p>Process Documentation: Prepare detailed process</p>	<p>They will work fulltime on the Project until KD11 Q4</p>	<p>Skills: Good analytical/quantitative skills; understanding of the public development/policy sector, past work developing and implementing systems to effectively organize, monitor, and systematize tasks & processes</p> <p>Experience: 2-3 years</p>

	documentation of decisions & processes; Develop content for meetings, launches, releases, etc.		
Data Oversight and Quality: Research Associate I	Data Sourcing & Structuring: Prioritize datasets for onboarding onto NDAP; Set and update dataset definitions, support tech vendor in Dataset Structuring; Coordinate w/ outreach/helpdesk team to get access to new datasets, updated datasets from ministry.	They will work full time on the Project until KD11 Q4.	Skills: Advanced degree in economics / statistics / data or computer science; extensive experience with administrative data (preferably in India), structured databases, and standardized data models; good communication skills Experience: 5+ years
Data Oversight and Quality: Research Associate II	Data Standardization & Quality: Support tech vendor w/ LGD Mapping, Data Standardization & weighting methodology; Provide inputs to improve and advance the methodologies; Monitor and advise the tech vendor on data quality checks; vet all datasets for quality.	They will work full time on the Project until KD11 Q4.	Skills: Advanced degree in economics / statistics / data or computer science; extensive experience with data standardization methodologies; familiarity with Indian government administrative data; ability to engage with current academic research on statistical estimation techniques; excellent quantitative and writing skills Experience: 8+ years
User Engagement Team: Consultant I & II	Social Media: Create social media strategy for NDAP; Maintain NDAP's Social Media. Outreach, Ministry Coordination & User	They will spend at least 5 workdays per month on the Project until KD 8 and	Skills: Competent in planning, implementing and monitoring social media strategy; past work handling social media accounts for organisations; Competent in

	Training: Create stakeholder outreach strategy for NDAP to increase FUG; Capacity building : conduct workshops, user trainings, etc.; Collecting use-cases; Establish partnerships w/ state departments & central ministries; Supporting data sourcing team: Coordinate w/ nodal officers to get information on and access to updated data and new data.	thereafter work full-time till KD11 Q4	conducting trainings & workshops, good interpersonal skills Experience: 2-3 years
Grievance Redressal Consultant	Supporting users with queries, documenting and flagging the issue to the Usability Lead; Calling user groups to capture issues.	They will spend at least 5 workdays per month on the Project until KD 8 and thereafter work full-time till KD11 Q4	Skills: Past work in customer service and helpdesk roles, good interpersonal skills Experience: 2-3 years

7.2 The PMC shall establish a project office at a suitable location in the National Capital Region, for efficient and coordinated performance of its Services. The authorised officials of the Authority may visit the PMC’s project office any time during office hours for inspection and interaction with the PMC’s Personnel. It is not expected of the PMC to carry out the operations from the head/home office.

7.3 The PMC shall mobilise and demobilise its Professional Personnel and Support Personnel with the concurrence of the Authority and shall maintain the time sheet/ attendance sheet of the working of all Personnel in the project office. These time sheets/ attendance sheets shall be made available to the Authority as and when asked for and a copy of such record shall be submitted to the Authority at the end of each calendar month.

8. REPORTING

8.1 The PMC will work closely with the Authority. The Project Director designated by the Authority shall be responsible for the overall coordination and project

development. He will play a coordinating role in dissemination of the PMC's outputs, facilitating discussions, and ensuring required reactions and responses to the PMC.

- 8.2 The PMC may prepare issue papers highlighting issues that could become critical for the timely completion of the Project and that require attention from the Authority.
- 8.3 The PMC will make a presentation on the inception report for discussion with the Authority at a meeting. This will be a working document. The PMC is required to prepare and submit a monthly report that includes and describes, *inter alia*, general progress to date; data and reports obtained and reviewed, conclusions to date, if any; concerns about availability of, or access to, data, analyses, reports; questions regarding the TOR or any other matters regarding work scope and related issues; and so on. The PMCs' work on the TOR tasks should continue while the report is under consideration and is being discussed.
- 8.4 Regular communication with the Project Director is required in addition to all key communications. This may take the form of telephone/ teleconferencing, emails, faxes, and occasional meetings.
- 8.5 The Deliverables will be submitted as per schedule provided in this RFP.

9. DATA TO BE MADE AVAILABLE BY THE AUTHORITY

The Authority shall provide on the best endeavour basis to the PMC such data as is required for the implementation of the assignment.

10. COMPLETION OF SERVICES

- 10.1 All the outputs including primary data shall be compiled, classified and submitted by the PMC to the Authority in soft form apart from the reports indicated in the Deliverables (Paragraph 4.1 and Paragraph 5.1). The outputs shall remain the property of the Authority and shall not be used for any purpose other than that intended under these Terms of Reference without the permission of the Authority. The Consultancy shall stand completed on (a) acceptance by the Authority of all the Deliverables of the PMC and completion of all Services or (b) 312 (three hundred and twelve) weeks from the Effective Date, whichever is earlier. The Authority shall issue a certificate to that effect. The Consultancy shall in any case be deemed to be completed upon expiry of 6 (six) years from the Effective Date, unless extended by mutual consent of the Authority and the PMC.

Attachment-I

List of Reports

Associated Ministries/ Departments/ affiliated bodies	Details of Key Reports/Databases/Surveys	Frequency
Agriculture		
Department of Agriculture & Farmers' Welfare	<ol style="list-style-type: none"> 1. Agricultural Situation in India Report 2. Agricultural Statistics at a Glance Report 3. Horticultural Statistics at a Glance Report 4. State of Indian Agriculture Report 5. Annual Report 6. Horticulture Information Service Statistics 7. Facts & Figures (Indian F & V) Report 8. Agriculture Census in India Report 9. Agricultural Prices in India Report 10. Land Use Statistics at a Glance Report 11. Farm Harvest Prices of Principal Crops in India Report 12. Reports of CACP and Cost of Cultivation of Principal Crops in India 13. District-wise Area & Production of Principal Crops in India 14. Agricultural Wages in India Report 	<p>Annually Monthly Annually Annually Annually Daily/Weekly/ Monthly/Annually</p> <p>Monthly Once in Five Years Annually</p> <p>Annually Annually Annually Annually Annually Annually</p>
Department of Animal Husbandry, Dairying & Fisheries	<ol style="list-style-type: none"> 1. Livestock Census Report 2. Basic Animal Husbandry & Fisheries Statistics Report 3. Annual Report 	<p>Once in Five Years</p> <p>Annually Annually</p>
Department of Agricultural Research & Education	<ol style="list-style-type: none"> 1. Indian Journal of Animal Sciences 2. Indian Journal of Agricultural Sciences 3. ICAR Data-book 4. Annual Report of ICAR/DARE 	<p>Annually Annually Annually Annually</p>
Agricultural and Processed Food Products Export Development Authority	<ol style="list-style-type: none"> 1. APEDA Annual Book 2. MPEDA Monthly Publication 3. Annual Report 	<p>Annually Monthly Annually</p>
Finance		
Ministry of Finance	<ol style="list-style-type: none"> 1. Union Budget 	<p>Annually</p>

Department of Expenditure	1. Outcome Budget 2. Report on Pay and Allowances	Annually Annually
Department of Revenue	1. Details on expenditure statements 2. Daily Customs Revenue Report	Annually Daily Updated
Department of Financial Services	1. Progress Reports of Pradhan Mantri Jan Dhan Yojana 2. Annual Report of Pradhan Mantri Mudra Yojana	Monthly Annually
Department of Economic Affairs	1. Economic Survey 2. Public Finance Statistics Report 3. National Summary Data Page (period not mentioned) 4. Public Debt Management report and statistics 5. External Debt Report 6. Debt statistics 7. Outcome Budget 8. Central Government Borrowings Report 9. Overseas Direct Investments Report	Annually Annually Period not mentioned Quarterly Bi-annually Annually Annually Quarterly Monthly
Reserve Bank of India	1. RBI's database on Indian economy 2. Report on Trend and Progress in Banking in India 3. Financial Stability Report 4. Monetary Policy Report 5. Foreign Exchange Reserves Report 6. Legal News and Views Report 7. Macroeconomic and Monetary Developments Report 8. Occasional Papers 9. Quarterly Statistics on Deposits and Credit of Scheduled Commercial Banks Report 10. Survey of Professional Forecasters - Results 11. Quarterly Order Books, Inventories and Capacity Utilisation Survey 12. Quarterly Industrial Outlook Survey 13. Consumer Confidence Survey 14. Variation to Foreign Exchange Reserves in India Report 15. Inflation Expectations Survey of Households Report 16. Survey of Professional Forecasters 17. Monetary and Credit Information Review 18. Weekly Statistical Supplement	Weekly/monthly/ quarterly/Annually Annually Bi-annually Bi-annually Bi-annually Quarterly Quarterly Quarterly Quarterly Quarterly Quarterly Quarterly Quarterly Bi-monthly Monthly Weekly
Securities & Exchange Board of India	1. SEBI's handbook of statistics 2. SEBI's handbook of statistics on Indian Securities Market	Annually Annually

	3. SEBI's data related to Alternate Investment Funds, Corporate Bonds, Venture Capital Funds, Foreign Capital Investors, Assets managed by portfolio managers, corporate filings 4. Annual Report	Annually Annually
Health		
Department of Health and Family Welfare	1. National Family Health Survey 2. Rural Health Statistics Report 3. National health accounts 4. Annual Reports of NVBDCP /NCDC 5. Drugs Survey Report 6. Health Sector Financing report 7. Annual Reports 8. Outcome Budget 9. HMIS Database	Once in 3 years Annually Annually Annually Biennially Annually Annually Annually Annually
Department of Health Research	1. Annual Reports 2. Outcome Budget	Annually Annually
Indian Council of Medical	1. ICMR Publications and Annual Reports	Annually
Integrated Disease Surveillance Program	1. Annual Report	Annually
Central Bureau of Health Intelligence	1. National Health Profile	Annually
Census India	1. SRS Statistical Profile	Annually
Ministry of Statistics and Programme Implementation	1. National Sample Survey – Health Round	As determined by the Authority
Autonomous medical institutes and bodies	1. Annual Reports	Annually
Human Resource Development		
School Education and Literacy (Department and Autonomous bodies)	1. Educational Statistics at a Glance 2. NAS data from NCERT 3. Annual Reports by Kendriya Vidyalayas, NVS 4. Shaalakosh Annual Report 5. SSA Annual Report 6. DIKSHA Annual Report 7. Outcome Budget	Annually Biennially Annually Annually Annually Annually Annually
Higher Education	1. All India Survey on Higher Education 2. Swayam Annual Report from AICTE	Annually Annually Annually

	<ul style="list-style-type: none"> 3. Annual Reports of Autonomous bodies and Institutions 4. Outcome Budget 	Annually
U-DISE	<ul style="list-style-type: none"> 1. Student Data Capture report 2. State-wise, District wise Report Cards 3. Analytical Reports 4. Flash Statistics Report 5. Elementary Education in Rural and Urban India Report 	<ul style="list-style-type: none"> Annually Annually Annually Annually Annually
National Institutional Ranking Framework	<ul style="list-style-type: none"> 1. Ranking Reports 	Annually

SCHEDULE-2
(See Clause 2.1.3)

AGREEMENT

OF

PROJECT MANAGEMENT
CONSULTANT SERVICES

FOR

NATIONAL DATA AND ANALYTICS PLATFORM PROJECT

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AGREEMENT

Project Management Consultant Services for

Development and Operation of

National Data and Analytics Platform (NDAP)

This AGREEMENT (hereinafter called the “**Agreement**”) is made on the day of the month of 20..., between, on the one hand, the President of India acting through the Chief Executive Officer, NITI Aayog (hereinafter called the “**Authority**” which expression shall include their respective successors and permitted assigns, unless the context otherwise requires) and, on the other hand, (hereinafter called the “**Project Management Consultant/PMC**” which expression shall include their respective successors and permitted assigns).

WHEREAS

- (A) The Authority had invited proposals vide its Request for Proposal dated [*insert date*], numbered [*insert serial number*] (“**RFP**”) for the Project Management Consultant Services (hereinafter called the “**Consultancy**”) to manage the project management unit established to enable implementation of the National Data and Analytics Platform Project (hereinafter called the “**Project**”);
- (B) the PMC submitted its proposals for the aforesaid work, whereby the PMC represented to the Authority that it had the required professional skills, and in the said proposals the PMC also agreed to provide the Services to the Authority on the terms and conditions as set forth in the RFP and this Agreement; and
- (C) the Authority, on acceptance of the aforesaid proposals of the PMC, awarded the Consultancy to the PMC vide its Letter of Award numbered [*insert serial number*], dated (the “**LOA**”); and
- (D) in pursuance of the LOA, the parties have agreed to enter into this Agreement.

NOW, THEREFORE, the parties hereto hereby agree as follows:

1. GENERAL

1.1 Definitions and Interpretation

1.1.1 The words and expressions beginning with capital letters and defined in this Agreement shall, unless the context otherwise requires, have the meaning hereinafter respectively assigned to them:

- (a) “**Additional Costs**” shall have the meaning set forth in Clause 6.1.2;
- (b) “**Agreement**” means this Agreement, together with all the annexes;

- (c) “**Agreement Value**” shall have the meaning set forth in Clause 6.1.2;
- (d) “**Applicable Laws**” means the laws and any other instruments having the force of law in India as they may be issued and in force from time to time;
- (e) “**Confidential Information**” shall have the meaning set forth in Clause 3.3;
- (f) “**Conflict of Interest**” shall have the meaning set forth in Clause 3.2 read with the provisions of RFP;
- (g) “**Contract**” shall mean the contract for development and operation of the National Data and Analytics Portal between NITI Aayog and Object Technology Solutions India Private Limited, executed on 20 April 2020, along with the First Amendment Agreement executed on 31 August 2021;
- (h) “**Dispute**” shall have the meaning set forth in Clause 9.2.1;
- (i) “**Effective Date**” means the date on which this Agreement comes into force and effect pursuant to Clause 2.1;
- (j) “**Expatriate Personnel**” means such persons who at the time of being so hired had their domicile outside India;
- (k) “**Government**” means the Government of India;
- (l) “**INR, Re. or Rs.**” means Indian Rupees;
- (l) “**Member**”, in case the PMC consists of a joint venture or consortium of more than one entity, means any of these entities, and “**Members**” means all of members of such joint venture or consortium;
- (m) “**Party**” means the Authority or the PMC, as the case may be, and Parties means both of them;
- (n) “**Personnel**” means persons hired by the PMC or by any Sub-Consultant as employees and assigned to the performance of the Services or any part thereof;
- (o) “**Resident Personnel**” means such persons who at the time of being so hired had their domicile inside India;
- (p) “**RFP**” means shall have the meaning as set out in the Recitals, including the corrigenda issued under the RFP;
- (q) “**Services**” means the work to be performed by the PMC pursuant to this Agreement, as described in the Terms of Reference set out in Annex-1 of this Agreement;
- (r) “**Service Level**” shall have the meaning set forth in Clause 1.1 of Annex-8 of this Agreement;
- (s) “**SLA**” shall have the meaning set forth in Clause 1.1 of Annex-8 of this Agreement;

- (t) “**Sub-Consultant**” means any entity to which the PMC subcontracts any part of the Services in accordance with the provisions of Clause 4.7;
- (u) “**Third Party**” means any person or entity other than the Government, the Authority, the PMC or a Sub-Consultant; and
- (v) “**Transfer Date**” means the date on which this Agreement expires by efflux of time or is terminated by a termination notice.

All terms and words not defined herein shall, unless the context otherwise requires, have the meaning assigned to them in the RFP.

1.1.2 The following documents along with all addenda issued thereto shall be deemed to form and be read and construed as integral parts of this Agreement and in case of any contradiction between or among them the priority in which a document would prevail over another would be as laid down below beginning from the highest priority to the lowest priority:

- (a) Agreement;
- (b) Annexes of Agreement;
- (c) RFP; and
- (d) Letter of Award.

1.2 Relation between the Parties

Nothing contained herein shall be construed as establishing a relation of master and servant or of agent and principal as between the Authority and the PMC. The PMC shall, subject to this Agreement, have complete charge of Personnel performing the Services and shall be fully responsible for the Services performed by them or on their behalf hereunder.

1.3 Rights and obligations

The mutual rights and obligations of the Authority and the PMC shall be as set forth in the Agreement, in particular:

- (a) the PMC shall carry out the Services in accordance with the provisions of the Agreement; and
- (b) the Authority shall make payments to the PMC in accordance with the provisions of the Agreement.

1.4 Governing law and jurisdiction

This Agreement shall be construed and interpreted in accordance with and governed by the laws of India, and the courts in the State in which the Authority has its headquarters shall have exclusive jurisdiction over matters arising out of or relating to this Agreement.

1.5 Language

All notices required to be given by one Party to the other Party and all other communications, documentation and proceedings which are in any way relevant to this Agreement shall be in writing and in English language.

1.6 Table of contents and headings

The table of contents, headings or sub-headings in this Agreement are for convenience of reference only and shall not be used in, and shall not affect, the construction or interpretation of this Agreement.

1.7 Notices

Any notice or other communication to be given by any Party to the other Party under or in connection with the matters contemplated by this Agreement shall be in writing and shall:

- (a) in the case of the PMC, be given by e-mail and by letter delivered by hand to the address given and marked for attention of the PMC's representative set out below in Clause 1.10 or to such other person as the PMC may from time to time designate by notice to the Authority; provided that notices or other communications to be given to an address outside the city specified in Sub-clause (b) below may, if they are subsequently confirmed by sending a copy thereof by registered acknowledgement due, air mail or by courier, be sent by e-mail to the number as the PMC may from time to time specify by notice to the Authority;
- (b) in the case of the Authority, be given by e-mail and by letter delivered by hand and be addressed to the Authority with a copy delivered to the Authority's representative set out below in Clause 1.10 or to such other person as the Authority may from time to time designate by notice to the PMC; provided that if the PMC does not have an office in the same city as the Authority's office, it may send such notice by e-mail and by registered acknowledgement due, air mail or by courier; and
- (c) any notice or communication by a Party to the other Party, given in accordance herewith, shall be deemed to have been delivered when in the normal course of post it ought to have been delivered and in all other cases, it shall be deemed to have been delivered on the actual date and time of delivery; provided that in the case of e-mail, it shall be deemed to have been delivered on the working days following the date of its delivery.

1.8 Location

The Services shall be performed in accordance with the provisions of RFP and at such locations as are incidental thereto, including the offices of the Authority and the PMC.

1.9 Authority of Member-in-charge

In case the PMC consists of a consortium of more than one entity, the Parties agree that the Lead Member shall act on behalf of the Members in exercising all the

PMC's rights and obligations towards the Authority under this Agreement, including without limitation the receiving of instructions and payments from the Authority.

1.10 Authorised Representatives

1.10.1 Any action required or permitted to be taken, and any document required or permitted to be executed, under this Agreement by the Authority or the PMC, as the case may be, may be taken or executed by the officials specified in this Clause 1.10.

1.10.2 The Authority may, from time to time, designate one of its officials as the Authority Representative. Unless otherwise notified, the Authority Representative shall be:

.....

.....

Tel:

Mobile:

Email:

1.10.3 The PMC may designate one of its employees as PMC's Representative. Unless otherwise notified, the PMC's Representative shall be:

.....

.....

Tel:

Mobile:

Email:

1.11 Taxes and duties

Unless otherwise specified in the Agreement, the PMC shall pay all such taxes, duties, fees and other impositions as may be levied under the Applicable Laws and the Authority shall perform such duties in regard to the deduction of such taxes as may be lawfully imposed on it.

2. COMMENCEMENT, COMPLETION AND TERMINATION OF AGREEMENT

2.1 Effectiveness of Agreement

This Agreement shall come into force and effect on the date of this Agreement (the "Effective Date").

2.2 Commencement of Services

The PMC shall commence the Services within a period of 7 (seven) days from the Effective Date, unless otherwise agreed by the Parties.

2.3 Termination of Agreement for failure to commence Services

If the PMC does not commence the Services within the period specified in Clause 2.2 above, the Authority may, by not less than 2 (two) weeks' notice to the PMC, declare this Agreement to be null and void.

2.4 Expiry of Agreement

Unless terminated earlier pursuant to Clauses 2.3 or 2.9 hereof, this Agreement shall, unless extended by the Parties by mutual consent, expire upon the earlier of (i) expiry of a period of 90 (ninety) days after the delivery of the final deliverable to the Authority during the Operations Period; and (ii) the expiry of 6 (six) years from the Effective Date. Upon termination, the Authority shall make payments of all amounts due to the PMC hereunder.

2.5 Entire Agreement

2.5.1 This Agreement and the annexes together constitute a complete and exclusive statement of the terms and conditions agreed between the Parties on the subject hereof, and no amendment or modification hereto shall be valid and effective unless such modification or amendment is agreed to in writing by the Parties and duly executed by persons especially empowered in this behalf by the respective Parties. All prior written or oral understandings, offers or other communications of every kind pertaining to this Agreement are abrogated and withdrawn; provided, however, that the obligations of the PMC arising out of the provisions of the RFP shall continue to subsist and shall be deemed to form part of this Agreement.

2.5.2 Without prejudice to the generality of the provisions of Clause 2.5.1, on matters not covered by this Agreement, the provisions of RFP shall apply.

2.6 Modification of Agreement

Modification of the terms and conditions of this Agreement, including any modification of the scope of the Services, may only be made by written agreement between the Parties. Pursuant to Clauses 4.2.3 and 6.1.3 hereof, however, each Party shall give due consideration to any proposals for modification made by the other Party.

2.7 Force Majeure

2.7.1 Definition

(a) For the purposes of this Agreement, “**Force Majeure**” means an event which is beyond the reasonable control of a Party, and which makes a Party’s performance of its obligations hereunder impossible or so impractical as reasonably to be considered impossible in the circumstances, and includes, but is not limited to, war, riots, civil disorder, earthquake, fire, explosion, storm, flood or other adverse weather conditions, strikes, lockouts or other industrial action (except where such strikes, lockouts or other industrial action are within the power of the Party invoking Force Majeure to prevent), confiscation or any other action by government agencies.

- (b) Force Majeure shall not include (i) any event which is caused by the negligence or intentional action of a Party or such Party's Sub-Consultant or agents or employees, nor (ii) any event which a diligent Party could reasonably have been expected to both (A) take into account at the time of the conclusion of this Agreement, and (B) avoid or overcome in the carrying out of its obligations hereunder.
- (c) Force Majeure shall not include insufficiency of funds or failure to make any payment required hereunder.

2.7.2 No breach of Agreement

The failure of a Party to fulfil any of its obligations hereunder shall not be considered to be a breach of, or default under, this Agreement insofar as such inability arises from an event of Force Majeure, provided that the Party affected by such an event has taken all reasonable precautions, due care and reasonable alternative measures, all with the objective of carrying out the terms and conditions of this Agreement.

2.7.3 Measures to be taken

- (a) A Party affected by an event of Force Majeure shall take all reasonable measures to remove such Party's inability to fulfil its obligations hereunder with a minimum of delay.
- (b) A Party affected by an event of Force Majeure shall notify the other Party of such event as soon as possible, and in any event not later than 14 (fourteen) days following the occurrence of such event, providing evidence of the nature and cause of such event, and shall similarly give notice of the restoration of normal conditions as soon as possible.
- (c) The Parties shall take all reasonable measures to minimise the consequences of any event of Force Majeure.

2.7.4 Extension of time

Any period within which a Party shall, pursuant to this Agreement, complete any action or task, shall be extended for a period equal to the time during which such Party was unable to perform such action as a result of Force Majeure.

2.7.5 Payments

During the period of its inability to perform the Services as a result of an event of Force Majeure, the PMC shall be entitled to be reimbursed for additional costs reasonably and necessarily incurred by it during such period for the purposes of the Services and in reactivating the Services after the end of such period.

2.7.6 Consultation

Not later than 30 (thirty) days after the PMC has, as the result of an event of Force Majeure, become unable to perform a material portion of the Services, the Parties shall consult with each other with a view to agreeing on appropriate measures to be taken in the circumstances.

2.8 Suspension of Agreement

The Authority may, by written notice of suspension to the PMC, suspend all payments to the PMC hereunder if the PMC shall be in breach of this Agreement or shall fail to perform any of its obligations under this Agreement, including the carrying out of the Services; provided that such notice of suspension (i) shall specify the nature of the breach or failure, and (ii) shall provide an opportunity to the PMC to remedy such breach or failure within a period not exceeding 30 (thirty) days after receipt by the PMC of such notice of suspension.

2.9 Termination of Agreement

2.9.1 By the Authority

The Authority may by not less than 30 (thirty) days' written notice of termination to the PMC, such notice to be given after the occurrence of any of the events specified in this Clause 2.9.1, terminate this Agreement if

- (a) the PMC fails to remedy any breach hereof or any failure in the performance of its obligations hereunder, as specified in a notice of suspension pursuant to Clause 2.8 hereinabove, within 30 (thirty) days of receipt of such notice of suspension or within such further period as the Authority may have subsequently granted in writing;
- (b) the PMC becomes insolvent or bankrupt or enters into any agreement with its creditors for relief of debt or take advantage of any law for the benefit of debtors or goes into liquidation or receivership whether compulsory or voluntary;
- (c) the PMC fails to comply with any final decision reached as a result of arbitration proceedings pursuant to Clause 9 hereof;
- (d) the PMC submits to the Authority a statement which has a material effect on the rights, obligations or interests of the Authority and which the PMC knows to be false;
- (e) any document, information, data or statement submitted by the PMC in its Proposals, based on which the PMC was considered eligible or successful, is found to be false, incorrect or misleading;
- (f) as the result of Force Majeure, the PMC is unable to perform a material portion of the Services for a period of not less than 60 (sixty) days; or
- (g) the Authority, in its sole discretion and for any reason whatsoever, decides to terminate this Agreement.

2.9.2 By the PMC

The PMC may by not less than 30 (thirty) days' written notice to the Authority, such notice to be given after the occurrence of any of the events specified in this Clause 2.9.2, terminate this Agreement if

- (a) the Authority fails to pay any money due to the PMC pursuant to this Agreement and not subject to dispute pursuant to Clause 9 hereof within 45 (forty-five) days after receiving written notice from the PMC that such payment is overdue;
- (b) the Authority is in material breach of its obligations pursuant to this Agreement and has not remedied the same within 45 (forty-five) days (or such longer period as the PMC may have subsequently granted in writing) following the receipt by the Authority of the PMC's notice specifying such breach;
- (c) as the result of Force Majeure, the PMC is unable to perform a material portion of the Services for a period of not less than 60 (sixty) days; or
- (d) the Authority fails to comply with any final decision reached as a result of arbitration pursuant to Clause 9 hereof.

2.9.3 Cessation of rights and obligations

Upon termination of this Agreement pursuant to Clauses 2.3 or 2.9 hereof, or upon expiration of this Agreement pursuant to Clause 2.4 hereof, all rights and obligations of the Parties hereunder shall cease, except (i) such rights and obligations as may have accrued on the date of termination or expiration, or which expressly survive such termination; (ii) the obligation of confidentiality set forth in Clause 3.3 hereof; (iii) the PMC's obligation to permit inspection, copying and auditing of such of its accounts and records set forth in Clause 3.6, as relate to the PMC's Services provided under this Agreement; and (iv) any right or remedy which a Party may have under this Agreement or the Applicable Law.

2.9.4 Cessation of Services

Upon termination of this Agreement by notice of either Party to the other pursuant to Clauses 2.9.1 or 2.9.2 hereof, the PMC shall, immediately upon dispatch or receipt of such notice, take all necessary steps to bring the Services to a close in a prompt and orderly manner and shall make every reasonable effort to keep expenditures for this purpose to a minimum. With respect to documents prepared by the PMC and equipment and materials furnished by the Authority, the PMC shall proceed as provided respectively by Clauses 3.9 or 3.10 hereof.

2.9.5 Payment upon Termination

Upon termination of this Agreement pursuant to Clauses 2.9.1 or 2.9.2 hereof, the Authority shall make the following payments to the PMC (after offsetting against these payments any amount that may be due from the PMC to the Authority):

- (i) remuneration pursuant to Clause 6 hereof for Services satisfactorily performed prior to the date of termination;
- (ii) reimbursable expenditures pursuant to Clause 6 hereof for expenditures actually incurred prior to the date of termination; and
- (iii) except in the case of termination pursuant to sub-clauses (a) through (e) of Clause 2.9.1 hereof, reimbursement of any reasonable cost incidental to the prompt and orderly termination of the Agreement including the cost of the return travel of the PMC's Personnel.

2.9.6 Disputes about Events of Termination

If either Party disputes whether an event specified in Clause 2.9.1 or in Clause 2.9.2 hereof has occurred, such Party may, within 30 (thirty) days after receipt of notice of termination from the other Party, refer the matter to arbitration pursuant to Clause 9 hereof, and this Agreement shall not be terminated on account of such event except in accordance with the terms of any resulting arbitral award.

2.10 Transfer of rights and interest

2.10.1 Prior to or upon termination, or expiry of this Agreement, as the case may be, the PMC shall comply with and conform to the following transfer requirements (the “**Transfer Requirements**”):

- (a) notify to the Authority forthwith the particulars of all NDAP assets;
- (b) deliver forthwith the actual or constructive possession of all products, including portals and other platforms, as the case may be, developed by the PMU to the Authority or its nominee;
- (c) develop and prepare a transition plan, including risk mitigating measures, in consultation with the Authority, for smooth transition on termination or expiry, as the case may be;
- (d) deliver and transfer all Consultancy Documents specified in Clause 3.9.1, including relevant documentation, training document and training videos, related username and passwords to the system, intellectual property and other licenses, if any, including all programmes and manuals pertaining thereto, as on the Transfer Date. For the avoidance of doubt, the PMC represents and warrants that the intellectual property delivered hereunder shall be adequate and complete for the functioning of the PMU of the NDAP and shall be assigned to the Authority free of any encumbrance, accompanied by a license in perpetuity to use/ sub-license the tools developed by the PMC, at no cost or fee. Provided, however, that the PMC may retain the right to use tools for which the intellectual property is transferred hereunder;
- (e) transfer and/or deliver all Applicable Permits and licenses to the extent permissible under Applicable Laws;

- (f) provide technical assistance and shadow support to the Authority to facilitate data transition (include the migration of user addresses, user credentials, saved messages, all inbound messages, and any other processes necessary to carry out complete knowledge transfer) to the Authority or its nominee;
- (g) execute such deeds of conveyance, documents and other writings as the Authority may reasonably require for conveying, transferring and assigning all the rights, title and interest of the PMC in the NDAP, absolutely unto the Authority or its nominee; and
- (h) comply with all other requirements as may be prescribed or required under Applicable Laws for completing the transfer and assignment of all rights, title and interest of the PMC in the NDAP, free from all encumbrances, absolutely unto the Authority or to its nominee, as the case may be, so as to ensure that the Authority or its nominee, has exclusive access to and control of the NDAP data in a format that is reasonably acceptable and without any additional cost to the Authority.

2.10.2 Subject to the exercise by the Authority of its rights under this Agreement to perform or procure the performance by a third party of any of the obligations of the PMC, the Parties shall continue to perform their obligations under this Agreement, notwithstanding the issuance of any termination notice, until the termination of this Agreement becomes effective in accordance with the terms and conditions as set out in this Agreement.

2.10.3 Cooperation and assistance on transfer of PMU of NDAP.

2.10.3.1 The Parties shall cooperate on a best effort basis and take all necessary measures, in good faith, to achieve a smooth transfer of the NDAP in accordance with the provisions of this Agreement so as to ensure and procure the continuity, safety and security of NDAP.

2.10.3.2 The Parties shall provide to each other, 6 (six) months prior to the Transfer Date in the event of termination by efflux of time and immediately in the event of either Party conveying to the other Party its intent to issue a termination notice, as the case may be, as much information and advice as is reasonably practicable regarding the proposed arrangements for operation of the PMU of NDAP following the Transfer Date. The PMC shall further provide such reasonable advice and assistance as the Authority, its consultants or agents may reasonably require for operation of the PMU of NDAP until the expiry of 6 (six) months after the Transfer Date.

2.10.4 Transfer Certificate

The transfer of all rights, title and interest in the PMU of NDAP shall be deemed to be complete on the date when all of the Transfer Requirements have been fulfilled, and the Authority shall, without unreasonable delay, thereupon issue a certificate (the “**Transfer Certificate**”), which will have the effect of constituting evidence of transfer by the PMC of all of its rights, title and interest in the NDAP, and their vesting in the Authority pursuant hereto. It is expressly agreed that any defect or deficiency in the Transfer Requirements shall not in any manner be construed or

interpreted as restricting the exercise of any rights by the Authority or its nominee on, or in respect of, the PMU of NDAP on the footing that all Transfer Requirements have been complied with by the PMC.

2.10.5 Transfer costs etc.

2.10.5.1 The PMC shall bear and pay all costs incidental to transfer all rights, title and interest of the PMC in the NDAP in favour of the Authority upon termination, save and except that all stamp duties payable on any deeds or Documents executed by the PMC in connection with such transfer shall be borne by the Authority, save and except as provided in Clause 2.9.5.

2.10.5.2 In the event of any dispute relating to matters covered by and under the Transfer Requirements, the procedure specified in Clause 9 shall apply.

3. OBLIGATIONS OF THE PMC

3.1 General

3.1.1 Standards of Performance

The PMC shall perform the Services and carry out its obligations hereunder with all due diligence, efficiency and economy, in accordance with generally accepted professional techniques and good industry practices, and shall observe sound management practices, and employ appropriate advanced technology and safe and effective equipment, machinery, materials and methods. The PMC shall always act, in respect of any matter relating to this Agreement or to the Services, as a faithful adviser to the Authority, and shall at all times support and safeguard the Authority's legitimate interests in any dealings with Sub-Consultants or Third Parties.

3.1.2 Terms of Reference

The scope of services to be performed by the PMC is specified in the Terms of Reference (the “**TOR**”) at Annex-1 of this Agreement. The PMC shall provide the Deliverables specified therein in conformity with the time schedule stated therein.

3.1.3 Service Levels

The PMC shall ensure and procure that the Consultant conforms with the parameters and levels of service specified in the Service Level Agreement (the “**SLA**”) at Annex-8 hereof and expressly agrees that in the event of any shortfall, it shall pay the Damages specified therein to the Authority.

3.1.4 Applicable Laws

The PMC shall perform the Services in accordance with the Applicable Laws and shall take all practicable steps to ensure that any Sub-Consultant, as well as the

Personnel and agents of the PMC and any Sub-Consultant, comply with the Applicable Laws.

3.2 Conflict of Interest

3.2.1 The PMC shall not have a Conflict of Interest and any breach hereof shall constitute a breach of the Agreement.

3.2.2 PMC and Affiliates not to be otherwise interested in the Project

The PMC agrees that, during the term of this Agreement and after its termination, the PMC or any Associate thereof and any entity affiliated with the PMC, as well as any Sub-Consultant and any entity affiliated with such Sub-Consultant, shall be disqualified from providing goods, works, services, loans or equity for any project resulting from or closely related to the Services and any breach of this obligation shall amount to a Conflict of Interest; provided that the restriction herein shall not apply after a period of 5 (five) years from the termination or expiry of this Agreement; provided further that this restriction shall not apply to consultancy/ advisory services provided to the Authority in continuation of this Consultancy or to any subsequent consultancy/ advisory services provided to the Authority in accordance with the rules of the Authority.

For the avoidance of doubt, an entity affiliated with the PMC shall include a partner in the PMC's firm or a person who holds more than 15% (fifteen per cent) of the subscribed and paid up share capital of the PMC, as the case may be, and any Associate thereof.

3.2.3 Prohibition of conflicting activities

Neither the PMC nor its Sub-Consultant nor the Personnel of either of them shall engage, either directly or indirectly, in any of the following activities:

- (a) during the term of this Agreement, any business or professional activities which would conflict with the activities assigned to them under this Agreement;
- (b) after the termination of this Agreement, such other activities as may be specified in the Agreement; or
- (c) at any time, such other activities as have been specified in the RFP as Conflict of Interest.

3.2.4 PMC not to benefit from commissions, discounts, etc.

The remuneration of the PMC pursuant to Clause 6 hereof shall constitute the PMC's sole remuneration in connection with this Agreement or the Services and the PMC shall not accept for its own benefit any trade commission, discount or similar payment in connection with activities pursuant to this Agreement or to the Services or in the discharge of its obligations hereunder, and the PMC shall use its best efforts to ensure that any Sub-Consultant, as well as the Personnel and agents of either of them, similarly shall not receive any such additional remuneration.

- 3.2.5 The PMC and its Personnel shall observe the highest standards of ethics and shall not have engaged in and shall not hereafter engage in any corrupt practice, fraudulent practice, coercive practice, undesirable practice or restrictive practice (collectively the “**Prohibited Practices**”). Notwithstanding anything to the contrary contained in this Agreement, the Authority shall be entitled to terminate this Agreement forthwith by a communication in writing to the PMC, without being liable in any manner whatsoever to the PMC, if it determines that the PMC has, directly or indirectly or through an agent, engaged in any Prohibited Practices in the Selection Process or before or after entering into of this Agreement. In such an event, the Authority shall forfeit and appropriate the performance security, if any, as mutually agreed genuine pre-estimated compensation and damages payable to the Authority towards, *inter alia*, the time, cost and effort of the Authority, without prejudice to the Authority’s any other rights or remedy hereunder or in law.
- 3.2.6 Without prejudice to the rights of the Authority under Clause 3.2.5 above and the other rights and remedies which the Authority may have under this Agreement, if the PMC is found by the Authority to have directly or indirectly or through an agent, engaged or indulged in any Prohibited Practices, during the Selection Process or before or after the execution of this Agreement, the PMC shall not be eligible to participate in any tender or RFP issued during a period of 2 (two) years from the date the PMC is found by the Authority to have directly or indirectly or through an agent, engaged or indulged in any Prohibited Practices.
- 3.2.7 For the purposes of Clauses 3.2.5 and 3.2.6, the following terms shall have the meaning hereinafter respectively assigned to them:
- (a) “**corrupt practice**” means (i) the offering, giving, receiving or soliciting, directly or indirectly, of anything of value to influence the actions of any person connected with the Selection Process (for removal of doubt, offering of employment or employing or engaging in any manner whatsoever, directly or indirectly, any official of the Authority who is or has been associated in any manner, directly or indirectly with Selection Process or LOA or dealing with matters concerning the Agreement before or after the execution thereof, at any time prior to the expiry of one year from the date such official resigns or retires from or otherwise ceases to be in the service of the Authority, shall be deemed to constitute influencing the actions of a person connected with the Selection Process); or (ii) engaging in any manner whatsoever, whether during the Selection Process or after the issue of LOA or after the execution of the Agreement, as the case may be, any person in respect of any matter relating to the Project or the LOA or the Agreement, who at any time has been or is a legal, financial or technical adviser the Authority in relation to any matter concerning the Project;
 - (b) “**fraudulent practice**” means a misrepresentation or omission of facts or suppression of facts or disclosure of incomplete facts, in order to influence the Selection Process;
 - (c) “**coercive practice**” means impairing or harming, or threatening to impair or harm, directly or indirectly, any person or property to influence any person’s participation or action in the Selection Process or the exercise of its rights or performance of its obligations by the Authority under this Agreement;

- (d) “**undesirable practice**” means (i) establishing contact with any person connected with or employed or engaged by the Authority with the objective of canvassing, lobbying or in any manner influencing or attempting to influence the Selection Process; or (ii) having a Conflict of Interest; and
- (e) “**restrictive practice**” means forming a cartel or arriving at any understanding or arrangement among Applicants with the objective of restricting or manipulating a full and fair competition in the Selection Process.

3.3 Confidentiality

The PMC, its Sub-Consultants and the Personnel of either of them shall not, either during the term or within 2 (two) years after the expiration or termination of this Agreement disclose any proprietary information, including information relating to reports, data, drawings, design software or other material, whether written or oral, in electronic or magnetic format, and the contents thereof; and any reports, digests or summaries created or derived from any of the foregoing that is provided by the Authority to the PMC, its Sub-Consultants and the Personnel; any information provided by or relating to the Authority, its technology, technical processes, business affairs or finances or any information relating to the Authority’s employees, officers or other professionals or suppliers, customers, or contractors of the Authority; and any other information which the PMC is under an obligation to keep confidential in relation to the Project, the Services or this Agreement (“**Confidential Information**”), without the prior written consent of the Authority.

Notwithstanding the aforesaid, the PMC, its Sub-Consultants and the Personnel of either of them may disclose Confidential Information to the extent that such Confidential Information:

- (i) was in the public domain prior to its delivery to the PMC, its Sub-Consultants and the Personnel of either of them or becomes a part of the public knowledge from a source other than the PMC, its Sub-Consultants and the Personnel of either of them;
- (ii) was obtained from a third party with no known duty to maintain its confidentiality;
- (iii) is required to be disclosed by Applicable Laws or judicial or administrative or arbitral process or by any governmental instrumentalities, provided that for any such disclosure, the PMC, its Sub-Consultants and the Personnel of either of them shall give the Authority, prompt written notice, and use reasonable efforts to ensure that such disclosure is accorded confidential treatment; and
- (iv) is provided to the professional advisers, agents, auditors or representatives of the PMC or its Sub-Consultants or Personnel of either of them, as is reasonable under the circumstances; provided, however, that the PMC or its Sub-Consultants or Personnel of either of them, as the case may be, shall require their professional advisers, agents, auditors or its representatives, to undertake in writing to keep such Confidential Information, confidential and shall use its best efforts to ensure compliance with such undertaking.

3.4 Liability of the PMC

- 3.4.1 The PMC's liability under this Agreement shall be determined by the Applicable Laws and the provisions hereof.
- 3.4.2 The PMC shall, subject to the limitation specified in Clause 3.4.3, be liable to the Authority for any direct loss or damage accrued or likely to accrue due to deficiency in Services rendered by it. For the avoidance of doubt, the Parties agree that the aggregate liability of the PMC to the Authority for and in respect of any and all breaches by the PMC as specified in Clause 3.14 (a) (iv), together with the liability as specified in this Clause 3.4 shall not exceed a limit equal to the Agreement Value.
- 3.4.3 The Parties hereto agree that in case of negligence or wilful misconduct on the part of the PMC or on the part of any person or firm acting on behalf of the PMC in carrying out the Services, the PMC, with respect to damage caused to the Authority's property, shall not be liable to the Authority:
- (i) for any indirect or consequential loss or damage; and
 - (ii) for any direct loss or damage that exceeds (a) the Agreement Value set forth in Clause 6.1.2 of this Agreement, or (b) the proceeds the PMC may be entitled to receive from any insurance maintained by the PMC to cover such a liability in accordance with Clause 3.5.2, whichever of (a) or (b) is higher.
- 3.4.4 This limitation of liability specified in Clause 3.4.3 shall not affect the PMC's liability, if any, for damage to Third Parties caused by the PMC or any person or firm acting on behalf of the PMC in carrying out the Services subject, however, to a limit equal to the Agreement Value.

3.5 Insurance to be taken out by the PMC

- 3.5.1 (a) The PMC shall, for the duration of this Agreement, take out and maintain, and shall cause any Sub-Consultant to take out and maintain, at its (or the Sub-Consultant's, as the case may be) own cost, but on terms and conditions approved by the Authority, insurance against the risks, and for the coverages, as specified in the Agreement and in accordance with good industry practice.
- (b) Within 15 (fifteen) days of receiving any insurance policy certificate in respect of insurances required to be obtained and maintained under this clause, the PMC shall furnish to the Authority, copies of such policy certificates, copies of the insurance policies and evidence that the insurance premia have been paid in respect of such insurance. No insurance shall be cancelled, modified or allowed to expire or lapse during the term of this Agreement.
- (c) If the PMC fails to effect and keep in force the aforesaid insurances for which it is responsible pursuant hereto, the Authority shall, apart from having other recourse available under this Agreement, have the option, without prejudice to the obligations of the PMC, to take out the aforesaid insurance, to keep in force any such insurances, and pay such premia and recover the costs thereof from the PMC, and the PMC shall be liable to pay such amounts on demand by the Authority.

- (d) Except in case of Third Party liabilities, the insurance policies so procured shall mention the Authority as the beneficiary of the PMC and the PMC shall procure an undertaking from the insurance company to this effect; provided that in the event the PMC has a general insurance policy that covers the risks specified in this Agreement and the amount of insurance cover is equivalent to the Agreement Value, such insurance policy may not mention the Authority as the sole beneficiary of the PMC or require an undertaking to that effect.

3.5.2 The Parties agree that the risks and coverages shall include but not be limited to the following:

- (a) Third Party liability insurance as required under Applicable Laws, with a minimum coverage of Rs. 2 (two) crore;
- (b) employer's liability and workers' compensation insurance in respect of the Personnel of the PMC and of any Sub-Consultant, in accordance with Applicable Laws; and
- (c) professional liability insurance for an amount no less than the Agreement Value.

The indemnity limit in terms of "Any One Accident" (AOA) and "Aggregate limit on the policy period" (AOP) should not be less than the amount stated in Clause 6.1.2 of the Agreement. In case of consortium, the policy should be in the name of Lead Member and not in the name of individual Members of the consortium.

3.6 Accounting, inspection and auditing

The PMC shall:

- (a) keep accurate and systematic accounts and records in respect of the Services provided under this Agreement, in accordance with internationally accepted accounting principles and in such form and detail as will clearly identify all relevant time charges and cost, and the basis thereof (including the basis of the PMC's costs and charges); and
- (b) submit the above accounts to the Authority or its designated representative periodically, and up to 1 (one) year from the expiration or termination of this Agreement, to enable the Authority to have them audited by auditors appointed by the Authority.

3.7 PMC's actions requiring the Authority's prior approval

The PMC shall obtain the Authority's prior approval in writing before taking any of the following actions:

- (a) appointing such members of the Professional Personnel as are not listed in Annex-2.
- (b) entering into a subcontract for the performance of any part of the Services, it being understood (i) that the selection of the Sub-Consultant and the terms and conditions of the subcontract shall have been approved in writing by the

Authority prior to the execution of the subcontract, and (ii) that the PMC shall remain fully liable for the performance of the Services by the Sub-Consultant and its Personnel pursuant to this Agreement; or

- (c) any other action that is specified in this Agreement.

3.8 Reporting obligations

The PMC shall submit to the Authority the reports and documents specified in the Agreement, in the form, in the numbers and within the time periods set forth therein.

3.9 Documents prepared by the PMC to be property of the Authority

3.9.1 All plans, drawings, specifications, designs, reports and other documents (collectively referred to as “**Consultancy Documents**”) prepared by the PMC (or by the Sub-Consultants or any Third Party) in performing the Services shall become and remain the property of the Authority, and all intellectual property rights in such Consultancy Documents shall vest with the Authority. Any Consultancy Document, of which the ownership or the intellectual property rights do not vest with the Authority under law, shall automatically stand assigned to the Authority as and when such Consultancy Document is created and the PMC agrees to execute all papers and to perform such other acts as the Authority may deem necessary to secure its rights herein assigned by the PMC.

3.9.2 The PMC shall, not later than termination or expiration of this Agreement, deliver all Consultancy Documents to the Authority, together with a detailed inventory thereof. The PMC may retain a copy of such Consultancy Documents. The PMC, its Sub-Consultants or a Third Party shall not use these Consultancy Documents for purposes unrelated to this Agreement without the prior written approval of the Authority.

3.9.3 The PMC shall hold the Authority harmless and indemnified for any losses, claims, damages, expenses (including all legal expenses), awards, penalties or injuries (collectively referred to as ‘Claims’) which may arise from or due to any unauthorised use of such Consultancy Documents, or due to any breach or failure on part of the PMC or its Sub-Consultants or a Third Party to perform any of its duties or obligations in relation to securing the aforementioned rights of the Authority.

3.9.4 The PMC shall provide perpetual, irrevocable and unlimited user license to the Authority for any and all use of the data and software comprising the Web Portal and for creating Analytics and other functions over the data available on the website.

3.10 Equipment and materials furnished by the Authority

Equipment and materials made available to the PMC by the Authority shall be the property of the Authority and shall be marked accordingly. Upon termination or expiration of this Agreement, the PMC shall furnish forthwith to the Authority, an inventory of such equipment and materials and shall dispose of such equipment and materials in accordance with the instructions of the Authority. While in possession of such equipment and materials, the PMC shall, unless otherwise instructed by the Authority in writing, insure them in an amount equal to their full replacement value.

3.11 Providing access to PMC project office and Personnel

The PMC shall ensure that the Authority, and authorized officials of the Authority, are provided unrestricted access to the project office and to all Personnel. The Authority's official, who has been authorised by the Authority in this behalf, shall have the right to inspect the Services in progress, interact with Personnel of the PMC and verify the records relating to the Services for his satisfaction.

3.12. Accuracy of Documents

The PMC shall be responsible for accuracy of the data collected by it directly or procured from other agencies/authorities, the designs, drawings, estimates and all other details prepared by it as part of these services. Subject to the provisions of Clause 3.4, it shall indemnify the Authority against any inaccuracy in its work which might surface during implementation of the Project, if such inaccuracy is the result of any negligence or inadequate due diligence on part of the PMC or arises out of its failure to conform to good industry practice. The PMC shall also be responsible for promptly correcting, at its own cost and risk, the drawings including any re-survey / investigations.

3.13 Intellectual property

- (a) The PMC shall, at its own cost, ensure that it has all necessary rights (including licences) in and to the intellectual property subsisting in the drawings, designs, softwares and all other Deliverables forming part of the NDAP and all matters, things or processes (including documentation, drawings and software) used or to be used by or on behalf of the PMC in connection with the Consultancy and/or this Agreement. The PMC shall not incorporate any materials, technology or any item or thing that involves the use of intellectual property rights or proprietary rights that the PMC does not have the right to use or license to the Authority or that may result in claims or suits against the Authority or the PMC arising out of claims of infringement of any intellectual property rights or other proprietary rights.
- (b) The PMC shall perform all acts necessary to obtain and continue to have all necessary licenses, approvals, consents of third parties free from any encumbrances and all necessary technology, hardware and software to enable it to perform the Consultancy and all its obligations under this Agreement. If license agreements are necessary or appropriate between the PMC and third parties for purposes of enabling, enforcing or implementing the provisions hereinabove, the PMC shall be under an obligation to enter into such agreements at its own sole cost, expense and risk.

3.14 Indemnity

- (a) The PMC shall indemnify, save, hold harmless and defend the Authority and its officers, servants, employees and agents promptly upon demand and at its expense, any time and from time to time, from and against any and all suits, proceedings, actions, demands, losses, claims, damages, liabilities, costs (including reasonable attorney's fees and disbursements) and expenses (collectively, "**Losses**") to which the Authority may become subject, insofar as such Losses arise out of, in any way relate to, arise or result from

- (i) claims by third Parties that the Consultancy or any equipment, software, information, methods of operation or other intellectual property (or the access, use or other rights thereto) used, created etc. by the PMC pursuant to this Agreement or incorporated in or related to the Consultancy infringes any intellectual property right of any third party. In addition to the foregoing indemnity obligations, if any of the Deliverables is or likely to be held to be infringing, the PMC shall at its expense and option either (i) procure the right for the Authority to continue using it, (ii) replace it with a non-infringing equivalent, or (iii) modify it to make it non-infringing, and the PMC agrees and confirms that any such action shall not constitute a change of scope under this Agreement.
 - (ii) any compensation/ claim or proceeding by any third party against the Authority arising out of any act, deed or omission by the PMC;
 - (iii) claim filed by a workman or employee engaged by the PMC for carrying out work related to this Agreement;
 - (iv) any breach by the PMC of any of its obligations under this Agreement or from any negligence under the Agreement, including any errors or deficiencies in the design documents, or tort or on any other ground whatsoever;
 - (v) failure of the PMC to comply with Applicable Laws and applicable permits;
 - (vi) payment of taxes required to be made by the PMC in respect of the income or other taxes of its employees and representatives; or
 - (vii) non-payment of amounts due as a result of goods, materials or Consultancy furnished to the PMC which are payable by the PMC.
- (b) The PMC shall keep the Authority and its officers, servants and agents indemnified from and against all suits, proceedings, actions, demands, losses, claims, damages, compensation, litigation etc. including attorney's fees and damages on account of bodily injury, death or damage to tangible personal property arising in favour or any person, corporation or other entity (including the Authority) attributable to the PMC's performance or non-performance under this Agreement or PMC's negligence, wilful default, lack of due care or breach of terms of this Agreement or failure to comply with Applicable Laws.
- (c) The PMC's obligation to indemnify under this Clause 3.14 shall be limited to an amount not exceeding the Agreement Value.

4. PMC'S PERSONNEL AND SUB-CONSULTANTS

4.1 General

The PMC shall employ and provide such qualified and experienced Personnel as may be required to carry out the Services.

4.2 Deployment of Personnel

- 4.2.1 The designations, names and the estimated periods of engagement in carrying out the Services by each of the PMC's Personnel are described in Annex-2 of this Agreement. The estimate of Personnel costs and man day rates are specified in Annex-3 of this Agreement.
- 4.2.2 Adjustments with respect to the estimated periods of engagement of Personnel set forth in the aforementioned Annex-3 may be made by the PMC after written consent of the Authority, provided that: (i) such adjustments shall not alter the originally estimated period of engagement of any individual by more than 20% (twenty per cent) or one week, whichever is greater, and (ii) the aggregate of such adjustments shall not cause payments under the Agreement to exceed the Agreement Value set forth in Clause 6.1.2 of this Agreement. Any other adjustments shall only be made with the written approval of the Authority.
- 4.2.3 If additional work is required beyond the scope of the Services specified in the Terms of Reference, the estimated periods of engagement of Personnel, set forth in the annexes of the Agreement may be increased by agreement in writing between the Authority and the PMC, provided that any such increase shall not, except as otherwise agreed, cause payments under this Agreement to exceed the Agreement Value set forth in Clause 6.1.2.

4.3 Approval of Personnel

- 4.3.1 The Professional Personnel listed in Annex-2 of the Agreement are hereby approved by the Authority. No other Professional Personnel shall be engaged without prior approval of the Authority.
- 4.3.2 If the PMC hereafter proposes to engage any person as Professional Personnel, it shall submit to the Authority its proposal along with a CV of such person in the form provided at Appendix-I (Form-12) of the RFP. The Authority may approve or reject such proposal within 14 (fourteen) days of receipt thereof. In case the proposal is rejected, the PMC may propose an alternative person for the Authority's consideration. In the event the Authority does not reject a proposal within 14 (fourteen) days of the date of receipt thereof under this Clause 4.3, it shall be deemed to have been approved by the Authority.

4.4 Substitution of Key Personnel

The Authority expects all the Key Personnel specified in the Proposal to be available during implementation of the Agreement. The Authority will not consider any substitution of Key Personnel except under compelling circumstances beyond the control of the PMC and the concerned Key Personnel. Such substitution shall be limited to not more than two Key Personnel subject to equally or better qualified and experienced Personnel being provided to the satisfaction of the Authority. Without prejudice to the foregoing, substitution of one Key Personnel shall be permitted subject to reduction of remuneration equal to 15% (fifteen per cent) of the total remuneration specified for the Key Personnel who is proposed to be substituted. In case of a second or third substitution, such reduction shall be equal to 30% (thirty per cent) of the total remuneration specified for the Key Personnel who is proposed to be substituted. Provided, however, that for and in respect of any

such substitution during the Operations Phase, the aforesaid deduction shall be reduced to one half thereof.

4.5 Working hours, overtime, leave, etc.

The Personnel shall not be entitled to be paid for overtime nor to take paid sick leave or vacation leave except as specified in the Agreement, and the PMC's remuneration shall be deemed to cover these items. All leave to be allowed to the Personnel is excluded from the man days of service set forth in Annex-2. Any taking of leave by any Personnel for a period exceeding 7 (seven) days shall be subject to the prior approval of the Authority, and the PMC shall ensure that any absence on leave will not delay the progress and quality of the Services.

4.6 Project Manager

The person designated as the Project Director and Team Leader of the PMC's Personnel shall be responsible for the coordinated, timely and efficient functioning of the Personnel. In addition, the PMC shall designate a suitable person as Project Manager (the "**Project Manager**") who shall be responsible for day to day performance of the Services.

4.7 Sub-Consultants

Sub-Consultants listed in Annex-4 of this Agreement are hereby approved by the Authority. The PMC may, with prior written approval of the Authority, engage additional Sub-Consultants or substitute an existing Sub-Consultant. The hiring of Personnel by the Sub-Consultants shall be subject to the same conditions as applicable to Personnel of the PMC under this Clause 4.

5. OBLIGATIONS OF THE AUTHORITY

5.1 Assistance in clearances etc.

Unless otherwise specified in the Agreement, the Authority shall make best efforts to ensure that the Government shall:

- (a) provide the PMC, its Sub-Consultants and Personnel with work permits and such other documents as may be necessary to enable the PMC, its Sub-Consultants or Personnel to perform the Services;
- (b) facilitate prompt clearance through customs of any property required for the Services; and
- (c) issue to officials, agents and representatives of the Government all such instructions as may be necessary or appropriate for the prompt and effective implementation of the Services.

5.2 Access to land and property

The Authority warrants that the PMC shall have, free of charge, unimpeded access to the site of the Project in respect of which access is required for the performance of Services; provided that if such access shall not be made available to the PMC as

and when so required, the Parties shall agree on (i) the time extension, as may be appropriate, for the performance of Services, and (ii) the additional payments, if any, to be made to the PMC as a result thereof pursuant to Clause 6.1.3.

5.3 Change in Applicable Law

If, after the date of this Agreement, there is any change in the Applicable Laws with respect to taxes and duties which increases or decreases the cost or reimbursable expenses incurred by the PMC in performing the Services, by an amount exceeding 2% (two per cent) of the Agreement Value specified in Clause 6.1.2, then the remuneration and reimbursable expenses otherwise payable to the PMC under this Agreement shall be increased or decreased accordingly by prior written agreement between the Parties hereto, and corresponding adjustments shall be made to the aforesaid Agreement Value.

5.4 Payment

In consideration of the Services performed by the PMC under this Agreement, the Authority shall make to the PMC such payments and in such manner as is provided in Clause 6 of this Agreement.

6. PAYMENT TO THE PMC

6.1 Cost estimates and Agreement Value

6.1.1 An abstract of the cost of the Services payable to the PMC is set forth in Annex-5 of the Agreement.

6.1.2 Except as may be otherwise agreed under Clause 2.6 and subject to the provisions of Clause 6.1.3, the payments under this Agreement shall not exceed the agreement value specified herein (the “**Agreement Value**”). The Parties agree that the Agreement Value is Rs. (Rupees.), which does not include the Additional Costs specified in Annex-5 (the “**Additional Costs**”).

6.1.3 Notwithstanding anything to the contrary contained in Clause 6.1.2, if pursuant to the provisions of this Agreement, the Parties agree that additional payments shall be made to the PMC in order to cover any additional expenditures not envisaged in the cost estimates referred to in Clause 6.1.1 above, the Agreement Value set forth in Clause 6.1.2 above shall be increased by the amount or amounts, as the case may be, of any such additional payments.

6.2 Currency of payment

All payments to the PMC shall be made in Indian Rupees.

{All payments to the PMC shall be made in the [*insert applicable foreign currency*] in accordance with the applicable currency conversion rate. The exchange risk(s), if any, shall be borne by such PMC.}¹

¹ In the event the PMC is a foreign entity, the payments shall be made in the applicable foreign currency under the applicable conversion rate as set out in the RFP. Such applicable conversion rate shall be required to be provided in the Agreement.

6.3 Mode of billing and payment

Billing and payments in respect of the Services shall be made as follows:-

- (a) A mobilisation advance for an amount up to 10% (ten per cent) of the Agreement Value shall be paid to the PMC on request and against a bank guarantee from a Scheduled Bank in India in an amount equal to such advance, such Bank Guarantee to remain effective until the advance payment has been fully set off as provided herein. The advance outstanding shall attract simple interest of 9% (nine per cent) per annum and shall be adjusted in six equal instalments from the first six stage payments due and payable to the PMC, and the accrued interest shall be recovered from the seventh instalment due and payable thereafter.
- (b) The PMC shall be paid for its services as per the Payment Schedule at Annex-6 of this Agreement, subject to the PMC fulfilling the following conditions:
 - (i) No payment shall be due for the next stage till the PMC completes, to the satisfaction of the Authority, the work pertaining to the preceding stage as set out in the Quarterly Work Plan submitted by the PMC to the Authority.
 - (ii) The Authority shall pay to the PMC, only the undisputed amount.
- (c) The Authority shall cause the payment due to the PMC to be made within 30 (thirty) days after the receipt by the Authority of duly completed bills with necessary particulars (the “**Due Date**”). Interest at the rate of 10% (ten per cent) per annum shall become payable as from the Due Date on any amount due by, but not paid on or before, such Due Date.
- (d) The final payment under this Clause shall be made only after the final report and a final statement, identified as such, shall have been submitted by the PMC and approved as satisfactory by the Authority. The Services shall be deemed completed and finally accepted by the Authority and the final deliverable shall be deemed approved by the Authority as satisfactory upon expiry of 90 (ninety) days after receipt of the final deliverable by the Authority unless the Authority, within such 90 (ninety) day period, gives written notice to the PMC specifying in detail, the deficiencies in the Services. The PMC shall thereupon promptly make any necessary corrections and/or additions, and upon completion of such corrections or additions, the foregoing process shall be repeated. The Authority shall make the final payment upon acceptance or deemed acceptance of the final deliverable by the Authority.
- (e) Any amount which the Authority has paid or caused to be paid in excess of the amounts actually payable in accordance with the provisions of this Agreement shall be reimbursed by the PMC to the Authority within 30 (thirty) days after receipt by the PMC of notice thereof. Any such claim by the Authority for reimbursement must be made within 1 (one) year after receipt by the Authority of a final report in accordance with Clause 6.3 (d).

Any delay by the PMC in reimbursement by the due date shall attract simple interest at 10% (ten per cent) per annum.

- (f) All payments under this Agreement shall be made to the account of the PMC as may be notified to the Authority by the PMC.

7. LIQUIDATED DAMAGES AND PENALTIES

7.1 Performance Security

7.1.1 The Authority shall retain by way of performance security (the “**Performance Security**”), 5% (five per cent) of all the amounts due and payable to the PMC, to be appropriated against breach of this Agreement or for recovery of liquidated damages as specified in Clause 7.2. The balance remaining out of the Performance Security shall be returned to the PMC at the end of 3 (three) months after the expiry of this Agreement pursuant to Clause 2.4 hereof. For the avoidance of doubt, the Parties hereto expressly agree that in addition to appropriation of the amounts withheld hereunder, in the event of any default requiring the appropriation of further amounts comprising the Performance Security, the Authority may make deductions from any subsequent payments due and payable to the PMC hereunder, as if it is appropriating the Performance Security in accordance with the provisions of this Agreement.

7.1.2 The PMC may, in lieu of retention of the amounts as referred to in Clause 7.1.1 above, furnish a Bank Guarantee substantially in the form specified at Annex-7 of this Agreement.

7.2 Liquidated Damages

7.2.1 Liquidated Damages for error/variation

In case any error or variation is detected in the reports submitted by the PMC and such error or variation is the result of negligence or lack of due diligence on the part of the PMC, the consequential damages thereof shall be quantified by the Authority in a reasonable manner and recovered from the PMC by way of deemed liquidated damages, subject to a maximum of 25% (twenty five per cent) of the Agreement Value.

7.2.2 Liquidated Damages for delay

In case of delay in completion of Services, liquidated damages not exceeding an amount equal to 0.2% (zero point two per cent) of the Agreement Value per day, subject to a maximum of 10% (ten per cent) of the Agreement Value will be imposed and shall be recovered by appropriation from the Performance Security or otherwise. However, in case of delay due to reasons beyond the control of the PMC, suitable extension of time shall be granted, at the discretion of the Authority.

7.2.3 Encashment and appropriation of Performance Security

The Authority shall have the right to invoke and appropriate the proceeds of the Performance Security, in whole or in part, without notice to the PMC in the event

of breach of this Agreement or for recovery of liquidated damages specified in this Clause 7.2.

7.3 Damages for shortfalls in Service Levels

In addition to the Damages and penalties as specified in Clause 7.2, the PMC shall also be liable for payment of Damages for shortfall in Service Levels by the Consultant as specified in the SLA at Annex-8 hereof.

7.4 Penalty for deficiency in Services

In addition to the liquidated damages not amounting to penalty, as specified in Clause 7.2, warning may be issued to the PMC for minor deficiencies on its part. In the case of significant deficiencies in Services causing adverse effect on the Project or on the reputation of the Authority, other penal action including debarring for a specified period may also be initiated as per policy of the Authority.

8. FAIRNESS AND GOOD FAITH

8.1 Good Faith

The Parties undertake to act in good faith with respect to each other's rights under this Agreement and to adopt all reasonable measures to ensure the realisation of the objectives of this Agreement.

8.2 Operation of the Agreement

The Parties recognise that it is impractical in this Agreement to provide for every contingency which may arise during the life of the Agreement, and the Parties hereby agree that it is their intention that this Agreement shall operate fairly as between them, and without detriment to the interest of either of them, and that, if during the term of this Agreement either Party believes that this Agreement is operating unfairly, the Parties will use their best efforts to agree on such action as may be necessary to remove the cause or causes of such unfairness, but failure to agree on any action pursuant to this Clause shall not give rise to a dispute subject to arbitration in accordance with Clause 9 hereof.

9. SETTLEMENT OF DISPUTES

9.1 Amicable settlement

The Parties shall use their best efforts to settle amicably all disputes arising out of or in connection with this Agreement or the interpretation thereof.

9.2 Dispute resolution

9.2.1 Any dispute, difference or controversy of whatever nature howsoever arising under or out of or in relation to this Agreement (including its interpretation) between the Parties, and so notified in writing by either Party to the other Party (the “**Dispute**”) shall, in the first instance, be attempted to be resolved amicably in accordance with the conciliation procedure set forth in Clause 9.3.

- 9.2.2 The Parties agree to use their best efforts for resolving all Disputes arising under or in respect of this Agreement promptly, equitably and in good faith, and further agree to provide each other with reasonable access during normal business hours to all non-privileged records, information and data pertaining to any Dispute.

9.3 Conciliation

In the event of any Dispute between the Parties, either Party may call upon chief executive officer, NITI Aayog and the Chairman of the Board of Directors of the PMC or a substitute thereof for amicable settlement, and upon such reference, the said persons shall meet no later than 10 (ten) days from the date of reference to discuss and attempt to amicably resolve the Dispute. If such meeting does not take place within the 10 (ten) day period or the Dispute is not amicably settled within 15 (fifteen) days of the meeting or the Dispute is not resolved as evidenced by the signing of written terms of settlement within 30 (thirty) days of the notice in writing referred to in Clause 9.2.1 or such longer period as may be mutually agreed by the Parties, either Party may refer the Dispute to arbitration in accordance with the provisions of Clause 9.4.

9.4 Arbitration

- 9.4.1 Any dispute which is not resolved amicably by conciliation, as provided in Clause 9.3, shall be finally decided by reference to arbitration by an Arbitral Tribunal appointed in accordance with Clause 9.4.2. Such arbitration shall be held in accordance with the Rules of Arbitration of the International Centre for Alternative Dispute Resolution, New Delhi (the “**Rules**”), or such other rules as may be mutually agreed by the Parties, and shall be subject to the provisions of the Arbitration and Conciliation Act, 1996. The place of such arbitration shall be the capital of the State where the Authority has its headquarters and the language of arbitration proceedings shall be English.
- 9.4.2 There shall be an Arbitral Tribunal of three arbitrators, of whom each Party shall select one, and the third arbitrator shall be appointed by the two arbitrators so selected, and in the event of disagreement between the two arbitrators, the appointment shall be made in accordance with the Rules.
- 9.4.3 The arbitrators shall make a reasoned award (the “**Award**”). Any Award made in any arbitration held pursuant to this Clause 9 shall be final and binding on the Parties as from the date it is made, and the PMC and the Authority agree and undertake to carry out such Award without delay.
- 9.4.4 The PMC and the Authority agree that an Award may be enforced against the PMC and/or the Authority, as the case may be, and their respective assets wherever situated.
- 9.4.5 This Agreement and the rights and obligations of the Parties shall remain in full force and effect, pending the Award in any arbitration proceedings hereunder.

IN WITNESS WHEREOF, the Parties hereto have caused this Agreement to be signed in their respective names as of the day and year first above written.

SIGNED, SEALED AND DELIVERED

For and on behalf of

PMC:

(Signature)
(Name)
(Designation)
(Address)

SIGNED, SEALED AND DELIVERED

For and on behalf of

Authority

(Signature)
(Name)
(Designation)
(Address)

In the presence of:

1.

2.

Annex-1

Terms of Reference

(Refer Clause 3.1.2)

(Reproduce Schedule-1 of RFP)

Annex-2

Deployment of Personnel

(Refer Clause 4.2)

(Reproduce as per Form-13 of Appendix-I)

Annex-3

Estimate of Personnel Costs

(Refer Clause 4.2)

(Reproduce as per Form-3 of Appendix-II)

Annex-4

Approved Sub-Consultant(s)

(Refer Clause 4.7)

(Reproduce as per Form-14 of Appendix-I)

Annex-5

Cost of Services

(Refer Clause 6.1)

(Reproduce as per Form-2 of Appendix-II)

Annex-6

Payment Schedule*(Refer Clause 6.3)*

Key Date No.	Description of Deliverables	Week No.
Development Phase		
KD0	Project Kick Off	
(a)	Delivery of Project Plan, software requirements specification (SRS), inception reports and Project organization	3
(b)	Development strategy document, kick-off presentation document and sign-off document	
KD1	Project Design Phase	6
(a)	Presentation and approval of design mock-ups	
(b)	User interface designs based on approved mock-ups	
(c)	Development and presentation of proof of concept of the entire portal with all functionality with mock data	
KD 2	Data Visualization	12
(a)	Completion of the data features – front end (including development and testing of all the required visualization)	
(b)	Demonstration of the data visualization features	
KD 3	Data Requirements	16
(a)	Completion of the features in ‘Data – Aggregation’	
(b)	Completion of features in ‘coverage of data sources and features’ related to API integration and fetch from other sources through appropriate data sets and use cases.	
(c)	Demonstration of the ‘data aggregation’ features through appropriate use-cases and examples	
(d)	Incorporation of feedback received in ‘data front-end’ features on previous deliverables	
KD4	Search Requirements (Basic)	20
(a)	Development and presentation of the search feature, including natural language understanding	
(b)	Incorporation of feedback received on any of the previous Deliverables	
KD 5	Search Functionality (Complete)	38
(a)	Development and presentation of all the features mentioned under ‘Search Capability’ functionality – including input interpretation and display of results	
(b)	Incorporation of feedback received on any of the previous Deliverables	
(c)	Onboarding of new data sets to the NDAP platform.	
KD 6	Additional Features	

(a)	Completion of features in ‘Interactivity and Accessibility’	41
(b)	Completion of features in ‘Site Analytics’	
(c)	Completion of features in ‘Security’ & ‘User Feedback’	
(d)	Incorporation of feedback received on any of the previous Deliverables	
(e)	Completion of features in ‘Functionality’	
(f)	Completion of features in ‘Organizational Logic’	
(g)	Provisioning for ‘Disaster Recovery & Business Continuity’	
(h)	Onboarding of new data sets to the NDAP platform.	
KD 7	User Acceptance Test (UAT)	48
(a)	UAT, load testing and profiling of the entire portal with all the features	
(b)	Submission of complete test report along with criteria, issues and logs	
(c)	Incorporation of feedback received on any of the previous milestones	
(d)	Onboarding of new data sets to the NDAP platform.	
KD 8	Further Data Integration	52
(a)	Fine tuning the learning models, taxonomy and natural language understanding based on the updated datasets	
(b)	Incorporation of feedback received on any of the previous Deliverables	
(c)	Onboarding of new data sets to the NDAP platform.	
KD 9	Acceptance Testing and Go-Live	58
(a)	Completion of entire testing and sign-off from the project team on the Go-Live across all features and functionalities	
(b)	Obtaining Acceptance Test clearance and Achieving Go-Live	
(c)	Onboarding of new data sets to the NDAP platform.	
KD 10	Training and Documentation	68
(a)	Submission of all documentation and training material (mentioned below)	
(b)	Resolution of all issues and complaints received within one month of Go-Live	
(c)	Onboarding of new data sets to the NDAP platform.	
Operations Phase		
KD 11	Completion of all Services	
(a)	Onboarding of new datasets to the NDAP platform as provided under Clause 4.6 of the terms of reference of the Contract.	Quarterly
(b)	Completion of all Services as provided under Clause 4 of the Terms of Reference.	260

Notes:

1. Time schedule for important deliverables applicable to the Consultant for the NDAP Project is provided above and the time schedule for important Deliverables (the “**Key Dates**” or “**KD**”) applicable to the PMC would also be aligned to the above schedule.

Basis the schedule of deliverable provided above. The PMC would submit to the Authority the annual work plan at least 60 (Sixty) days prior to the commencement of the concerned financial year for the approval of the Authority. In addition, detailed Quarterly Work Plan based on TOR of the Project would be submitted by the PMC to the Authority at least 30 (thirty) days prior to the commencement of each quarter for approval of the Authority. The Quarterly Work Plan shall include a comprehensive list of deliverables and clear milestones. The deliverables may be finalised in consultation with the Authority before each quarter and may include specific outcomes across various workstreams including features, feedback incorporation, datasets, outreach activities, monitoring, quality and usability.

2. Payment to the PMC shall be released on a quarterly basis for Services rendered based on Quarterly Work Plan during any preceding quarter and shall be equal to 4.5% (four point five per cent) of the Agreement Value for the 20 (twenty) quarters. Notwithstanding anything contained elsewhere, the payment to the Consultant shall at all times be determined on the basis of the deployment of the Professionals based on Quarterly Work Plan and the total payment to Consultant under this Agreement shall in no case exceed the Agreement Value.
3. The Additional Costs specified in Annex-5 of the Agreement shall be due and payable in addition to the payments specified in Paragraph 5.3 of the TOR.
4. Final payment of 4.5% (four point five per cent) of Agreement Value shall be released upon completion of all Services in their entirety.

Annex- 7

Bank Guarantee for Performance Security

(Refer Clause 7.1.2)

To

The President of India
acting through

.....
.....
.....

In consideration of acting on behalf of the President of India (hereinafter referred as the “**Authority**”, which expression shall, unless repugnant to the context or meaning thereof, include its successors, administrators and assigns) awarding to having its office at (hereinafter referred as the “**PMC**” which expression shall, unless repugnant to the context or meaning thereof, include its successors, administrators, executors and assigns), vide the Authority’s Agreement no. dated valued at Rs. (Rupees), (hereinafter referred to as the “**Agreement**”) the assignment for consultancy services in respect of the Project, and the PMC having agreed to furnish a Bank Guarantee amounting to Rs. (Rupees) to the Authority for performance of the said Agreement.

We, (hereinafter referred to as the “**Bank**”) at the request of the PMC do hereby undertake to pay to the Authority an amount not exceeding Rs. (Rupees) against any loss or damage caused to or suffered or would be caused to or suffered by the Authority by reason of any breach by the said PMC of any of the terms or conditions contained in the said Agreement.

2. We, (indicate the name of the Bank) do hereby undertake to pay the amounts due and payable under this Guarantee without any demur, merely on a demand from the Authority stating that the amount/claimed is due by way of loss or damage caused to or would be caused to or suffered by the Authority by reason of breach by the said PMC of any of the terms or conditions contained in the said Agreement or by reason of the PMC’s failure to perform the said Agreement. Any such demand made on the bank shall be conclusive as regards the amount due and payable by the Bank under this Guarantee. However, our liability under this Guarantee shall be restricted to an amount not exceeding Rs. (Rupees).

3. We, (indicate the name of the Bank) do hereby undertake to pay to the Authority any money so demanded notwithstanding any dispute or disputes raised by the PMC in any suit or proceeding pending before any court or tribunal relating thereto, our liability under this present being absolute and unequivocal. The payment so made by us under this bond shall be a valid discharge of our liability for payment thereunder and the PMC shall have no claim against us for making such payment.

4. We, (indicate the name of Bank) further agree that the Guarantee herein contained shall remain in full force and effect during the period that would be required for the performance of the said Agreement and that it shall continue to be enforceable till all the dues of the Authority under or by virtue of the said Agreement have

been fully paid and its claims satisfied or discharged or till the Authority certifies that the terms and conditions of the said Agreement have been fully and properly carried out by the said PMC and accordingly discharges this Guarantee. Unless a demand or claim under this Guarantee is made on us in writing on or before a period of one year from the date of this Guarantee, we shall be discharged from all liability under this Guarantee thereafter.

5. We, (indicate the name of Bank) further agree with the Authority that the Authority shall have the fullest liberty without our consent and without affecting in any manner our obligations hereunder to vary any of the terms and conditions of the said Agreement or to extend time of performance by the said PMC from time to time or to postpone for any time or from time to time any of the powers exercisable by the Authority against the said PMC and to forbear or enforce any of the terms and conditions relating to the said Agreement and we shall not be relieved from our liability by reason of any such variation, or extension being granted to the said PMC or for any forbearance, act or omission on the part of the Authority or any indulgence by the Authority to the said PMC or any such matter or thing whatsoever which under the law relating to sureties would, but for this provision, have the effect of so relieving us.

6. This Guarantee will not be discharged due to the change in the constitution of the Bank or the PMC(s).

7. We, (indicate the name of Bank) lastly undertake not to revoke this Guarantee during its currency except with the previous consent of the Authority in writing.

8. For the avoidance of doubt, the Bank’s liability under this Guarantee shall be restricted to Rs. crore (Rupees crore) only. The Bank shall be liable to pay the said amount or any part thereof only if the Authority serves a written claim on the Bank in accordance with Paragraph 2 hereof, on or before (indicate the date falling 365 days after the date of this Guarantee).

For

Name of Bank:

Seal of the Bank:

Dated, theday of, 20.....

(Signature, name and designation of the authorised signatory)

NOTES:

- (i) The Bank Guarantee should contain the name, designation and code number of the officer(s) signing the Guarantee.
- (ii) The address, telephone no. and other details of the Head Office of the Bank as well as of issuing Branch should be mentioned on the covering letter of issuing Branch.

Annex - 8

Service Level Agreement*(Refer Clause 3.1.3)***1. General Conditions**

1.1 The PMC acknowledge, agrees and undertakes to ensure and procure that the Consultant meets and maintains the service levels specified in this Annex-8 (the “**Service Levels**”) comprising the Service Level Agreement (the “**SLA**”) as set out in the Contract shall form an integral part of this Agreement.

1.2 Availability hereunder shall be calculated as $\text{Availability} = \text{Uptime} / (\text{Uptime} + \text{Downtime})$.

1.3 Uptime shall be computed based on availability of the applications to the NDAP users, irrespective of server availability. Non-compliance with performance parameters for business, network and environmental infrastructure and/or system/service degradation shall be considered for downtime calculation.

1.4 Downtime shall not include any planned or emergency website outages, subject to the following:

- (a) Planned website outages shall be undertaken no more than twice a year with at least 7 (seven) working days prior notice given to the Authority. This notice shall be displayed on the site and communicated to all stakeholders by available means like email, SMS etc. The outages shall not coincide with working hours (09:00 to 23:59 Hours);
- (b) the Authority shall be notified of any hosting environment planned outages at the start of each Financial Year; and
- (c) the Authority shall be given prior notice of at least 1 (one) working day before an emergency outage. Response may be telephonic or onsite. In case the issue cannot be resolved telephonically, the Consultant shall provide on-site assistance within the permissible response resolution time.

1.5 Service levels shall be assessed and evaluated through audits and reports provided by the Consultant (e.g. utilization reports, response time measurements reports, etc.). The tools/solutions for undertaking the audit shall be provided by the Consultant. Audits shall be done on periodic basis or as required by the Authority, and shall be performed by either the Authority or by an independent third party nominated by the Authority.

1.6 The Consultant should configure an automated monitoring tool for reporting that gives alerts in the event of breach or any downtime.

1.7 The Consultant shall provide the Authority with an Availability Report on a monthly basis. The report shall contain a summary of all incidents reported, Mean Time between Failures (MTBF) and Mean Time to Repair (MTTR), and associated Consultant’s Performance Measurements for the relevant month.

1.8 Service Levels shall be complied with irrespective of the customizations that the applications would undergo during the period of the Contract.

1.9 If failure of any component leads to application downtime more than thrice within a span of 3 (three) months, the Consultant shall replace or modify the component at its own cost.

1.10 The Consultant shall propose data conflict resolution processes and inform the Authority expeditiously of the issues raised during the operation of such processes. Severity levels shall also be specified by the Consultant, as and when necessary.

2. Service Levels for Performance Measurements

2.1 The table below specifies the NDAP performance indicators and corresponding minimum Service Levels. The Authority shall measure these Service Levels through periodic audits based on logs provided by the Consultant and/or through independent third party audit reports.

Infrastructure	Performance Measurement	Minimum Service Level
Application Availability	Uptime and availability of application for users.	99.5%
Backup Success Rate	Backup success rate for all components of NDAP.	99%
System Response Time	End user to application and back (end to end) response time <3 seconds on 512 kbps intranet; 30 seconds on 2G connection.	99%
Software Service Requests	% of Software Service Requests (e.g. patches, bug fixes, errors) concluded within defined response resolution period.	98%
Disaster Recovery Site Availability (application only)	All applications as part of the Solution should be designed with the following parameters: <ul style="list-style-type: none"> ● Recovery Point Objective (RPO) – 2 Hour ● Recovery Time Objective (RTO) _ 2 Hours 	

3. Damages for shortfalls in Service Levels

3.1 Damages by way of mutually agreed pre-determined loss and damage likely to be suffered and incurred by the Authority, and not by way of penalty (the “**Damages**”) shall be levied in case the Service Levels as specified in Clause 1 and Clause 2 above are not achieved. Such Damages shall be levied for each quarter and shall be determined as an average percentage of all SLA violation(s) of monthly Service Level measurements for the respective quarter.

3.2 The overall Damages shall be capped at 10% (ten per cent) of the payment for the respective quarter. If the Damages cap is breached, the Authority shall have the right to terminate the Agreement.

3.3 Service Levels shall be measured on a monthly basis, however, Damages shall be adjusted from quarterly invoices on pro-rata basis.

3.4 A Service Level default shall occur when the Consultant fails to meet minimum Service Levels, as measured on a monthly basis, for a particular Service Level.

3.5 In the event of a Service Level default, the Consultant shall incur Damages resulting in a reduction in payment. The Damages shall be computed in accordance with the following formula:

$$\text{Monthly Service Level Default} = \text{Minimum Service Level} - \text{Monthly Actual Service Level}$$

Where Monthly Service Level Default cannot be less than zero. (If for a particular period the Actual Service Level is above the Minimum Service Level then the Monthly Service Level Default will be zero and not less than zero)

Where Quarterly Service Level Default = Average of the Monthly Service Level Defaults for all the 3 months

*The quarterly Damages shall be equal to Quarterly Service Level Default * Total Quarterly payment*

3.6 The applicable Damages shall be the same irrespective of the root causes. An example is provided below:

Assume for a particular Service Level that the minimum Service Level is 99%. During a service assessment period, the Service Level achieved for 3 months is as below:

Month	Minimum Service Level	Monthly Actual Service Level	Monthly Default
Month-1	99%	95%	4%
Month-2	99%	100%	0%
Month-3	99%	94%	5%
Average Quarterly Service Level Default			3%

- (a) The Quarterly Service Damages for this particular default shall be 3%.
- (b) This percentage total would then be added to all other Service Levels to determine the Damages for the quarter.

- (c) The overall fee shall then be calculated by multiplying the total average quarterly default by the total quarterly payment due for the Operations Phase.

3.7 The PMU may undertake inspection of the data extracted by the Consultant from various government websites and reports. If the deficiencies or errors in uploading such data or reports exceed 10, Damages may be levied at the rate of 2% of the pro-rata monthly payment due to the Consultant.

3.8 An average monthly rating below 3 stars, based on valid user feedback, shall constitute a Service Level Default for which Damages may be levied at the rate of 2% of the pro-rata monthly payment due to the Consultant.

3.9 If the number of one or two star valid user feedbacks associated with incorrect search results, in-appropriate visualization or in-appropriate analysis exceeds 10 in any month, Damages may be levied at the rate of 2% of pro-rata monthly payment due to the Consultant.

4. Service Levels for Incident/Bug Resolution

4.1 After Go-Live, the Consultant shall resolve any incidents, such as bugs or defects, that arise on the platform within the prescribed resolution time. Failure to resolve an incident within the maximum resolution time shall result in levy of Damages as specified in Clause 5 of this Service Level Agreement.

4.2 An incident can be defined by level of criticality in terms of the magnitude of website disruption. An indicative list of the levels of incidents and their requisite resolution time is provided below:

Criticality	Description	Resolution Time
Level 1 <i>High Severity Incidents</i>	<p>High Severity Incidents are ones which have a critical business impact. These incidents will have any of the following characteristics:</p> <ul style="list-style-type: none"> (a) Entire application not available; (b) Incorrect behaviour (wrong calculations, workflows not functioning as desired for reports, etc.); (c) Security Incidents (data theft/ loss/ corruption); (d) Severe impact on customer satisfaction / NITI Aayog reputation i.e. adverse media publicity; (e) No work-around to mitigate the disruption in service; or (f) Repeat of previous incident 	2 Hours

<p>Level 2 <i>Medium Severity Incidents</i></p>	<p>Medium Severity Incidents are ones which have a significant business impact. These are concerns needing attention as quickly as possible, but will not cause business processes to fail within one day. These incidents will have any of the following characteristics:</p> <p>(a) Part of the application not available or not working as desired; or</p> <p>(b) Internal user escalations for slow response of the implemented solution impacting the efficiency of users</p>	<p>6 Hours</p>
<p>Level 3 <i>Low Severity Incidents</i></p>	<p>Low Severity Incidents are the ones which have a minimal business impact. These incidents will have any of the following characteristics:</p> <p>(a) Low impact on the efficiency of users;</p> <p>(b) A simple workaround; or</p> <p>(c) Enhancement requests e.g. cosmetic user interface changes.</p>	<p>24 Hours</p>

NOTE: *Root Cause Analysis (RCA) should be provided for Level 1 Incidents within 3 (three) days and within 7 (seven) days for Level 2 or Level 3 Incidents.*

5. Damages relating to Incident/Bug Resolution

5.1 Damages shall be based on the time taken to resolve the incident and the level of criticality of the incident.

5.2 The initial Damages applicable shall be 0.5% of the quarterly payment during the Operations Phase.

5.3 A breakdown of the Damages structure is given in the table below. Further delays in incident resolution will result in increasing the Damages following the pattern set forth in the table:

Level	Permissible Resolution Time	Actual Time Taken	Damages as % of Quarterly Payment
Level 1	0-2 Hours	2-4 Hours	0.5%
		4-6 Hours	1%
		6-8 Hours	2%
Level 2	0-6 Hours	6-12 Hours	0.5%

		12-18 Hours	1%
		18-24 Hours	2%
Level 3	0-24 Hours	24-48 Hours	0.5%
		48-72 Hours	1%
		72-96 Hours	2%

SCHEDULE-3*(See Clause 2.3.3)***Guidance Note on Conflict of Interest**

1. This Note further explains and illustrates the provisions of Clause 2.3 of the RFP and shall be read together therewith in dealing with specific cases.
2. PMCs should be deemed to be in a conflict of interest situation if it can be reasonably concluded that their position in a business or their personal interest could improperly influence their judgment in the exercise of their duties. The process for selection of consultants should avoid both actual and perceived conflict of interest.
3. Conflict of interest may arise between the Authority and a consultant or between consultants and present or future concessionaires/ contractors. Some of the situations that would involve conflict of interest are identified below:
 - (a) Authority and consultants:
 - (i) Potential consultant should not be privy to information from the Authority which is not available to others;
 - (ii) potential consultant should not have defined the project when earlier working for the Authority;
 - (iii) potential consultant should not have recently worked for the Authority overseeing the project.
 - (b) PMCs and concessionaires/contractors:
 - (i) No consultant should have an ownership interest or a continuing business interest or an on-going relationship with a potential concessionaire/ contractor save and except relationships restricted to project-specific and short-term assignments; or
 - (ii) no consultant should be involved in owning or operating entities resulting from the project; or
 - (iii) no consultant should bid for works arising from the project.

The participation of companies that may be involved as investors or consumers and officials of the Authority who have current or recent connections to the companies involved, therefore, needs to be avoided.
4. The normal way to identify conflicts of interest is through self-declaration by consultants. Where a conflict exists, which has not been declared, competing companies are likely to bring this to the notice of the Authority.

All conflicts must be declared as and when the consultants become aware of them.

5. Another approach towards avoiding a conflict of interest is through the use of “Chinese walls” to avoid the flow of commercially sensitive information from one part of the consultant’s company to another. This could help overcome the problem of availability of limited numbers of experts for the project. However, in reality effective operation of “Chinese walls” may be a difficult proposition. As a general rule, larger companies will be more capable of adopting Chinese walls approach than smaller companies. Although, “Chinese walls” have been relatively common for many years, they are an increasingly discredited means of avoiding conflicts of interest and should be considered with caution. As a rule, “Chinese walls” should be considered as unacceptable and may be accepted only in exceptional cases upon full disclosure by a consultant coupled with provision of safeguards to the satisfaction of the Authority.
6. Another way to avoid conflicts of interest is through the appropriate grouping of tasks. For example, conflicts may arise if consultants drawing up the terms of reference or the proposed documentation are also eligible for the consequent assignment or project.
7. Another form of conflict of interest called “scope–creep” arises when consultants advocate either an unnecessary broadening of the terms of reference or make recommendations which are not in the best interests of the Authority but which will generate further work for the consultants. Some forms of contractual arrangements are more likely to lead to scope-creep. For example, lump-sum contracts provide fewer incentives for this, while time and material contracts provide built in incentives for consultants to extend the length of their assignment.
8. Every project contains potential conflicts of interest. PMCs should not only avoid any conflict of interest, they should report any present/ potential conflict of interest to the Authority at the earliest. Officials of the Authority involved in development of a project shall be responsible for identifying and resolving any conflicts of interest. It should be ensured that safeguards are in place to preserve fair and open competition and measures should be taken to eliminate any conflict of interest arising at any stage in the process.

APPENDICES

APPENDIX-I
(See Clause 2.1.3)

TECHNICAL PROPOSAL

Form-1

Letter of Proposal
(On Applicant's letter head)

(Date and Reference)

To,

.....
.....
.....

Sub: Appointment of PMC for the PMU of the National Data and Analytics Platform Project

Dear Sir,

With reference to your RFP Document dated, I/we, having examined all relevant documents and understood their contents, hereby submit our Proposal for selection as PMC for the Project. The proposal is unconditional and unqualified.

2. All information provided in the Proposal and in the Appendices is true and correct and all documents accompanying such Proposal are true copies of their respective originals.
3. This statement is made for the express purpose of appointment as the PMC for the aforesaid Project.
4. I/We shall make available to the Authority any additional information it may deem necessary or require for supplementing or authenticating the Proposal.
5. I/We acknowledge the right of the Authority to reject our application without assigning any reason or otherwise and hereby waive our right to challenge the same on any account whatsoever.
6. I/We certify that in the last three years, I/we or any of our Associates have neither failed to perform on any contract, as evidenced by imposition of a penalty by an arbitral or judicial authority or a judicial pronouncement or arbitration award against the Applicant, nor been expelled from any project or contract by any public authority nor have had any contract terminated by any public authority for breach on our part.
7. I/We declare that:
 - (a) I/We have examined and have no reservations to the RFP Documents, including any Addendum issued by the Authority;

- (b) I/We do not have any Conflict of Interest in accordance with Clause 2.3 of the RFP Document;
 - (c) I/We have not directly or indirectly or through an agent engaged or indulged in any corrupt practice, fraudulent practice, coercive practice, undesirable practice or restrictive practice, as defined in Clause 4.3 of the RFP document, in respect of any tender or request for proposal issued by or any agreement entered into with the Authority or any other public sector enterprise or any government, Central or State; and
 - (d) I/We hereby certify that we have taken steps to ensure that in conformity with the provisions of Section 4 of the RFP, no person acting for us or on our behalf will engage in any corrupt practice, fraudulent practice, coercive practice, undesirable practice or restrictive practice.
8. I/We understand that you may cancel the Selection Process at any time and that you are neither bound to accept any Proposal that you may receive nor to select the PMC, without incurring any liability to the Applicants in accordance with Clause 2.8 of the RFP document.
 9. I/We declare that we/any member of the consortium, are/is not a Member of a/any other Consortium applying for Selection as a PMC.
 10. I/We certify that in regard to matters other than security and integrity of the country, I/we have not been convicted by a Court of Law or indicted or adverse orders passed by a regulatory authority which would cast a doubt on our ability to undertake the Consultancy for the Project or which relates to a grave offence that outrages the moral sense of the community.
 11. I/We further certify that in regard to matters relating to security and integrity of the country, I/we have not been charge-sheeted by any agency of the Government or convicted by a Court of Law for any offence committed by us.
 12. I/We further certify that no investigation by a regulatory authority is pending either against us or against our CEO or any of our Directors/Managers/employees.⁵
 13. I/We hereby irrevocably waive any right or remedy which we may have at any stage at law or howsoever otherwise arising to challenge or question any decision taken by the Authority and/ or the Government of India in connection with the selection of PMC or in connection with the Selection Process itself in respect of the above mentioned Project.
 14. I/We agree and understand that the proposal is subject to the provisions of the RFP document. In no case, shall I/we have any claim or right of whatsoever nature if the Consultancy for the Project is not awarded to me/us or our proposal is not opened or rejected.

⁵ In case the Applicant is unable to provide the certification specified in Paragraph 12, it may precede the Paragraph by the words viz. "Except as specified in Schedule hereto". The exceptions to the certification or any disclosures relating thereto may be clearly stated in a Schedule to be attached to the Application. The Authority will consider the contents of such Schedule and determine whether or not the exceptions/disclosures are material to the suitability of the Applicant for pre-qualification hereunder.

15. I/We agree to keep this offer valid for 90 (ninety) days from the Proposal Due Date specified in the RFP.
16. A Power of Attorney in favour of the authorised signatory to sign and submit this Proposal and documents is attached herewith in Form-4.
17. In the event of my/our firm/ consortium being selected as the PMC, I/we agree to enter into an Agreement in accordance with the form at Schedule-2 of the RFP. We agree not to seek any changes in the aforesaid form and agree to abide by the same.
18. I/We have studied RFP and all other documents carefully. We understand that except to the extent as expressly set forth in the Agreement, we shall have no claim, right or title arising out of any documents or information provided to us by the Authority or in respect of any matter arising out of or concerning or relating to the Selection Process including the award of Consultancy.
19. The Financial Proposal is being submitted in a separate cover. This Technical Proposal read with the Financial Proposal shall constitute the Application which shall be binding on us.
20. I/We agree and undertake to abide by all the terms and conditions of the RFP Document. In witness thereof, I/we submit this Proposal under and in accordance with the terms of the RFP Document.

Yours faithfully,

(Signature, name and designation of the authorised signatory)
(Name and seal of the Applicant / Lead Member)

APPENDIX-I

Form-2

Particulars of the Applicant

1.1	Title of Consultancy: National Data and Analytics Platform Project
1.2	Title of Project: Project
1.3	State whether applying as Sole Firm or Lead Member of a consortium: Sole Firm or Lead Member of a consortium
1.4	State the following: Name of Company or Firm: Legal status (e.g. incorporated private company, unincorporated business, partnership etc.): Country of incorporation: Registered address: Year of Incorporation: Year of commencement of business: Principal place of business: Brief description of the Company including details of its main lines of business Name, designation, address and phone numbers of authorised signatory of the Applicant: Name: Designation: Company: Address: Phone No.: E-mail address:
1.5	If the Applicant is Lead Member of a consortium, state the following for each of the other Member Firms:

	<p>(i) Name of Firm:</p> <p>(ii) Legal Status and country of incorporation</p> <p>(iii) Registered address and principal place of business.</p>
1.6	<p>For the Applicant, (in case of a consortium, for each Member), state the following information:</p> <p>(i) In case of non Indian Firm, does the Firm have business presence in India?</p> <p style="text-align: right;">Yes/No</p> <p>If so, provide the office address(es) in India.</p> <p>(ii) Has the Applicant or any of the Members in case of a consortium been penalized by any organization for poor quality of work or breach of contract in the last five years?</p> <p style="text-align: right;">Yes/No</p> <p>(iii) Has the Applicant/ Member ever failed to complete any work awarded to it by any public authority/ entity in last five years?</p> <p style="text-align: right;">Yes/No</p> <p>(iv) Has the Applicant or any member of the consortium been blacklisted by any Government department/Public Sector Undertaking in the last five years?</p> <p style="text-align: right;">Yes/No</p> <p>(v) Has the Applicant or any of the Members, in case of a consortium, suffered bankruptcy/insolvency in the last five years?</p> <p style="text-align: right;">Yes/No</p> <p>Note: If answer to any of the questions at (ii) to (v) is yes, the Applicant may not be eligible for this consultancy assignment.</p>
1.7	<p>Does the Applicant's firm/company (or any member of the consortium) combine functions as a consultant or adviser along with the functions as a contractor and/or a manufacturer?</p> <p style="text-align: right;">Yes/No</p> <p>If yes, does the Applicant (and other Member of the Applicant's consortium) agree to limit the Applicant's role only to that of a consultant/ adviser to the Authority and to disqualify themselves, their Associates/ affiliates, subsidiaries and/or parent organization subsequently from work on this project in any other capacity?</p> <p style="text-align: right;">Yes/No</p>
1.8	<p>Does the Applicant intend to borrow or hire temporarily, personnel from contractors, manufacturers or suppliers for performance of the Consulting Services?</p>

	Yes/No
	If yes, does the Applicant agree that it will only be acceptable as PMC, if those contractors, manufacturers and suppliers disqualify themselves from subsequent execution of work on this project (including tendering relating to any goods or services for any other part of the project) other than that of the PMC?
	Yes/No
	If yes, have any undertakings been obtained (and annexed) from such contractors, manufacturers, etc. that they agree to disqualify themselves from subsequent execution of work on this Project and they agree to limit their role to that of consultant/ adviser for the Authority only?
	Yes/No
	(Signature, name and designation of the authorised signatory)
	For and on behalf of

APPENDIX-I

Form-3

Statement of Legal Capacity

(To be forwarded on the letter head of the Applicant)

Ref. Date:

To,

.....
.....
.....

Dear Sir,

Sub: RFP for PMC: Project

I/We hereby confirm that we, the Applicant (along with other members in case of consortium, the constitution of which has been described in the Proposal^s), satisfy the terms and conditions laid down in the RFP document.

I/We have agreed that (insert Applicant's name) will act as the Lead Member of our consortium.

I/We have agreed that (insert individual's name) will act as our Authorised Representative/ will act as the Authorised Representative of the consortium on our behalf and has been duly authorized to submit our Proposal. Further, the authorised signatory is vested with requisite powers to furnish such proposal and all other documents, information or communication and authenticate the same.

Yours faithfully,

(Signature, name and designation of the authorised signatory)

For and on behalf of

^s Please strike out whichever is not applicable

APPENDIX-I

Form-4

Power of Attorney

Know all men by these presents, we, (name of Firm and address of the registered office) do hereby constitute, nominate, appoint and authorise Mr / Ms..... son/daughter/wife of and presently residing at, who is presently employed with us and holding the position of as our true and lawful attorney (hereinafter referred to as the “**Authorised Representative**”) to do in our name and on our behalf, all such acts, deeds and things as are necessary or required in connection with or incidental to submission of our Proposal for and selection as the PMC for the National Data and Analytics Platform Project , proposed to be developed by the (the “**Authority**”) including but not limited to signing and submission of all applications, proposals and other documents and writings, participating in pre-bid and other conferences and providing information/ responses to the Authority, representing us in all matters before the Authority, signing and execution of all contracts and undertakings consequent to acceptance of our proposal and generally dealing with the Authority in all matters in connection with or relating to or arising out of our Proposal for the said Project and/or upon award thereof to us till the entering into of the Agreement with the Authority.

AND, we do hereby agree to ratify and confirm all acts, deeds and things lawfully done or caused to be done by our said Authorised Representative pursuant to and in exercise of the powers conferred by this Power of Attorney and that all acts, deeds and things done by our said Authorised Representative in exercise of the powers hereby conferred shall and shall always be deemed to have been done by us.

IN WITNESS WHEREOF WE, THE ABOVE NAMED PRINCIPAL HAVE EXECUTED THIS POWER OF ATTORNEY ON THIS DAY OF, 20.....

For

(Signature, name, designation and address)

Witnesses:

- 1.
- 2.

Notarised

Accepted

.....
(Signature, name, designation and address of the Attorney)

Notes:

- *The mode of execution of the Power of Attorney should be in accordance with the procedure, if any, laid down by the applicable law and the charter documents of the executant(s) and when it is so required the same should be under common seal affixed in accordance with the required procedure. The Power of Attorney should be executed*

on a non-judicial stamp paper of Rs. 100 (hundred) and duly notarised by a notary public.

- *Wherever required, the Applicant should submit for verification the extract of the charter documents and other documents such as a resolution/power of attorney in favour of the person executing this Power of Attorney for the delegation of power hereunder on behalf of the Applicant.*
- *For a Power of Attorney executed and issued overseas, the document will also have to be legalised by the Indian Embassy and notarised in the jurisdiction where the Power of Attorney is being issued. However, Applicants from countries that have signed the Hague Legislation Convention 1961 need not get their Power of Attorney legalised by the Indian Embassy if it carries a conforming Apostille certificate.*

APPENDIX-I

Form-5

Financial Capacity of the Applicant
(Refer Clause 2.2.2 (B))

S. No.	Financial Year	Annual Revenue (Rs./US \$ in million)
1.		
2.		
3.		
<p>Certificate from the Statutory Auditor^s</p> <p>This is to certify that (name of the Applicant) has received the payments shown above against the respective years on account of professional fees.</p> <p>Name of the audit firm:</p> <p>Seal of the audit firm</p> <p>Date:</p> <p align="center">(Signature, name and designation of the authorised signatory)</p>		

^s In case the Applicant does not have a statutory auditor, it shall provide the certificate from its chartered accountant that ordinarily audits the annual accounts of the Applicant.

Note: Please do not attach any printed Annual Financial Statement.

APPENDIX-I

Form-6

Particulars of Key Personnel

S. No.	Designation of Key Personnel	Name	Educational Qualification	Length of Professional Experience	Present Employment		No. of Eligible Assignments ^s
					Name of Firm	Employed Since	
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)

^sRefer Form 9 of Appendix I Experience of Key Personnel.

APPENDIX-I

Form-7**Proposed Methodology and Work Plan**

The proposed methodology and work plan shall be described as follows:

1. Understanding of TOR (not more than two pages)

The Applicant shall clearly state its understanding of the TOR and also highlight its important aspects. The Applicant may supplement various requirements of the TOR and also make precise suggestions if it considers this would bring more clarity and assist in achieving the Objectives laid down in the TOR.

2. Methodology and Work Plan (not more than three pages)

The Applicant will submit its methodology for carrying out this assignment, outlining its approach toward achieving the Objectives laid down in the TOR. The Applicant will submit a brief write up on its proposed team and organisation of personnel explaining how different areas of expertise needed for this assignment have been fully covered by its proposal. In case the Applicant is a consortium, it should specify how the expertise of each firm is proposed to be utilised for this assignment. The Applicant should specify the sequence and locations of important activities, and provide a quality assurance plan for carrying out the Consultancy Services.

Note: Marks will be deducted for writing lengthy and out of context responses.

APPENDIX-I

Form-8

Abstract of Eligible Assignments of the Applicant[§]
(Refer Clause 3.1.6)

S.No	Name of Project	Name of Client	Payment ^{§§} of professional fees received by the Applicant (in Rs. crore)
(1) [£]	(2)	(3)	(4)
1			
2			
3			
4			

[§] The Applicant should provide details of only those projects that have been undertaken by it under its own name.

^{§§} Exchange rate for conversion of US \$ shall be as per Clause 1.7.1.

[£] The names and chronology of Eligible Projects included here should conform to the project-wise details submitted in Form-10 of Appendix-I.

Certificate from the Statutory Auditor[§]

This is to certify that the information contained in Column 4 above is correct as per the accounts of the Applicant and/ or the clients.

Name of the audit firm:

Seal of the audit firm

Date:

(Signature, name and designation of the authorised signatory)

[§] In case the Applicant does not have a statutory auditor, it shall provide the certificate from its chartered accountant that ordinarily audits the annual accounts of the Applicant.

Note: The Applicant may attach separate sheets to provide brief particulars of other relevant experience of the Applicant.

APPENDIX-I

Form-9**Abstract of Eligible Assignments of Key Personnel[§]**

(Refer Clause 3.1.6)

Name of Key Personnel:

Designation:

S.No	Name of Project[§]	Name of Client	Revenues realised from the Assignment/project (in Rs. cr./ US\$ million)	Name of firm for which the Key Personnel worked	Designation of the Key Personnel on the assignment	Date of completion of the assignment	Man days spent
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
1							
2							
3							
4							
5							
6							
7							
8							
9							
10							

[§] Use separate Form for each Key Personnel.^{§§} The names and chronology of projects included here should conform to the project-wise details submitted in Form-11 of Appendix-I.

Note: The Applicant may attach separate sheets to provide brief particulars of other relevant experience of the Key Personnel.

APPENDIX-I

Form-10**Eligible Assignments of Applicant**

(Refer Clause 3.1.6)

1.	Name of Applicant:	
2.	Name of the Project:	
3.	Project details	
4.	Description of services performed by the Applicant Firm:	
5.	Name of client and Address: (indicate whether public or private)	
6.	Name and telephone no. of client's representative:	
7.	Payment received by the Applicant (in Rs. crore):	
8.	Start date of the services (month/year):	
9.	Finish date of the services (month/year):	
10.	Brief description of the Project:	
<p>It is certified that the aforesaid information is true and correct to the best of my knowledge and belief.</p> <p style="text-align: center;">(Signature, name and designation of the authorised signatory)</p>		

Notes:

1. Use separate sheet for each Eligible Project.
2. The Applicant may attach separate sheets to provide brief particulars of other relevant experience of the Applicant.
3. Exchange rate for conversion of US \$ shall be as per Clause 1.7.1.

APPENDIX-I

Form-11**Eligible Assignments of Key Personnel**

(Refer Clause 3.1.6)

1.	Name of Key Personnel:	
2.	Designation of Key Personnel:	
3.	Name of the Project:	
4.	Project details	
5.	Name of Consulting Firm where employed:	
6.	Description of services performed by the Key Personnel (including designation):	
7.	Name of client and Address: (indicate whether public or private)	
8.	Name and telephone no. of client's representative:	
9.	Estimated professional fee received for the project by the consulting firm (in Rs. crore or US\$ million):	
10.	Start date of the services (month/year):	
11.	Finish date of the services (month/year):	
12.	Brief description of the Project:	
It is certified that the aforesaid information is true and correct to the best of my knowledge and belief.		
(Signature and name of Key Personnel)		

Notes:

1. Use separate sheet for each Eligible Project.
2. The Applicant may attach separate sheets to provide brief particulars of other relevant experience of the Key Personnel.
3. Exchange rate for conversion of US \$ shall be as per Clause 1.7.1.

APPENDIX-I

Form-12

Curriculum Vitae (CV) of Key Personnel

1. Proposed Position:
2. Name of Personnel:
3. Date of Birth:
4. Nationality:
5. Educational Qualifications:
6. Employment Record:
(Starting with present position, list in reverse order every employment held.)
7. List of projects on which the Personnel has worked

Name of project	Description of responsibilities
-----------------	---------------------------------

8. Details of the current assignment and the time duration for which services are required for the current assignment.

Certification:

- 1 I am willing to work on the Project and I will be available for entire duration of the Project assignment as required.
- 2 I, the undersigned, certify that to the best of my knowledge and belief, this CV correctly describes me, my qualifications and my experience.

(Signature and name of the Key Personnel)

Place.....

(Signature and name of the authorised signatory of the Applicant)

Notes:

1. Use separate form for each Key Personnel
2. The names and chronology of assignments included here should conform to the project-wise details submitted in Form-8 of Appendix-I.

3. Each page of the CV shall be signed in ink and dated by both the Personnel concerned and by the Authorised Representative of the Applicant firm along with the seal of the firm. Photocopies will not be considered for evaluation.

APPENDIX-I

Form-13

Deployment of Personnel

S.No.	Designation	Name	Man Days (MD)	Week Numbers [§]																			
				1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
1.																							
2.																							
3.																							
4.																							
5.																							
6.																							
7.																							
8.																							
9.																							
10.																							
11.																							
Total Man days																							

§ Add additional sheets for the period covering the entire duration of the Project i.e. up to 260 (two hundred and sixty) weeks.

APPENDIX-I

Form-14**Proposal for Sub-Consultant(s)**

1. Details of the Firm				
Firm's Name, Address and Telephone				
Name and Telephone No. of the Contact Person				
Fields of Expertise				
No. of Years in business in the above Fields				
2. Services that are proposed to be sub contracted:				
3. Person who will lead the Sub- Consultant Name: Designation: Telephone No: Email:				
4. Details of Firm's previous experience				
Name of Work	Name, address and telephone no. of Client	Total Value of Services Performed	Duration of Services	Date of Completion of Services
1.				
2.				
3.				

(Signature and name of the authorised signatory)

Note:

1. The Proposal for Sub-Consultant(s) shall be accompanied by the details specified in Forms 12 and 13 of Appendix –I.
2. Use separate form for each Sub-Consultant

APPENDIX-I

FORM-15

BID SECURITY DECLARATION

Tender No.: *[to be inserted]*Date: *[to be inserted]*

To,

*[insert details of the Authority]*I/We, on behalf of M/s *[insert name of Applicant]*, the undersigned, declare that:

I/We understand that according to your conditions, bids must be supported by a Proposal Security Declaration.

I/We accept that I/We may be disqualified from bidding for any contract with you for a period of 1 (one) year from the date of notification if I am/ We are in breach of any obligations under the Proposal conditions, because I/We

- (a) Have withdrawn/modified/amended, impairs or derogates from the tender, my/our Proposal during the period of bid validity specified in the form of Proposal; or
- (b) Having been notified of the acceptance of our Bid by the purchaser during the period of bid validity (i) fail or refuse to execute the Agreement, if required, or (ii) fail or refuse to furnish the Performance Security, in accordance with the instructions to Bidders.

I/We understand this Bid Security Declaration shall cease to be valid if I am/ We are not the Selected Applicant, upon the earlier of (i) the receipt of your notification of the name of the Selected Applicant, or 30 (thirty) days after the expiration of the validity of my/our Proposal.

Signature and stamp of the Applicant
 (signature of the Authorized Signatory of the Applicant)
 In the capacity of (legal capacity of person signing the Bid Security Declaration)

Name: *[insert name]*Dated on *[insert date]* day of *[insert month]*, *[insert year]*

APPENDIX-II
FINANCIAL PROPOSAL

Form-1

Covering Letter
(On Applicant's letter head)

(Date and Reference)

To,

.....
.....
.....

Dear Sir,

Subject: Appointment of PMC for NDAP Project

I/We, (Applicant's name) herewith enclose the Financial Proposal for selection of my/our firm as PMC for above.

I/We agree that this offer shall remain valid for a period of 90 (ninety) days from the Proposal Due Date or such further period as may be mutually agreed upon.

Yours faithfully,

(Signature, name and designation of the authorised signatory)

Note: The Financial Proposal is to be submitted strictly as per forms given in the RFP.

APPENDIX-II
(See Clause 2.1.3)

Form-2

Financial Proposal

Item No.	Description	Amount (Rs.)
A.	RESIDENT PERSONNEL AND LOCAL COSTS	
I	Remuneration for Resident Professional Personnel (inclusive of all personal allowances)	
II	Remuneration for Resident Support Personnel (inclusive of all personal allowances)	
III	Infrastructure	
IV	Software	
V	Miscellaneous Expenses	
	Sub-total Resident Personnel and Local Costs (A):	
B.	EXPATRIATE PERSONNEL	
I	Remuneration for Expatriate Personnel (inclusive of all personal allowances)	
	Subtotal Expatriate Personnel (B):	
	Total of Personnel and Local Costs (A+B):	
C.	ADDITIONAL CONSULTATIONS (refer to Note 10)	
	3 man days each of:	
I	Project Director & Team Leader	
II	Data Architect	
III	Analytics Lead	
IV	Usability Lead	
V	NLP Lead	
	Subtotal Additional Consultations (C):	
D	SUBTOTAL OF A+B+C	
E	OVERHEAD EXPENSES @.....% of (D)	
F	GST	
G	TOTAL (including taxes) (D+E+F) (in Rs.) In Indian Rupees(in figures) (in words)	
H	ADDITIONAL COSTS (not included in evaluation)	

I	Domestic travel from firm's office to the Project Office (restricted to three return economy class air fares per month for each personnel)	
II	International travel from firm's office to the Project Office (restricted to one return full fare economy class air fares per month for each Expatriate Personnel)	
III	Return journeys from Project Office to Authority's office to attend meetings held by the Authority (provide indicative amount for three return fares per month)	
	Total of Additional Costs (H)	
I	TOTAL COST OF THE CONSULTANCY (G+H) In Indian Rupees (in figures) (in words)	

Note:

1. The financial evaluation shall be based on the above Financial Proposal, excluding Additional Costs. The total in Item G shall, therefore, be the amount for purposes of evaluation. Additional Costs in Item H shall not be reckoned for purposes of financial evaluation.
2. Estimate of Costs for Item A I, A II and B I shall be as per Form-3.
3. Miscellaneous Expenses in Item A V shall not exceed 15% (fifteen per cent) of the total amount in Item D.
4. Domestic Air Fare in Item H I shall not be payable to the PMC's Personnel who are normally stationed in the National Capital Region (NCR). For Personnel travelling from locations outside NCR, economy airfare shall be reimbursable, subject to a maximum of one return fare per month per personnel.
5. All costs shall be reimbursed on production of a Statement of Expenses, duly certified by the Authorised Representative. However, no details of expenditures would be sought for overhead expenses, which will be reimbursed in proportion to the total expenses under Item D.
6. The reimbursement of expenses shall be limited to the amounts indicated above.
7. Savings of upto 20% (twenty per cent) under any head of expenditure specified in the summary of Financial Proposal may be re-appropriated by the PMC and added to any other head of expenditure, subject to a ceiling of 10% (ten per cent) in respect of the recipient head of expenditure. Upon Notification of such re-appropriation to the Authority, the Financial Proposal shall be deemed to be amended, and payment shall be made accordingly.
8. No escalation on any account will be payable on the above amounts.

9. All other charges not shown here and all insurance premia are considered included in the man day rate/ overhead/ miscellaneous expenses.
10. The Authority may require the Key Personnel to visit the Authority's offices for further consultations beyond the tasks specified in the Terms of Reference. The cost (remuneration including personal allowances) of 3 (three) man days of each Key Personnel is included in the Financial Proposal. The Authority may require upto 24 (twenty four) extra days of consultation with any or all Key Personnel on payment of additional charges. For any increase as compared to the aforesaid 3 (three) days, payment shall be computed solely on the basis of relevant man day rates specified in the Financial Proposal. In all cases, return full fare economy class airfare shall be reimbursed in addition, as per actuals.
11. The Authority may require Professional Personnel to visit the Authority's offices for further consultations after the Development Phase. The Additional Costs on this account shall be paid to the PMC as per agreed man day rates and economy return airfare as per actuals shall also be reimbursed. However, the total number of additional man days requisitioned hereunder shall not exceed 300 (three hundred).
12. All payments shall be made in Indian Rupees and shall be subject to applicable Indian laws withholding taxes if any.
13. For the purposes hereof "**Statement of Expenses**" means a statement of the expenses incurred on each of the heads indicated in the Financial Proposal; provided that in relation to expenses on Personnel, the Statement of Expenses shall be accompanied by the particulars of Personnel and the man days spent on the Consultancy.

APPENDIX-II

Form-3

Estimate of Personnel Costs

ID No.	Position	Name	Man day Rate (Rs.)	Total Man Days	Amount (Rs.)
A I. Remuneration for Resident Professional Personnel (including all personal allowances)					
Total					
A II. Remuneration for Resident Support Personnel (including all personal allowances)					
Total					
B I. Remuneration for Expatriate Personnel (including all personal allowances)					
Total:					

APPENDIX - III
LIST OF BID-SPECIFIC PROVISIONS[§]

A. Clauses with currency-based footnotes

1. Introduction.
2. Clause 2.2.3: Conditions of Eligibility of Applicants.
3. Clause 2.11.3: Amendment of RFP.

Note: The above footnotes marked “\$” shall be retained in the RFP for guidance of the Applicants while submitting their respective Proposals.

B. Schedules with non-numeric footnotes

All non-numeric footnotes marked “\$” in the Schedules shall be retained in the respective Schedules for guidance of the Applicants while submitting their respective Proposals.

C. Appendices with non-numeric footnotes

All non-numeric footnotes in the Appendices shall be retained in the respective Appendices for guidance of the Applicants. These shall be omitted by the Applicants while submitting their respective Proposals.

D. Schedules and Appendices with blank spaces

All blank spaces in the Schedules and Appendices shall be retained in the RFP. These shall be filled up when the format of the respective Schedule or Appendix is used.

[§] This Appendix-III contains a list of Clauses, Schedules and Appendices that would need to be suitably modified for reflecting bid-specific provisions. This Appendix-III may, therefore, be included in the RFP document to be issued to prospective Applicants

APPENDIX – IV
CONTRACT FOR DEVELOPMENT & OPERATIONS OF NDAP BETWEEN
NITI AAYOG AND OBJECT TECHNOLOGY SOLUTIONS INDIA PRIVATE
LIMITED DATED 20 APRIL 2020

(AGREEMENT & AMENDMENT TO BE PASTED HERE BEFORE ISSUANCE OF RFP)